

The 2007 Top 225 International Contractors and The Top 225 Global Contractors

August 20, 2007

This annual issue ranks the 225 largest construction contracting firms from around the world. It also ranks the largest firms in a wide variety of market sectors and geographic markets: Building, Manufacturing, Power, Water, Industrial/Petroleum, Transportation, Hazardous Waste, Sewer/Waste and Telecommunications. In addition, readers will get insights from executives of these top firms about the markets and issues affecting the industry around the world. This and other ENR survey issues are used as reference tools throughout the industry. Companies are ranked according to construction revenue generated in 2006 in US\$ millions.



Main story:

"Firms Are Now More Selective" Excerpt-The international construction market continues to flourish, as business remains strong for developed countries, and developing countries increasingly invest their own money and foreign investors' cash in infrastructure.

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"Subsidiaries By Rank"—includes in-depth listings of each firm's subsidiaries

"Where the 2007 Top 225 Contractors Worked"—lists the countries in which these firms had work or offices during 2006.

By Peter Reina and Gary J. Tulacz

The Top

2006 International Contractors

Firms Are Now More Selective

The international construction market continues to flourish, as business remains strong for developed countries, and developing countries increasingly invest their own money and foreign investors' cash in infrastructure. This has led to a boom time for contractors working around the world. But it also has led to uncertainty, as materials and qualified personnel remain in short supply.

The strength of the overall international market can be seen in the international revenue totals for ENR's Top 225 International Contractors. Combined revenue in 2006 from projects outside

this group's home countries soared to \$224.43 billion, up 18.5% from \$189.41 billion in 2005. These firms also enjoyed prosperity at home, as their combined domestic revenue rose 14.2% in 2006 to \$426.26 billion from \$373.42 billion in 2005.

The hot market has given internation-

al contractors the rare opportunity to be choosy, allowing them to seek out higher margins and a steadier cash flow. Many are finding it in public-private partnerships (PPPs). "There is not a single country not looking at the potential for PPP," says Herbert Lütkestratkötter, chief executive officer of Hochtief.

"Still the U.K. is by far and away the strongest [PPP market]," says Stuart Graham, Skanska's CEO. Having started in the U.K., PPPs are spreading east and south across Europe, adds Ian Tyler, CEO of Balfour Beatty Group.

There are now good PPP opportunities in France, says Ken Reid, an execu-

Canada

Total Revenue: \$8.0 billion Up 26.7%

FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
27	U.S.	76.0	6,074.2
3	FRANCE	18.1	1,449.0
1	AUSTRIA	2.1	169.2
3	GERMANY	2.0	156.7
2	ITALY	1.1	84.8
1	CHINA	0.3	22.0
3	OTHER	0.4	34.7

tive board member of Bilfinger+Berger. "Germany is a real latecomer to PPP-type projects," adds Lütkestratkötter. But "it has started to grow."

Like other big European firms, Hochtief sees the U.S. as a potential PPP market. "So far there are a few projects, but that is the way it starts," says Lütkestratkötter. The U.S. PPP market is "hindered by lack of knowledge and history," adds Reid.

With generally buoyant markets, "we are really facing a shortage of civil engineers worldwide," says Michel Cote, deputy chief executive of Bouygues. Design firms "are totally overbooked" and are struggling to maintain quality, he adds. "I've never seen situation like it."

In achieving his margin target for Skanska, Graham sees inflation as the biggest challenge, noting that construction inflation "embraces the entire world economy" and is affecting larger jobs bid more than a few years ago before prices rocketed.

For some contractors, selectivity is a way to avoid risk. "Clients prefer lump-sum contracts, which are bringing major risks to the contractor. This issue forces us to select the clients very carefully," says Ali Baru Alsirt, management representative of Turkey's Nurol Construction and Trading Co. Inc.

However, the market is becoming more volatile as materials and labor costs, and currency fluctuations spark worry. "Price estimation is becoming more and more difficult," says Erdem Arioglu, board member at Turkey's Yapi Merkezi. He notes that the value of the U.S. dollar, "the main currency of international construction contracts," dropped against the

Europe

Total Revenue: \$71.9 billion Up 4.8%

FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
8	FRANCE	25.3	18,181.6
1	AUSTRIA	14.0	10,038.0
22	U.S.	13.8	9,883.1
1	SWEDEN	9.7	6,953.3
7	SPAIN	7.5	5,365.9
2	THE NETHERLANDS	7.2	5,139.0
76	OTHER	22.7	16,297.3

Asia

Total Revenue: \$40.2 billion Up 19.0%

FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
4	GERMANY	26.0	10,443.9
44	CHINA	18.8	7,563.4
15	JAPAN	18.0	7,235.2
23	U.S.	12.0	4,841.9
6	FRANCE	6.0	2,419.9
4	U.K.	5.0	2,012.1
53	OTHER	14.1	5,668.9

euro and other major currencies, causing uncertainty in the markets. Estimating and risk evaluation "resembles more or less the 'art' of gambling," he adds.

Many major clients understand this volatility and are making their own adjustments. "The construction boom has already significantly affected equipment and material cost, as well as labor cost, bringing with it the possibility of longer delivery times and lower quality," says Sei Tange, senior general manager of global marketing division at Japan's JGC. Clients are moving away from lump-sum full-turnkey contracts toward contracts like cost-plus-fee plus incentives, open-book estimates and conversion from reimbursable to lump-sum, he says.

The hot international market may pose other problems for big clients. "In the current, buoyant, market, there are many new entrants that may not have the track record, credibility and quality ethos of established [engineering-procurement-construction] contractors," says Peter Warner, executive vice president, Petrofac Engineering & Construction. "This creates potential difficulties for our customers who are unable to prequalify their

Middle East

Total Revenue: \$41.4 billion Up 47.0%

FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
19	U.S.	28.6	11,847.6
9	JAPAN	15.5	6,415.3
1	GREECE	8.1	3,371.5
6	KOREA	7.8	3,208.4
7	FRANCE	7.6	3,128.0
29	CHINA	4.8	1,980.1
60	OTHER	27.6	11,429.8

Africa

Total Revenue: \$17.9 billion Up 18.3%

FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
40	CHINA	28.4	5,083.5
8	FRANCE	21.2	3,804.5
13	U.S.	11.3	2,015.1
8	ITALY	6.7	1,199.6
5	KOREA	5.1	922.4
4	GERMANY	4.5	804.7
48	OTHER	22.8	4,081.6

Latin America/Caribbean

Total Revenue: \$15.9 billion Up 31.4%

FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
8	SPAIN	30.2	4,798.4
36	U.S.	22.7	3,597.3
6	ITALY	13.8	2,193.6
2	BRAZIL	9.5	1,502.0
5	FRANCE	8.5	1,345.0
19	CHINA	4.9	783.0
21	OTHER	10.4	1,650.5

U.S.

Total Revenue: \$29.1 billion Up 16.6%

FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
4	GERMANY	30.9	9,006.3
4	U.K.	19.4	5,648.7
1	SWEDEN	17.4	5,079.7
6	FRANCE	11.5	3,355.0
11	JAPAN	7.9	2,311.0
5	SPAIN	3.5	1,016.2
23	OTHER	9.3	2,713.3

bid lists to 'peer' international EPC competition," and may have to settle for second-tier bidders.

Many old-line international contractors see Chinese and Indian contractors

rapidly becoming a force in the marketplace. "Chinese and Indian domestic contractors may emerge as international bidders in the near future after accumulating sufficient expertise in their own countries in particular," says JGC's Tange.

New Faces

Many Chinese contractors readily agree with this assessment. "It is in recent years that we have experienced great changes, from a labor export service to project management...from EPC to BOT," says Lin Rongxin, president of China Civil Engineering Construction Corp. He says the major barriers for many Chinese contractors in the international market now are more regulatory than technological.

One major advantage for Chinese contractors may be eroding. Despite

tight Chinese government controls, "the value of [the Chinese Rinninbi] continuously grows, which weakens Chinese construction contractors' advantage in the area of low costs of labor and China-made materials and equipment," says Hao Yucheng, deputy general manager of China Weihai International Economic & Technical Cooperative Co.

Regionally, China remains an unattractive market to many international contractors. But Hochtief is developing a worldwide logistics operation in China to procure resources and has a joint venture with a materials testing company, says Lütkestratkötter. "There are significant shortages...due to the boom in construction worldwide."

Bechtel Inc. also is supplying global projects from China, spending \$1 billion

last year, says Mike Adams, Bechtel Civil president. Otherwise, "China is not a big market for foreign contractors," he notes.

In East Asia, "We are currently in a holding position...awaiting suitable future large projects to materialize," says Reid. Hong Kong has been "relatively quiet...over the last four or five years," he adds. Tyler says Hong Kong is "stable" while Macau is "very busy" and Singapore is undergoing "substantial growth."

In India, Hochtief is attracted by "significant construction activity in high-profile office building and residential," says Lütkestratkötter. Hochtief already has had one job there under its own name. Bouygues is "still pondering" the market, says Cote. Bureaucracy worries him. But with India having no giant state-owned contractors, unlike in China, "we should

The 2007 Top 225 at a Glance

Volume

	DOMESTIC		INTERNATIONAL		TOTAL	
	\$ BIL.	% CHG.	\$ BIL.	% CHG.	\$ BIL.	% CHG.
REVENUE	426.7	+14.3	224.4	+18.5	651.2	+15.7
NEW CONTRACTS	458.4	+14.1	300.2	+36.5	758.6	+22.0

Profitability

	NUMBER OF FIRMS REPORTING		AVERAGE % OF	
	PROFIT	LOSS	PROFIT	LOSS
DOMESTIC	161	9	7.1	NA
INTERNATIONAL	167	107	7.0	NA

Professional Staff

	NUMBER OF FIRMS REPORTING		AVERAGE % OF	
	DOMESTIC	INT'L	DOMESTIC	INT'L
INCREASE	123	122	20.0	30.6
DECREASE	21	12	14.2	19.2
SAME	57	55	NA	NA

Backlog

	NUMBER OF FIRMS REPORTING		AVERAGE %
	HIGHER	LOWER	
HIGHER	163	39.9	
LOWER	21	15.7	
SAME	25	NA	

NA=NOT AVAILABLE

Market Analysis

TYPE OF WORK	REVENUE \$ MIL.	PERCENT OF TOTAL
BUILDING	59,431.9	26.5
MANUFACTURING	7,516.0	3.3
INDUSTRIAL	11,780.8	5.2
PETROLEUM	45,084.3	20.1
WATER	5,803.3	2.6
SEWER/WASTE	2,849.1	1.3
TRANSPORTATION	58,927.8	26.3
HAZARDOUS WASTE	606.3	0.3
POWER	14,441.2	6.4
TELECOMMUNICATIONS	2,900.2	1.3
OTHER	15,086.9	6.7

International Regions

	NUMBER OF FIRMS	REVENUE \$ MIL.	PERCENT OF TOTAL
CANADA	42	7,990.7	3.6
U.S.	54	29,130.1	13.0
LATIN AMERICA	86	13,622.8	6.1
CARIBBEAN ISLANDS	43	2,247.1	1.0
EUROPE	119	71,858.2	32.0
MIDDLE EAST	130	41,380.8	18.4
ASIA/AUSTRALIA	149	40,185.2	17.9
NORTH AFRICA	93	7,515.8	3.3
SOUTH/CENTRAL AFRICA	87	10,395.4	4.6
OTHER	5	101.6	0.0

be competing in a more fair way," he says.

The Middle East, particularly in the oil-producing countries, continues to boom, as countries invest more wealth locally. After 9/11, "surplus funds from petro-dollars of countries in the region have been invested locally or in neighboring countries of this territory in infrastructure or building construction projects, creating a big boom in the construction sector," says Erdem Arioglu, board member at Turkey's Yapi Merkezi.

The petroleum market remains the region's cash cow. In Saudi Arabia, JGC is constructing the main facilities for an integrated refining and petrochemical complex, part of the Rabigh Project for Saudi Aramco and Sumitomo Chemical. And in Qatar, it is working on the Pearl GTL Project for QP/Shell, Tange says.

After working in North Africa and other parts of the Middle East, Russia's PJSC Stroytransgaz also is finding success in Saudi Arabia, says Leonid V. Bokhanovsky, first vice president. In March, the firm recently signed its first major Saudi contract, a 217-km oil pipeline for Saudi Aramco.

But some construction firms have had difficulties penetrating the Saudi market. "Being local is a must in Saudi Arabia," says Samer Arafa, executive vice president of Al-Arrab Contracting Co. Ltd., Saudi Arabia. "Except for the mega-construction projects, there is no competitive advantage for the international contractors over local firms," he says. Al-Arrab is working throughout the Gulf region, and is part of the group working on the massive Pearl Island project in Qatar.

The Emirates are busy, but risky. "Dubai is as busy as it gets...a place where resources are absolutely the key issue," says Tyler. Because of scarce resources, Dubai "appears to be difficult to make money in the current market," adds Reid.

Bilfinger Berger is primarily focused on Qatar, where it recently won a \$1.38-billion contract for the new Barwa city. Hochtief's Middle East presence is mainly through its management firm Turner. But it also is providing facility manage-

ment services in the area. Hochtief is also targeting airport PPPs.

But security concerns loom, especially in Iraq and Afghanistan. "The government of Afghanistan does not have

enough strength," says Hao of China Weihai. "When a person's physical safety cannot be guaranteed, the business opportunity is zero." China Weihai withdrew from Afghanistan over safety.

Top 10 by Market

Building

Top 10 with revenue of \$38.4 bil., of \$59.5 bil. total

- 1 HOCHTIEF AG
- 2 SKANSKA AB
- 3 BOVIS LEND LEASE
- 4 STRABAG SE
- 5 CHINA STATE CONSTRUCTION ENG'G CORP.
- 6 ROYAL BAM GROUP NV
- 7 BOUYGUES
- 8 VINCI
- 9 BILFINGER BERGER AG
- 10 PCL CONSTRUCTION ENTERPRISES INC.

Manufacturing

Top 10 with revenue of \$5.6 bil., of \$7.5 bil. total

- 1 TAKENAKA CORP.
- 2 STRABAG SE
- 3 SAMSUNG CORP.
- 4 TAIKISHA LTD.
- 5 SHIMIZU CORP.
- 6 KAJIMA CORP.
- 7 EIFFAGE
- 8 SKANSKA AB
- 9 Taisei Corp.
- 10 ALBERICI CORP.

Power

Top 10 with revenue of \$7.9 bil., of 14.5 bil. total

- 1 CHIYODA CORP.
- 2 ABEINSA
- 3 HYUNDAI ENGINEERING & CONSTR. CO.
- 4 GRUPO ACS
- 5 FOSTER WHEELER LTD.
- 6 BOUYGUES
- 7 VINCI
- 8 EIFFAGE
- 9 BILFINGER BERGER AG
- 10 BALFOUR BEATTY PLC

Water

Top 10 with revenue of \$3.1 bil., of \$5.8 bil. total

- 1 IMPREGILO SPA
- 2 FERROVIAL AGROMAN SA
- 3 CONSTRUTORA NORBERTO ODEBRECHT SA
- 4 SALINI COSTRUTTORI SPA
- 5 STRABAG SE
- 6 VINCI
- 7 HOCHTIEF AG
- 8 CONSOLIDATED CONTRACTORS INT'L CO. SAL
- 9 FCC, FOMENTO DE CONSTRUCCIONES Y CONTRATAS SA
- 10 SOLETANCHE BACHY

Industrial/Petroleum

Top 10 with revenue of \$32.3 bil., of \$56.9 bil. total

- 1 TECHNIP
- 2 BECHTEL
- 3 FLUOR CORP.
- 4 JGC CORP.

5 CONSOLIDATED CONTRACTORS INT'L CO. SAL

6 PETROFAC LTD.

7 CB&I

8 JACOBS

9 BILFINGER BERGER AG

10 GRUPO ACS

Transportation

Top 10 with revenue of \$36.5 bil., of \$59.0 bil. total

1 BOUYGUES

2 VINCI

3 STRABAG SE

4 HOCHTIEF AG

5 ROYAL BAM GROUP NV

6 BECHTEL

7 CHINA COMMUNICATIONS CONSTRUCTION GRP. LTD.

8 SKANSKA AB

9 BILFINGER BERGER AG

10 OBAYASHI CORP.

Hazardous Waste

Top 10 with revenue of \$566.1 mil., of \$606.3 mil. total

1 WASHINGTON GROUP INTERNATIONAL INC.

2 PARSONS

3 HOCHTIEF AG

4 DONGFANG ELECTRIC CORP.

5 JACOBS

6 BECHTEL

7 SKANSKA AB

8 EARTH TECH INC.

9 FOSTER WHEELER LTD.

10 FLUOR CORP.

Sewer/Waste

Top 10 with revenue of \$1.8 bil., of \$2.9 bil. total

1 SKANSKA AB

2 GRUPO ACS

3 IMPREGILO SPA

4 BOUYGUES

5 HOCHTIEF AG

6 EARTH TECH INC.

7 FCC, FOMENTO DE CONSTRUCCIONES Y CONTRATAS SA

8 BILFINGER BERGER AG

9 OBAYASHI CORP.

10 CONSTRUTORA NORBERTO ODEBRECHT SA

Telecommunications

Top 10 with revenue of \$2.5 bil., of \$2.9 bil. total

1 HOCHTIEF AG

2 STRABAG SE

3 VINCI

4 BOVIS LEND LEASE

5 FLUOR CORP.

6 SKANSKA AB

7 CEGELEC

8 BARAN GROUP LTD.

9 FCC, FOMENTO DE CONSTRUCCIONES Y CONTRATAS SA

10 ABEINSA

Deaths and kidnappings have plagued Turkish firms, says Taner Soyak, general director of Turkey's Soyak Construction and Trading. One such victim of violence is Turkey's Kolin Construction Co., which has built 400-km of roads in Afghanistan, often under extreme conditions, says Kemal Kologlu, general coordinator. He laments that seven Kolin engineers and workers were killed there in four years.

Turkey's Nurol is another contractor that is wary of war-torn markets. In Iraq, "the security level could not [have] been brought to a minimum required level in most of the regions, and corruption became a serious problem in the other regions," says Alsirt.

Mixed Bag

Contractors' experiences in Russia are mixed. "We find it an extremely difficult business environment," says Graham. Skanska quit the market recently. For Bouygues, "there is very significant cost escalation in labor [and] steel," says Cote. "We are going to continue, but we have to find a way to share the risk."

Lütkestratkötter sees its large Russian shareholder being an asset in satisfying Russia's "significant need for construction." Billionaire Oleg Deripaskain of Russia raised his stake in Hochtief to 9.99% this year. "We have started to talk about joint-venture-type cooperation in Russia," says Lütkestratkötter.

However, Russia is enjoying a boom in the lucrative petroleum market. There are major opportunities from "the development of new hydrocarbon fields [and] the new trunk pipelines in the North-west, Eastern Siberia, and the Far East of Russia," says Bokhanovsky of Stroytransgaz.

In the former Soviet Republics, oil and gas continues to be a major market. Petrofac E&C is working in Kazakhstan on both the major onshore process facilities at Kashagan for Agip KCO and sour gas processing developments at Karachaganak for KPO, says Warner.

Farther west, "a lot of capital is flowing into Eastern Europe to fund its sig-

nificant infrastructure needs," says Adams of Bechtel. European Union accession countries provide opportunities, "but they are actually quite difficult...you have to be very careful which clients you work

for," says Reid of Bilfinger+Berger. Receiving "a lot of EU money," Poland offers "plenty of opportunities but the public sector is still difficult."

Poland has "an enormous program for

The Top 20 Non-U.S. Firms in International Construction Management/Program Management Fees*

RANK	FIRM	AGENCY CM FEES (\$ MIL.)	PROGRAM MGMT. FEES (\$ MIL.)	TOTAL CM/PM (\$ MIL.)
1	BOVIS LEND LEASE, Harrow, U.K.	694.0	422.0	1116.0
2	HOCHTIEF AG, Essen, Germany	0.0	249.7	249.7
3	DAR AL-HANDASAH CONSULTANTS (SHAIR & PARTNERS), Cairo, Egypt	135.0	55.0	190.0
4	WORLEYPARSONS LTD., North Sydney, Australia	32.4	123.4	155.7
5	HATCH GROUP, Mississauga, Canada	68.7	71.5	140.2
6	SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China	136.8	1.3	138.1
7	BALFOUR BEATTY PLC, London, U.K.	12.0	100.0	112.0
8	ARCADIS NV, Arnhem, The Netherlands	0.0	95.0	95.0
9	ATKINS, Epsom, U.K.	46.0	7.0	53.0
10	RAMBOLL GRUPPEN A/S, Virum, Denmark	35.3	17.7	53.0
11	SKANSKA AB, Solna, Sweden	27.1	13.8	40.9
12	KEO INTERNATIONAL CONSULTANTS, Safat, Kuwait	14.0	10.9	24.9
13	SINCLAIR KNIGHT MERZ, St. Leonards, Australia	4.5	9.6	14.1
14	NIKKEN SEKKEI GROUP, Tokyo, Japan	12.2	0.0	12.2
15	STANTEC INC., Edmonton, Canada	11.7	0.4	12.1
16	SHANDONG ELECTRIC POWER CONSTRUCTION CORP., Jinan City, China	0.0	10.5	10.5
17	ARUP GROUP LTD., London, U.K.	9.4	0.0	9.4
18	HYDER CONSULTING, London, U.K.	9.2	0.0	9.2
19	TEBODIN CONSULTANTS & ENGINEERS, The Hague, The Netherlands	0.0	8.0	8.0
20	HANMIPARSONS, Seoul, S. Korea	5.4	0.0	5.4

* BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR PROJECTS OUTSIDE THE FIRM'S HOME COUNTRY

The Top 20 Non-U.S. in Total CM/PM Fees*

RANK	FIRM	AGENCY CM FEES (\$ MIL.)	PROGRAM MGMT. FEES (\$ MIL.)	TOTAL CM/PM (\$ MIL.)
1	BOVIS LEND LEASE, Harrow, U.K.	910.0	683.0	1593.0
2	HOCHTIEF AG, Essen, Germany	0.0	789.7	789.7
3	SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China	341.7	2.4	344.1
4	HATCH GROUP, Mississauga, Canada	107.8	112.1	219.9
5	TOYO ENGINEERING CORP., Chiba, Japan	0.0	215.0	215.0
6	DAR AL-HANDASAH CONSULTANTS (SHAIR & PARTNERS), Cairo, Egypt	135.0	55.0	190.0
7	ATKINS, Epsom, U.K.	96.7	69.8	166.5
8	WORLEYPARSONS LTD., North Sydney, Australia	32.4	132.0	164.4
9	CHINA POWER ENGINEERING CONSLTG. GROUP CO., Beijing, China	141.4	0.0	141.4
10	ARCADIS NV, Arnhem, The Netherlands	0.0	139.0	139.0
11	BALFOUR BEATTY PLC, London, U.K.	15.0	107.0	122.0
12	SINCLAIR KNIGHT MERZ, St. Leonards, Australia	98.4	12.8	111.2
13	RAMBOLL GRUPPEN A/S, Virum, Denmark	63.1	22.7	85.8
14	YOOSHIN ENGINEERING CORP., Seoul, S. Korea	72.7	0.0	72.7
15	SHANDONG ELECTRIC POWER CONSTRUCTION CORP., Jinan City, China	0.0	66.4	66.4
16	MOUCHEL PARKMAN, West Byfleet, U.K.	0.0	64.0	64.0
17	STANTEC INC., Edmonton, Canada	24.4	25.1	49.5
18	HANMIPARSONS, Seoul, S. Korea	39.4	9.3	48.7
19	CECI ENGINEERING CONSULTANTS INC., Taipei, Taiwan	42.0	0.0	42.0
20	SKANSKA AB, Solna, Sweden	27.1	13.8	40.9

* BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR ALL PROJECTS MANAGED BY THE FIRM

building roads, rail and airports infrastructure and there is EU financing available," agrees Graham. "But...they are having difficulty getting the required paperwork done."

With Bouygues's domestic business growing 35% last year, French construction still is good, says Cote. The firm has landed large buildings jobs and is active in the local PPP market. However, with the recent change of government, a review of major civil projects has introduced "uncertainty."

Eye on Egypt

In Africa, "there is a boom in the construction market in Egypt which is expected to last in the foreseeable future," says Mohamed Youssef, research and business development manager of Egypt's The Arab Contractors. The Egyptian government has been encouraging a business-friendly climate, and this has resulted in a boom of the foreign direct investments pumped in Egypt, he says.

The rest of Africa has great potential, but it often disappoints. "In some of the African countries, there is the tendency towards awarding contracts to European and U.S. contractors with high prices, while ignoring African contractors," Youssef complains. ■

Top 10 by Region

Middle East

Top 10 with revenue of \$23.1 bil., of \$41.4 bil. total

- 1 KBR
- 2 CONSOLIDATED CONTRACTORS INT'L CO. SAL
- 3 CHIYODA CORP.
- 4 BECHTEL
- 5 TECHNIP
- 6 JGC CORP.
- 7 FLUOR CORP.
- 8 HYUNDAI ENGINEERING & CONSTR. CO.
- 9 PETROFAC LTD.
- 10 GS ENGINEERING & CONSTRUCTION

Asia

Top 10 with revenue of \$21.6 bil., of \$40.2 bil. total

- 1 HOCHTIEF AG
- 2 BILFINGER BERGER AG
- 3 CHINA STATE CONSTRUCTION ENG'G CORP.
- 4 BECHTEL
- 5 CHINA COMMUNICATIONS CONSTRUCTION GRP. LTD.
- 6 Taisei Corp.
- 7 LEIGHTON HOLDINGS LTD.
- 8 BOVIS LEND LEASE
- 9 SHIMIZU CORP.
- 10 FLUOR CORP.

Africa

Top 10 with revenue of \$7.7 bil., of \$18.0 bil. total

- 1 TECHNIP
- 2 BOUYGUES
- 3 VINCI
- 4 KBR
- 5 BILFINGER BERGER AG
- 6 DAEWOO E&C CO. LTD.
- 7 BECHTEL
- 8 CHINA STATE CONSTRUCTION ENG'G CORP.
- 9 SALINI COSTRUTTORI SPA
- 10 SINOHYDRO CORP.

Latin America/Caribbean

Top 10 with revenue of \$9.1 bil., of \$15.7 bil. total

- 1 GRUPO ACS
- 2 FLUOR CORP.
- 3 CONSTRUTORA NORBERTO ODEBRECHT SA
- 4 TECHINT GROUP

5 OHL SA (OBRASCON HUARTE LAIN SA)

- 6 ABEINSA
- 7 TECHNIP
- 8 IMPREGILO SPA
- 9 GHELLA SPA
- 10 BECHTEL

Europe

Top 10 with revenue of \$45.4 bil., of \$71.9 bil. total

- 1 STRABAG SE
- 2 VINCI
- 3 SKANSKA AB
- 4 ROYAL BAM GROUP NV
- 5 BOUYGUES
- 6 BECHTEL
- 7 BILFINGER BERGER AG
- 8 EIFFAGE
- 9 FCC, FOMENTO DE CONSTRUCCIONES Y CONTRATAS SA
- 10 TECHNIP

U.S.

Top 10 with revenue of \$24.4 bil., of \$29.1 bil. total

- 1 HOCHTIEF AG
- 2 SKANSKA AB
- 3 BOVIS LEND LEASE
- 4 BOUYGUES
- 5 KAJIMA CORP.
- 6 BALFOUR BEATTY PLC
- 7 SAMSUNG CORP.
- 8 TECHNIP
- 9 OBAYASHI CORP.
- 10 BILFINGER BERGER AG

Canada

Top 10 with revenue of \$6.5 bil., of \$8.0 bil. total

- 1 PCL CONSTRUCTION ENTERPRISES INC.
- 2 BOUYGUES
- 3 FLUOR CORP.
- 4 KIEWIT CORP.
- 5 JACOBS
- 6 BECHTEL
- 7 TECHNIP
- 8 VINCI
- 9 STRABAG SE
- 10 MCDERMOTT INTERNATIONAL INC.

How the Top International Contractors Shared the 2006 Market

CONTRACTOR NATIONALITY	NUMBER OF FIRMS	INT'L BILLINGS		MIDDLE EAST		ASIA		AFRICA		EUROPE		U.S.		CANADA		LATIN AM./CARIB.	
		\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%
AMERICAN	51	38,297.5	17.1	11,847.6	28.6	4,841.9	12.0	2,015.1	11.3	9,883.1	13.8	NA	NA	6,074.2	76.0	3,597.3	22.7
CANADIAN	3	174.2	0.1	19.3	0.0	1.2	0.0	0.8	0.0	6.3	0.0	121.5	0.4	NA	NA	24.9	0.2
EUROPEAN	54	129,495.0	57.7	13,088.1	31.6	16,081.2	40.0	7,441.5	41.5	56,356.4	78.4	25,315.2	86.9	1,880.1	23.5	9,305.6	58.6
British	5	11,702.6	5.2	1,858.9	4.5	2,012.1	5.0	157.7	0.9	2,006.2	2.8	5,648.7	19.4	0.0	0.0	19.0	0.1
German	6	25,890.1	11.5	454.6	1.1	10,443.9	26.0	804.7	4.5	4,739.2	6.6	9,006.3	30.9	156.7	2.0	284.7	1.8
French	8	33,682.9	15.0	3,128.0	7.6	2,419.9	6.0	3,804.3	21.2	18,181.6	25.3	3,355.0	11.5	1,449.0	18.1	1,345.0	8.5
Italian	11	6,789.7	3.0	1,593.7	3.9	337.1	0.8	1,199.6	6.7	1,188.2	1.7	192.8	0.7	84.8	1.1	2,193.6	13.8
Dutch	2	6,055.0	2.7	130.0	0.3	5.0	0.0	60.0	0.3	5,139.0	7.2	697.0	2.4	0.0	0.0	24.0	0.2
Spanish	8	12,750.6	5.7	924.8	2.2	287.8	0.7	354.6	2.0	5,365.9	7.5	1,016.2	3.5	2.9	0.0	4,798.4	30.2
Other	14	32,624.1	14.5	4,997.9	12.1	575.5	1.4	1,060.6	5.9	19,736.3	27.5	5,399.2	18.5	186.7	2.3	640.8	4.0
JAPANESE	15	18,753.5	8.4	6,415.3	15.5	7,235.2	18.0	459.1	2.6	1,951.8	2.7	2,311.0	7.9	14.3	0.2	366.8	2.3
CHINESE	49	16,289.4	7.3	1,980.1	4.8	7,563.4	18.8	5,083.5	28.4	509.9	0.7	311.4	1.1	22.0	0.3	783.0	4.9
KOREAN	10	6,452.5	2.9	3,208.4	7.8	1,165.2	2.9	922.4	5.1	208.0	0.3	812.1	2.8	0.0	0.0	136.4	0.9
TURKISH	22	6,069.6	2.7	1,751.0	4.2	1,368.1	3.4	555.8	3.1	2,390.8	3.3	3.8	0.0	0.0	0.0	0.0	0.0
ALL OTHERS	21	8,896.2	4.0	3,070.9	7.4	1,929.1	4.8	1,432.9	8.0	552.0	0.8	255.3	0.9	0.0	0.0	1,655.9	10.4
ALL FIRMS	225	224,427.8	100.0	41,380.8	100.0	40,185.2	100.0	17,911.2	100.0	71,858.2	100.0	29,130.1	100.0	7,990.7	100.0	15,869.9	100.0

EXCLUDING ANTARCTIC/ARCTIC (\$101.7 MIL.); NA = NOT APPLICABLE;

The Top International Contractors

The international market is booming. Rising oil prices have fueled a frenzy not just in petroleum projects, but in infrastructure and building projects in oil-rich nations. In addition, foreign investors have been using public-private partnerships to fund infrastructure in both developing and developed countries. This has allowed contractors working in the international market to prosper, with ENR's Top 225 International Contractors raking in \$224.43 billion in revenue from projects outside their home countries in 2006, up 18.5% from 2005's mark of \$189.41 billion.

HOW TO USE THE TABLES

- **COMPANIES** are ranked according to construction revenue generated outside of each company's home country in 2006 in U.S. \$ millions. Firms not ranked last year are designated **. Some markets may not add up to 100% due to omission of "other" miscellaneous market category and rounding. NA=Not available. †=Includes revenue of subsidiaries, which now are available through www.enr.com.
- **FIGURES** include prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction management "at-risk" contracts when a firm's risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.
- **GENERAL BUILDING**=commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.
- **MANUFACTURING**=auto assembly, electronic assembly, textile plants.

- **POWER**=thermal and hydroelectric powerplants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.
- **WATER SUPPLY**=dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and drinking water treatment plants, pumping stations, etc.
- **SEWERAGE/SOLID WASTE**=sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.
- **INDUSTRIAL PROCESS**=pulp and paper mills, steel mills, nonferrous metal refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.
- **PETROLEUM**=refineries, petrochemical plants, offshore facilities, pipelines, etc.
- **TRANSPORTATION**=airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.
- **HAZARDOUS WASTE**=chemical and nuclear waste treatment, asbestos and lead abatement, etc.
- **TELECOMMUNICATIONS**=Transmission lines & cabling, towers & antennae, Web hotels, etc.

The Top 225 International Contractors

(Based on Contracting Revenue from Projects Outside Home Country)

RANK 2007	RANK 2006	FIRM	2006 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2006 (\$ MIL.)	MARKETS (% OF 2006 INT'L REVENUE)								
			INTERNATIONAL	TOTAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
1	1	HOCHTIEF AG, Essen, Germany†	17,598.9	19,795.0	25,973.5	53	0	1	1	2	21	0	3	
2	2	SKANSKA AB, Solna, Sweden†	12,347.1	15,722.2	18,219.6	60	1	1	1	3	7	24	0	1
3	3	VINCI, Rueil-Malmaison, France†	11,065.0	32,699.0	29,197.0	19	0	4	2	0	4	54	0	3
4	4	STRABAG SE, Vienna, Austria†	10,799.0	13,502.0	11,050.0	35	10	0	3	0	8	40	0	4
5	5	BOUYGUES, Paris, France†	9,576.0	24,960.0	30,053.0	24	0	5	1	2	0	66	0	0
6	7	BECHTEL, San Francisco, Calif., U.S.A.†	8,931.0	15,367.0	13,904.0	0	0	3	0	0	60	35	0	0
7	9	TECHNIP, Paris La Defense, France†	8,084.0	8,245.0	7,714.0	0	0	0	0	0	100	0	0	0
8	6	KBR, Houston, Texas, U.S.A.†	7,426.4	8,150.2	3,697.7	5	0	0	0	0	12	10	0	0
9	10	BILFINGER BERGER AG, Mannheim, Germany†	6,553.0	9,967.0	12,563.0	27	0	7	0	2	21	43	0	0
10	8	FLUOR CORP., Irving, Texas, U.S.A.†	6,338.5	11,273.7	19,276.2	11	1	1	0	0	81	0	0	4
11	11	ROYAL BAM GROUP NV, Bunnik, The Netherlands†	5,892.0	10,844.0	NA	44	0	0	0	0	0	53	0	0
12	13	BOVIS LEND LEASE, Harrow, Middlesex, U.K.†	5,680.0	8,353.0	10,829.0	87	3	0	0	0	2	3	0	5
13	17	CONSOLIDATED CONTRACTORS INT'L CO., Athens, Greece†	3,941.2	3,941.2	5,386.5	11	0	0	5	2	73	8	0	0
14	45	CHINA COMMUNICATIONS CONSTRUCTION GROUP, Beijing, China†	3,380.7	14,734.4	20,513.5	6	0	0	0	1	0	88	0	0
15	15	JGC CORP., Yokohama, Japan	3,159.0	3,804.0	1,738.0	0	0	0	0	0	99	1	0	0
16	18	CHIYODA CORP., Yokohama, Japan†	3,053.0	3,517.0	4,150.0	0	0	99	0	0	1	0	0	0
17	16	GRUPO ACS, Madrid, Spain†	3,004.0	18,526.6	NA	0	0	21	0	8	46	23	0	2
18	20	CHINA STATE CONSTRUCTION ENG'G CORP., Beijing, China†	2,956.1	16,146.9	24,608.8	91	0	0	0	0	1	8	0	0
19	22	PCL CONSTRUCTION ENTERPRISES, Denver, Colo., U.S.A.†	2,527.0	4,110.0	4,827.0	64	0	1	2	0	18	15	0	0
20	19	BALFOUR BEATTY PLC, London, U.K.†	2,380.0	9,073.0	9,962.0	35	1	17	1	2	2	42	0	0
21	21	CONSTRUTORA NORBERTO ODEBRECHT, Sao Paulo, Brazil†	2,267.0	3,493.0	6,177.0	17	0	10	17	4	8	44	0	0
22	44	FCC, FOMENTO DE CONSTR. Y CONTRATAS, Madrid, Spain†	2,155.3	11,894.2	NA	25	0	5	8	7	0	51	0	4
23	23	KAJIMA CORP., Tokyo, Japan†	2,150.6	13,981.4	14,582.2	48	19	1	0	3	5	23	0	0
24	31	TAISEI CORP., Tokyo, Japan†	2,069.0	14,176.0	14,343.0	33	8	16	4	0	0	38	0	0
25	12	FERROVIAL AGROMAN SA, Madrid, Spain†	2,027.0	6,523.0	7,031.0	17	0	0	21	0	0	61	0	0
26	26	EIFFAGE, Asnieres-sur-Seine, France†	2,010.0	13,970.0	12,645.0	27	19	22	0	0	5	25	0	1
27	32	FOSTER WHEELER LTD., Clinton, N.J., U.S.A.†	1,920.0	2,022.0	3,287.0	0	0	28	0	0	69	0	1	0
28	30	JACOBS, Pasadena, Calif., U.S.A.	1,886.7	3,987.4	9,830.2	0	5	3	0	0	74	15	2	0
29	29	PETROFAC LTD., Jersey, Channel Islands, U.K.†	1,863.9	1,863.9	2,793.0	0	0	0	0	0	100	0	0	0
30	34	OHL SA (OBRASCON HUARTE LAIN SA), Madrid, Spain†	1,801.4	4,325.0	4,739.2	26	0	0	2	1	0	48	0	0
31	24	CEGELEC, Nanterre, France†	1,795.0	3,904.0	3,956.0	25	8	16	4	1	28	6	0	6
32	28	OBAYASHI CORP., Tokyo, Japan†	1,779.0	12,462.0	10,120.0	8	4	0	4	6	1	74	0	0
33	36	IMPREGILO SPA, Milan, Italy†	1,714.0	3,333.0	5,851.0	1	0	0	47	11	0	30	0	0
34	38	CB&I, The Woodlands, Texas, U.S.A.†	1,678.0	3,125.0	4,429.0	0	0	1	0	0	99	0	0	0
35	35	TAKENAKA CORP., Osaka, Japan†	1,649.0	11,293.0	10,751.0	6	72	0	0	0	0	15	0	0
36	**	MCDERMOTT INTERNATIONAL, Houston, Texas, U.S.A.†	1,606.6	3,087.6	6,557.6	0	0	19	0	0	81	0	0	0
37	40	TECHINT GROUP, Milan, Italy†	1,414.1	1,576.1	1,843.0	0	9	7	2	0	75	6	0	2
38	33	SACYR VALLEHERMOSO, Madrid, Spain†	1,361.0	6,912.0	7,864.0	30	0	0	8	2	0	56	0	0
39	37	SHIMIZU CORP., Tokyo, Japan†	1,343.2	12,672.6	13,271.6	10	37	0	0	0	5	48	0	0
40	39	TOYO ENGINEERING CORP., Chiba, Japan†	1,332.0	1,791.0	3,026.0	0	0	0	0	0	100	0	0	0
41	48	LEIGHTON HOLDINGS LTD., St. Leonards, NSW, Australia†	1,263.0	7,608.0	7,792.0	12	0	0	0	0	10	32	0	1
42	**	JAN DE NUL GROUP, Hofstade/Aalst, Belgium	1,252.8	1,461.8	2,334.4	0	0	0	0	0	2	0	1	0
43	54	HYUNDAI ENGINEERING & CONSTR. CO., Seoul, S. Korea	1,246.1	5,444.2	9,341.0	7	0	57	0	0	20	17	0	0
44	47	ENKA CONSTRUCTION & INDUSTRY CO., Istanbul, Turkey†	1,245.9	1,324.1	3,462.4	45	5	0	2	0	33	16	0	0
45	41	JOANNOU & PARASKEVAIDES (OVERSEAS) GROUP, Guernsey, U.K.	1,192.7	1,192.7	2,791.8	42	0	1	2	1	13	42	0	0
46	49	BESIX SA, Brussels, Belgium†	1,190.6	1,645.7	1,800.5	31	0	0	0	7	18	40	0	0
47	63	TECNICAS REUNIDAS SA, Madrid, Spain†	1,130.0	1,666.0	2,700.0	0	0	2	0	0	98	0	0	0
48	74	SAMSUNG CORP., Sungnam-si, S. Korea†	1,113.3	5,654.0	8,037.0	11	77	0	0	0	8	4	0	0
49	**	SAMSUNG ENGINEERING CO. LTD., Seoul, S. Korea†	1,079.0	2,018.0	3,163.0	1	13	0	0	0	85	0	0	0
50	56	SOLETANCHE BACHY, Nanterre, France†	982.0	1,385.0	1,450.0	11	3	17	17	8	2	43	0	0
51	68	SINOHYDRO CORP., Beijing, China†	979.8	5,107.5	5,811.3	21	2	38	16	1	0	21	0	0
52	42	GS ENGINEERING & CONSTRUCTION, Seoul, S. Korea†	961.9	6,177.6	9,817.2	0	9	0	0	0	87	1	0	0
53	**	ORASCOM CONSTRUCTION INDUSTRIES (OCI), Cairo, Egypt†	954.9	1,496.4	900.0	34	5	0	3	0	51	3	0	1
54	53	ABEINSA, Sevilla, Spain†	951.8	1,744.8	1,316.9	2	0	78	0	3	7	2	0	8
55	50	CHINA NATIONAL MACHINERY INDUS. CORP., Beijing, China†	939.0	1,415.0	5,813.0	11	5	37	5	0	9	12	0	5
56	**	MAIRE TECNIMONT, Rome, Italy†	885.7	1,240.4	2,989.7	0	0	2	0	0	98	0	0	0
57	66	ARABIAN CONSTRUCTION CO., Beirut, Lebanon†	872.2	886.0	2,177.8	71	0	5	2	0	0	0	0	0
58	**	DAEWOO E&C CO. LTD., Seoul, S. Korea†	864.8	6,011.9	9,086.0	6	0	37	1	0	55	1	0	0
59	57	ASTALDI SPA, Rome, Italy†	842.1	1,344.8	4,163.0	0	0	0	8	3	1	87	0	0
60	55	VEIDECHE ASA, Oslo, Norway†	805.4	2,138.9	1,651.2	80	1	1	0	0	1	17	0	0

The Top 225 International Contractors

RANK 2007	RANK 2006	FIRM	2006 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2006 (\$ MIL.)	MARKETS (% OF 2006 INT'L REVENUE)								
			INTERNATIONAL	TOTAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	HAZ. WASTE	TELE- COMM.	
61	86	RENAISSANCE CONSTRUCTION, Ankara, Turkey†	782.4	794.5	1,014.2	92	0	0	0	0	8	0	0	0
62	46	TAIKISHA LTD., Tokyo, Japan†	739.3	1,673.2	1,542.0	2	97	0	0	0	0	0	0	0
63	58	ED. ZUBLIN AG, Stuttgart, Germany†	730.0	3,200.0	3,100.0	27	0	8	22	8	15	11	0	0
64	65	GAMA, Ankara, Turkey†	725.2	802.2	706.6	9	0	17	0	0	58	16	0	0
65	52	WASHINGTON GROUP INTERNATIONAL, Boise, Idaho, U.S.A.†	690.6	3,014.2	3,304.1	14	1	27	7	0	28	1	21	0
66	61	KIEWIT CORP., Omaha, Neb., U.S.A.†	684.6	4,525.4	3,705.5	1	0	18	6	0	37	28	0	0
67	67	CHINA RAILWAY ENGINEERING CORP., Beijing, China†	658.3	21,295.9	27,694.6	13	0	0	0	0	2	75	0	0
68	84	SK ENGINEERING & CONSTRUCTION, Seoul, S. Korea	649.9	3,264.4	4,610.9	0	0	0	0	0	100	0	0	0
69	90	TEKFEN CONSTRUCTION & INSTALLATION CO., Istanbul, Turkey†	621.0	751.0	797.0	0	0	2	1	0	91	6	0	0
70	60	CHINA PETROLEUM ENG'G & CONSTR. (GROUP) CORP., Beijing, China	598.0	598.0	658.4	0	0	0	0	0	100	0	0	0
71	14	AMEC PLC, London, U.K.†	586.0	2,758.0	1,148.0	45	8	6	0	0	30	4	0	0
72	62	LARSEN & TOUBRO LTD., Mumbai, India†	582.0	3,587.0	6,607.0	24	5	21	0	0	49	1	0	0
73	64	SHANGHAI CONSTR. (GROUP) GENERAL CO., Shanghai, China	580.0	6,276.3	6,282.5	96	0	0	0	0	0	4	0	0
74	78	E. PIHL & SON AS, Kgs. Lyngby, Denmark†	540.9	1,020.6	1,283.3	16	2	8	1	3	14	57	0	0
75	99	SALINI COSTRUTTORI SPA, Rome, Italy†	504.2	588.5	2,013.1	5	0	57	18	0	0	20	0	0
76	133	NATIONAL PETROLEUM CONSTRUCTION, Abu Dhabi, U.A.E.	460.0	782.3	1,042.0	0	0	0	0	0	100	0	0	0
77	79	BAUER AG, Schrobenhausen, Germany†	441.5	741.5	581.3	29	4	12	17	0	19	14	0	4
78	80	PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan	441.1	2,416.2	2,882.0	22	0	2	1	0	3	72	0	0
79	71	JOHN SISK & SON LTD., Dublin, Ireland†	434.4	2,078.4	1,804.0	96	0	0	0	0	0	4	0	0
80	85	GHELLA SPA, Rome, Italy†	425.0	534.0	1,066.0	0	0	3	0	0	0	97	0	0
81	95	SOARES DA COSTA - GRUPO SGPS, Porto, Portugal†	423.2	661.6	422.1	94	0	0	0	2	0	4	0	0
82	76	CHINA CIVIL ENGINEERING CONSTR. CORP., Beijing, China†	419.8	518.2	8,961.7	61	2	0	8	0	0	27	0	2
83	73	CHINA RAILWAY CONSTRUCTION CORP., Beijing, China†	414.8	17,326.8	22,353.0	7	0	0	0	0	0	90	0	3
84	81	RIZZANI DE ECCHER SPA, Pozzuolo del Friuli, Udine, Italy†	382.7	502.0	869.0	18	0	0	0	0	0	82	0	0
85	88	YUKSEL INSAAT CO. INC., Ankara, Turkey†	381.9	528.9	504.8	92	0	0	7	0	0	1	0	0
86	98	BLACK & VEATCH, Overland Park, Kan., U.S.A.	381.1	1,182.4	2,451.6	0	0	20	27	23	31	0	0	0
87	51	PARSONS, Pasadena, Calif., U.S.A.†	376.5	1,286.7	1,496.8	38	0	0	19	1	0	6	36	0
88	94	CHINA NATIONAL CHEMICAL ENG'G GROUP, Beijing, China†	367.3	2,100.4	3,077.2	0	0	35	0	0	18	0	0	0
89	82	SKE GROUP, Mannheim, Germany†	366.0	382.0	211.0	96	0	0	1	0	0	0	0	3
90	**	ZHONGYUAN PETROLEUM EXPLOR. BUREAU, Puyang City, China	365.4	1,492.6	532.7	0	0	0	0	0	100	0	0	0
91	**	PJSC STROYTRANSGAZ, Moscow, Russia†	345.9	1,753.2	1,122.1	0	0	0	0	0	100	0	0	0
92	83	SOLEL BONEH INTERNATIONAL LTD., Ramat-Gan, Israel†	341.7	341.7	NA	6	0	1	19	0	0	70	0	0
93	**	GRUPO ISOLUX CORSAN SA, Madrid, Spain†	320.1	2,344.8	3,402.0	7	0	48	0	5	17	0	0	13
94	116	BAYTUR CONSTRUCTION AND CONTRACTING CO., Istanbul, Turkey	318.4	459.1	960.3	100	0	0	0	0	0	0	0	0
95	93	CHINA METALLURGICAL GROUP CORP., Beijing, China†	307.0	11,628.0	23,158.0	5	0	1	9	0	64	1	1	0
96	102	C.M.C. DI RAVENNA, Ravenna, Italy†	302.9	796.7	991.7	13	0	0	46	0	0	41	0	0
97	97	CHINA INT'L WATER & ELECTRIC CORP. (CWE), Beijing, China†	302.0	410.4	633.0	2	0	35	49	5	0	9	0	0
98	108	CITIC CONSTRUCTION, Beijing, China†	298.5	390.6	5,360.9	0	6	6	1	0	13	72	0	0
99	**	MAEDA CORP., Tokyo, Japan†	292.0	3,601.0	3,588.0	25	0	0	2	0	0	73	0	0
100	104	CONTRACTING & TRADING CO., Beirut, Lebanon†	291.2	300.8	705.6	1	0	0	0	0	54	45	0	0
101	101	HAZAMA CORP., Tokyo, Japan	289.0	1,832.0	1,661.0	0	0	0	0	0	0	0	0	0
102	149	HARBIN POWER ENGINEERING CO. LTD., Harbin, China	254.8	265.5	525.0	0	0	0	0	0	100	0	0	0
103	131	MERCURY ENGINEERING, Dublin, Ireland†	250.0	640.0	680.0	76	20	0	0	0	4	0	0	0
104	120	MCCONNELL DOWELL CORP., Burwood East, Victoria, Australia†	248.2	484.0	791.9	0	0	32	0	0	35	33	0	0
105	119	CH2M HILL COS., Englewood, Colo., U.S.A.†	244.9	1,214.4	NA	47	25	-10	7	10	5	0	5	12
106	91	CONSTRUTORA ANDRADE GUTIERREZ SA, Sao Paulo, Brazil†	240.8	1,092.6	1,655.8	2	0	0	16	5	0	75	0	0
107	87	EARTH TECH INC., Long Beach, Calif., U.S.A.	240.0	445.0	187.0	1	0	0	28	63	0	0	8	0
108	69	ABB LUMMUS GLOBAL, Bloomfield, N.J., U.S.A.†	232.6	264.0	1,185.2	0	0	3	0	0	97	0	0	0
109	92	WORLEYPARSONS LTD., North Sydney, NSW, Australia†	226.7	232.4	NA	0	0	27	0	0	73	0	0	0
110	105	CTCI CORP., Taipei, Taiwan†	223.7	920.9	2,178.0	0	6	14	0	0	80	0	0	0

The Top 225 International Contractors

RANK 2007	RANK 2006	FIRM	2006 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2006 (\$ MIL.)	MARKETS (% OF 2006 INT'L REVENUE)									
			INTERNATIONAL	TOTAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.	
111	127	NUROL CONSTRUCTION AND TRADING CO., Ankara, Turkey†	220.0	651.0	475.0	68	2	0	9	8	0	12	0	0	
112	**	SSANGYONG ENGINEERING & CONSTR. CO., Seoul, S. Korea†	211.0	1,642.6	NA	100	0	0	0	0	0	0	0	0	
113	100	THE ARAB CONTRACTORS (O.A.O & CO.), Cairo, Egypt†	206.7	1,243.7	1,044.8	23	0	5	4	13	0	55	0	0	
114	164	HANJIN HEAVY INDUSTRIES & CONSTR. CO., Seoul, S. Korea	205.0	1,348.0	2,047.9	0	0	0	6	0	0	94	0	0	
115	114	SHANDONG ELECTRIC POWER CONSTR., Jinan City, China†	201.4	1,318.7	3,756.7	0	0	100	0	0	0	0	0	0	
116	**	HEBERGER BAU AG, Schifferstadt, Germany†	200.7	463.2	402.7	100	0	0	0	0	0	0	0	0	
117	195	CENGIZ CONSTRUCTION INDUSTRY AND TRADE, Istanbul, Turkey†	198.3	799.4	3,020.0	0	0	0	2	0	0	32	0	0	
118	121	CADDELL CONSTRUCTION CO. INC., Montgomery, Ala., U.S.A.	196.1	360.7	133.3	100	0	0	0	0	0	0	0	0	
119	118	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Tokyo, Japan†	196.0	3,858.0	3,522.0	34	11	3	0	0	26	21	0	0	
120	125	STFA CONSTRUCTION GROUP, Istanbul, Turkey	188.2	214.5	481.9	26	0	25	3	0	0	45	0	0	
121	113	GAP INSAAT YATIRIM VE DIS TICARET AS, Istanbul, Turkey†	187.9	187.9	281.5	89	0	0	0	0	7	4	0	0	
122	**	CHINA OVERSEAS ENGINEERING GROUP CO. LTD., Beijing, China†	185.4	209.2	312.2	48	0	0	0	20	9	19	0	0	
123	157	VECO CORP., Anchorage, Alaska, U.S.A.†	183.2	241.7	346.0	0	0	0	0	0	100	0	0	0	
124	**	YAPI MERKEZI INSAAT VE SANAYI AS, Istanbul, Turkey†	181.0	421.7	253.7	0	6	0	14	0	7	73	0	0	
125	143	TIC HOLDINGS INC., Steamboat Springs, Colo., U.S.A.†	175.1	1,685.3	2,344.0	0	0	25	0	0	75	0	0	0	
126	129	QINGDAO CONSTRUCTION GROUP CORP., Qingdao City, China†	175.0	1,088.0	1,006.0	91	0	0	5	0	1	3	0	0	
127	112	ALBERICI CORP., St. Louis, Mo., U.S.A.†	172.2	864.2	1,563.2	0	90	1	0	3	6	0	0	0	
128	150	HAZINEDAROGLU CONSTRUCTION GROUP, Istanbul, Turkey†	171.0	284.3	153.6	80	0	0	17	0	0	3	0	0	
129	140	B.L. HARBERT INTERNATIONAL, Birmingham, Ala., U.S.A.	167.9	437.7	465.0	100	0	0	0	0	0	0	0	0	
130	156	KHARAFI NATIONAL WLL, Safat, Kuwait†	165.0	673.0	906.0	68	0	0	0	0	28	0	0	3	
131	117	HEEREMA FABRICATION GRP. BV, Zwynrecht, The Netherlands†	163.0	319.0	210.0	0	0	0	0	0	100	0	0	0	
132	109	THE SHAW GROUP INC., Baton Rouge, La., U.S.A.†	160.2	3,423.0	7,148.8	4	0	21	0	1	61	3	8	0	
133	59	NISHIMATSU CONSTRUCTION CO. LTD., Tokyo, Japan	156.4	3,949.3	3,380.8	34	3	1	1	20	0	41	0	0	
134	122	TODINI COSTRUZIONI GENERALI SPA, Rome, Italy†	156.0	452.1	490.5	0	0	0	10	0	0	90	0	0	
135	110	PERINI CORP., Framingham, Mass., U.S.A.†	155.0	3,043.0	3,596.0	87	0	13	0	0	0	0	0	0	
136	**	KOLIN TURIZM, INSAAT, SANAYI VE TICARET AS, Ankara, Turkey	154.8	398.7	196.6	2	0	0	0	0	0	98	0	0	
137	154	CGC OVERSEAS CONSTRUCTION CO. LTD., Beijing, China†	154.8	157.2	439.6	5	0	0	28	0	0	67	0	0	
138	107	DONGFANG ELECTRIC CORP., Chengdu, Sichuan, China†	153.0	2,803.0	2,015.0	0	0	67	0	0	0	0	33	0	
139	146	DESCON ENGINEERING LTD., Lahore, Punjab, Pakistan†	151.0	302.0	214.6	0	20	10	0	0	70	0	0	0	
140	142	CHINA JIANGSU INT'L ECON-TECH. COOP., Nanjing, China†	150.6	253.3	392.1	79	0	0	0	10	8	4	0	0	
141	174	MAK-YOL CONSTR. INDUS. TOURISM & TRADING, Istanbul, Turkey†	150.0	285.3	195.1	0	0	0	0	0	0	100	0	0	
142	141	GRANIT CONSTRUCTION STOCK CO., Skopje, Rep. of Macedonia	149.3	238.7	246.8	6	0	0	0	0	0	94	0	0	
143	130	CHINA WANBAO ENGINEERING CORP., Beijing, China	142.7	142.7	142.7	0	0	13	0	0	0	56	0	0	
144	147	ZHEJIANG CONSTR. INVESTMENT GROUP, Hangzhou, China†	142.1	2,715.3	3,053.2	70	0	0	3	0	22	5	0	0	
145	139	CHINA NONFERROUS METAL IND. FRGN. ENG'G & CONST., Beijing, China	139.9	139.9	1,048.2	0	0	0	0	0	100	0	0	0	
146	132	SOCIETA ITALIANA PER CONDOTTE D'ACQUA SPA, Rome, Italy†	138.3	895.0	393.8	0	0	0	57	0	0	43	0	0	
147	138	CHINA NAT'L MACHINERY IMPORT & EXPORT CORP., Beijing, China	137.7	137.7	110.2	0	61	39	0	0	0	0	0	0	
148	**	SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China†	136.8	341.7	1,858.4	0	0	100	0	0	0	0	0	0	
149	135	INSITUFORM TECHNOLOGIES INC., Chesterfield, Mo., U.S.A.	134.0	579.8	573.8	0	0	0	0	74	26	0	0	0	
150	160	CHINA GEZHOUBA GROUP CORP., Yichang City, China†	129.5	1,208.6	2,102.3	0	0	58	35	0	0	7	0	0	
151	128	ITALIAN-THAI DEVELOPMENT PCL, Bangkok, Thailand†	123.0	769.0	1,080.0	6	0	0	74	1	0	20	0	0	
152	148	LAYNE CHRISTENSEN CO., Mission Woods, Kan., U.S.A.†	122.8	680.9	811.0	0	0	0	0	0	7	0	0	0	
153	136	PREZIOSO SAS, St. Clair Du Rhone, France†	122.0	202.0	180.0	0	0	8	0	0	92	0	0	0	
154	153	CHINA DALIAN INT'L COOP'N (GROUP) HOLDINGS, Dalian, China	120.7	266.4	273.5	59	0	0	0	0	0	29	0	0	
155	159	CHINA HENAN INT'L COOPERATION GRP. CO., Zhengzhou, China	120.2	120.2	165.1	0	0	1	11	0	0	80	0	0	
156	158	ZACHRY CONSTRUCTION CORP., San Antonio, Texas, U.S.A.	111.7	1,660.8	1,650.0	100	0	0	0	0	0	0	0	0	
157	188	AECON GROUP INC., Toronto, Ontario, Canada†	110.6	984.9	NA	35	0	26	0	0	0	39	0	0	
158	152	CHINA ZHONGYUAN ENGINEERING CORP., Beijing, China	110.3	110.3	30.3	11	0	87	0	0	1	1	0	0	
159	**	CHINA PETROLEUM PIPELINE BUREAU, Langfang City, China†	108.8	1,003.9	2,075.6	0	0	0	0	0	100	0	0	0	
160	145	DOGUS INSAAT VE TICARET AS, Istanbul, Turkey	105.9	192.6	691.4	0	0	0	0	5	0	95	0	0	

The Top 225 International Contractors

RANK 2007	RANK 2006	FIRM	2006 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2006 (\$ MIL.)	MARKETS (% OF 2006 INT'L REVENUE)								
			INTERNATIONAL	TOTAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
161	**	SEPCOIII ELECTRIC POWER CONSTRUCTION, Weifang City, China	105.0	333.1	2,011.2	0	0	100	0	0	0	0	0	0
162	172	TODA CORP., Tokyo, Japan†	105.0	3,834.0	3,540.0	25	63	0	0	0	12	0	0	0
163	162	CHINA SHANGHAI SFECO, Shanghai, China†	102.8	113.8	122.8	6	1	67	0	0	2	24	0	0
164	151	SUMMA TURIZM YATIRIMCILIGI AS, Ankara, Turkey†	101.7	101.7	125.0	100	0	0	0	0	0	0	0	0
165	**	THE LAUREN CORP., Abilene, Texas, U.S.A.†	100.0	209.0	156.0	0	0	4	1	0	95	0	0	0
166	155	ENERGOPROJEKT HOLDING, Belgrade, Serbia†	96.8	184.5	412.3	66	0	10	0	0	0	24	0	0
167	**	BARAN GROUP LTD., Beit Dagan, Israel†	96.0	215.0	251.0	4	0	0	0	0	7	0	0	89
168	180	BEIJING CONSTRUCTION ENG'G GROUP CO., Beijing, China†	95.4	2,782.5	3,558.4	88	2	0	0	0	0	6	0	0
169	165	LOTTE ENGINEERING & CONSTRUCTION CO., Seoul, S. Korea†	87.6	3,398.7	6,454.8	90	0	0	0	2	0	8	0	0
170	168	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La., U.S.A.†	86.5	1,486.6	413.0	0	0	0	0	0	100	0	0	0
171	163	NANTONG CONSTRUCTION GROUP JOINT-STOCK CO., Nantong, China†	86.2	572.5	540.6	28	5	9	0	0	58	0	0	0
172	190	GREAT LAKES DREDGE & DOCK CORP. LLC, Oak Brook, Ill., U.S.A.†	85.9	377.2	443.0	0	0	0	0	0	0	100	0	0
173	192	BE&K INC., Birmingham, Ala., U.S.A.†	85.0	1,158.1	1,850.0	4	0	0	0	0	96	0	0	0
174	178	PRIMORIS CORP., Lake Forest, Calif., U.S.A.†	85.0	501.0	NA	0	0	24	0	0	76	0	0	0
175	111	STRUCTURE TONE, New York, N.Y., U.S.A.†	84.0	2,862.0	4,021.0	100	0	0	0	0	0	0	0	0
176	184	HENSEL PHELPS CONSTR. CO., Greeley, Colo., U.S.A.	82.4	2,130.9	2,635.4	100	0	0	0	0	0	0	0	0
177	181	CHINA JIANGSU CONSTRUCTION CORP., Nanjing, China	80.5	275.5	300.0	100	0	0	0	0	0	0	0	0
178	**	M.A. MORTENSON CO., Minneapolis, Minn., U.S.A.	79.5	1,406.3	1,492.8	0	0	100	0	0	0	0	0	0
179	**	WEIHAI INTERNATIONAL ECO. & TECH. COOP. CO. LTD., Weihai, China	78.9	78.9	143.4	90	0	0	9	0	0	1	0	0
180	191	TUTOR-SALIBA CORP., Sylmar, Calif., U.S.A.†	78.0	739.0	2,773.0	53	0	0	0	0	0	47	0	0
181	186	DICK CONSTRUCTION CO., Pittsburgh, Pa., U.S.A.†	77.0	608.0	615.0	86	0	1	0	13	0	0	0	0
182	166	STELLAR, Jacksonville, Fla., U.S.A.	76.0	545.0	510.0	0	0	80	0	0	20	0	0	0
183	161	SOYAK CO., Istanbul, Turkey†	75.4	498.5	440.0	91	0	0	9	0	0	0	0	0
184	126	ALARKO CONTRACTING GROUP, Gebze, Kocaeli, Turkey	71.9	333.2	54.8	0	0	0	0	0	39	61	0	0
185	202	BEIJING UNI-CONSTRUCTION GROUP CO., Beijing, China†	66.0	1,158.3	495.7	99	0	0	1	0	0	0	0	0
186	199	CONSTRUCOES E COMERCIO CAMARGO CORREA, Sao Paulo, SP, Brazil†	63.3	1,069.4	1,665.3	0	0	43	20	0	0	37	0	0
187	197	CHINA WU YI CORP. LTD., Fuzhou, Fujian, China†	61.3	244.3	364.8	59	0	0	11	0	0	30	0	0
188	189	JIANGSU NANTONG NO. 3 CONSTRUCTION GRP., Haimen, China†	59.8	809.4	1,722.6	100	0	0	0	0	0	0	0	0
189	183	CHINA PETROLEUM PIPELINE ENG'G CORP., Langfang City, China†	58.2	75.7	17.3	0	0	0	0	0	0	0	0	100
190	**	ASRC ENERGY SERVICES, Anchorage, Alaska, U.S.A.†	57.7	540.5	48.3	0	0	0	0	0	100	0	0	0
191	137	WESTON SOLUTIONS INC., West Chester, Pa., U.S.A.†	57.2	216.1	310.0	99	0	0	0	0	0	0	1	0
192	185	CHINA HUANQIU CONTRACTING & ENG'G CORP., Beijing, China†	57.1	191.4	941.3	1	0	0	0	0	99	0	0	0
193	204	CHINA JIANGXI CORP. FOR INT'L ECO. & TECH. COOP'N, Nanchang, China†	56.4	61.3	164.0	18	0	1	80	0	0	0	0	0
194	182	TORCON INC., Red Bank, N.J., U.S.A.	56.0	434.0	669.0	0	0	0	0	0	100	0	0	0
195	200	AL-ARRAB CONTRACTING CO. LTD., Riyadh, Saudi Arabia†	55.0	181.6	640.1	93	0	7	0	0	0	0	0	0
196	**	FLATIRON CONSTRUCTION, Longmont, Colo., U.S.A.†	53.0	626.8	853.4	0	0	0	0	0	0	100	0	0
197	179	CHINA NAT'L COMPLETE PLANT IMP. & EXP. CORP., Beijing, China†	53.0	53.0	56.4	70	0	17	1	0	12	0	0	0
198	203	RASEN CONSTRUCTION & INVESTMENT INC., Istanbul, Turkey†	52.8	52.8	398.1	67	0	0	0	0	33	0	0	0
199	218	CCC GROUP INC., San Antonio, Texas, U.S.A.	51.7	340.1	286.9	0	0	0	0	0	68	0	0	0
200	**	KAYI INSAAT SAN. VE TIC AS, Istanbul, Turkey†	51.2	52.3	273.4	80	20	0	0	0	0	0	0	0
201	206	CHINA CHONGQING INT'L CONSTRUCTION CORP., Chongqing, China†	50.4	113.1	40.0	0	0	0	0	0	0	100	0	0
202	175	TSO, Chelles, France†	48.9	177.8	130.0	0	0	0	0	0	0	100	0	0
203	106	QUATTROGEMINI LTD., Espoo, Finland†	47.4	90.6	141.8	34	59	0	0	0	6	0	0	0
204	176	WALBRIDGE ALDINGER, Detroit, Mich., U.S.A.†	45.0	900.0	1,250.0	22	67	0	0	0	0	11	0	0
205	219	ESER CONSTRUCTION AND TRADE CO. INC., Ankara, Turkey	44.8	48.5	27.3	0	0	0	98	0	0	2	0	0
206	**	SHANDONG HONG CHANG ROAD & BRIDGE ENG'G CO., Weifang City, China†	43.7	116.9	62.5	0	0	0	0	0	0	100	0	0
207	201	THE BECK GROUP, Dallas, Texas, U.S.A.†	43.4	778.1	527.1	100	0	0	0	0	0	0	0	0
208	**	BARTON MALOW CO., Southfield, Mich., U.S.A.†	41.3	1,377.4	1,400.0	0	100	0	0	0	0	0	0	0
209	196	MANHATTAN CONSTRUCTION CO., Tulsa, Okla., U.S.A.†	41.0	1,020.5	1,357.0	100	0	0	0	0	0	0	0	0
210	**	ASKA CONSTRUCTION CO., Ankara, Turkey	40.0	45.3	387.0	0	0	0	0	0	0	100	0	0

The Top 225 International Contractors

RANK		FIRM	2006 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2006 (\$ MIL.)	MARKETS (% OF 2006 INT'L REVENUE)								
2007	2006		INTERNATIONAL	TOTAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/WASTE	INDUS./PETRO.	TRANSP.	HAZ. WASTE	TELE-COMM.
211	209	SHANGHAI TUNNEL ENGINEERING CO. LTD., Shanghai, China†	38.4	531.0	1,225.4	0	0	0	0	0	0	100	0	0
212	225	MICHEL'S CORP., Brownsville, Wis., U.S.A.†	36.8	565.7	565.7	0	0	0	0	11	0	0	0	0
213	205	THE FACILITY GROUP, Smyrna, Ga., U.S.A.†	35.2	336.8	590.0	100	0	0	0	0	0	0	0	0
214	**	SANTOS CMI CONSTRUCTION INC., Quito, Ecuador†	34.4	49.9	21.7	0	0	100	0	0	0	0	0	0
215	220	DAEWOO ENGINEERING CO., Seongnam City, S. Korea	33.8	224.8	329.0	0	0	8	6	0	86	0	0	0
216	**	CHINA LIAONING INT'L ECO. & TECH. COOP. GROUP, Shenyang, China†	33.6	47.5	23.8	3	0	52	0	0	0	0	0	0
217	**	THE YATES COS. INC., Philadelphia, Miss., U.S.A.†	33.2	2,235.2	1,722.3	33	0	0	0	0	67	0	0	0
218	177	BIRD CONSTRUCTION INCOME FUND, Toronto, Ontario, Canada†	33.0	467.0	569.0	100	0	0	0	0	0	0	0	0
219	193	GUANGDONG XINGUANG INT'L GROUP, Guangzhou, China†	32.3	438.1	348.4	85	0	0	15	0	0	0	0	0
220	211	POMERLEAU, Montreal, Quebec, Canada†	30.6	565.6	668.4	100	0	0	0	0	0	0	0	0
221	**	MUSHRIF TRADING & CONTRACTING CO., KSCC, Kuwait, Kuwait†	30.5	176.2	1,798.5	13	0	0	0	44	0	0	0	0
222	**	WHARTON-SMITH INC., Lake Monroe, Fla., U.S.A.†	29.5	251.8	292.5	0	0	0	30	70	0	0	0	0
223	171	DAY & ZIMMERMANN GROUP, Philadelphia, Pa., U.S.A.†	28.0	961.0	427.0	0	0	100	0	0	0	0	0	0
224	**	LEASE CRUTCHER LEWIS, Seattle, Wash., U.S.A.	26.6	334.9	559.0	100	0	0	0	0	0	0	0	0
225	221	GRANDI LAVORI FINCOSIT SPA, Rome, Italy†	24.8	493.2	216.0	0	0	0	0	0	0	100	0	0

Where To Find the Top 225 International Contractors

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
A							
ABB LUMMUS GLOBAL	108	CHINA NATIONAL COMPLETE PLANT IMPORT & EXPORT CORP.	197	HEEREMA FABRICATION GRP. BV	131	S	
ABEINSA	54	CHINA NATIONAL MACHINERY IMPORT & EXPORT CORP.	147	HENSEL PHELPS CONSTR. CO.	176	SACYR VALLEHERMOSO	38
GRUPO ACS	17	CHINA NONFERROUS METAL IND. FOREIGN ENG'G & CONSTRUCTION	145	HOCHTIEF AG	1	SALINI COSTRUTTORI SPA	75
AECON GROUP INC.	157	CHINA OVERSEAS ENGINEERING GROUP CO. LTD.	122	HYUNDAI ENGINEERING & CONSTRUCTION CO.	43	SAMSUNG CORP.	48
AL-ARRAB CONTRACTING CO. LTD.	195	CHINA PETROLEUM ENGINEERING & CONSTRUCTION (GROUP) CORP.	70	IMPREGILO SPA	33	SAMSUNG ENGINEERING CO. LTD.	49
ALARKO CONTRACTING GROUP	184	CHINA PETROLEUM PIPELINE BUREAU	159	INSITUFORM TECHNOLOGIES INC.	149	SANTOS CMI CONSTRUCTION INC.	214
ALBERICI CORP.	127	CHINA PETROLEUM PIPELINE ENGINEERING CORP.	189	GRUPO ISOLUX CORSAN SA	93	SEPCOIII ELECTRIC POWER CONSTRUCTION	161
AMEC PLC	71	CHINA RAILWAY CONSTRUCTION CORP.	83	ITALIAN-THAI DEVELOPMENT PCL	151	SHANDONG ELECTRIC POWER CONSTR.	115
THE ARAB CONTRACTORS (O.A.O & CO.)	113	CHINA RAILWAY ENGINEERING CORP.	67	JKL			
ARABIAN CONSTRUCTION CO.	57	CHINA SHANGHAI SFECO	163	JACOBS	28	SHANDONG HONG CHANG ROAD & BRIDGE ENGINEERING CO.	206
ASKA CONSTRUCTION CO.	210	CHINA STATE CONSTRUCTION ENGINEERING CORP.	18	JGC CORP.	15	SHANGHAI CONSTRUCTION (GROUP) GENERAL CO.	73
ASRC ENERGY SERVICES	190	CHINA WANBAO ENGINEERING CORP.	143	JIANGSU NANTONG NO. 3 CONSTRUCTION GROUP	188	SHANGHAI ELECTRIC GROUP CO. LTD.	148
ASTALDI SPA	59	CHINA WU YI CORP. LTD.	187	JOANNOU & PARASKEVAIDES (OVERSEAS) GROUP	45	SHANGHAI TUNNEL ENGINEERING CO. LTD.	211
B							
BALFOUR BEATTY PLC	20	CHINA ZHONGYUAN ENGINEERING CORP.	158	KAJIMA CORP.	23	THE SHAW GROUP INC.	132
ROYAL BAM GROUP NV	11	CHIYODA CORP.	16	KAYI INSAAT SAN. VE TIC AS	200	SHIMIZU CORP.	39
BARAN GROUP LTD.	167	CITIC CONSTRUCTION	98	KBR	8	SINOHYDRO CORP.	51
BARTON MALOW CO.	208	C.M.C. DI RAVENNA	96	KHARAFI NATIONAL WLL	130	JOHN SISK & SON LTD.	79
BAUER AG	77	SOCIETA ITALIANA PER CONDOTTE D'ACQUA SPA	146	KIEWIT CORP.	66	SK ENGINEERING & CONSTRUCTION	68
BAYTUR CONSTRUCTION AND CONTRACTING CO.	94	CONSOLIDATED CONTRACTORS INTERNATIONAL CO.	13	KOLIN TURIZM, INSAAT, SANAYI VE TICARET AS	136	SKANSKA AB	2
BE&K INC.	173	CONTRACTING & TRADING CO.	100	LARSEN & TOUBRO LTD.	72	SKE GROUP	89
BECHTEL	6	CTCI CORP.	110	THE LAUREN CORP.	165	SOARES DA COSTA - GRUPO SGFS	81
THE BECK GROUP	207	DEF				SOLEL BONEH INTERNATIONAL LTD.	92
BEIJING CONSTRUCTION ENGINEERING GROUP CO.	168	DAEWOO E&C CO. LTD.	58	LAYNE CHRISTENSEN CO.	152	SOLETANCHE BACHY	50
BEIJING UNI-CONSTRUCTION GROUP CO.	185	DAEWOO ENGINEERING CO.	215	LEASE CRUTCHER LEWIS	224	SOYAK CO.	183
BESIX SA	46	DAY & ZIMMERMANN GROUP	223	LEIGHTON HOLDINGS LTD.	41	SSANGYONG ENGINEERING & CONSTR. CO.	112
BILFINGER BERGER AG	9	DESCON ENGINEERING LTD.	139	LOTTE ENGINEERING & CONSTRUCTION CO.	169	STELLAR	182
BIRD CONSTRUCTION INCOME FUND	218	DICK CONSTRUCTION CO.	181	MNO			
BLACK & VEATCH	86	DOGUS INSAAT VE TICARET AS	160	MAEDA CORP.	99	STFA CONSTRUCTION GROUP	120
BOUYGUES	5	DONGFANG ELECTRIC CORP.	138	MAIRE TECNIMONT	56	STRABAG SE	4
BOVIS LEND LEASE	12	EARTH TECH INC.	107	MAK-YOL CONSTRUCTION INDUSTRY TOURISM & TRADING	141	PJSC STROYTRANSGAZ	91
C							
CADDELL CONSTRUCTION CO. INC.	118	EIFFAGE	26	MANHATTAN CONSTRUCTION CO.	209	STRUCTURE TONE	175
CONSTRUCOES E COMERCIO CAMARGO CORREA	186	ENERGOPROJEKT HOLDING	166	MCCONNELL DOWELL CORP.	104	SUMITOMO MITSUI CONSTRUCTION CO. LTD.	119
CB&I	34	ENKA CONSTRUCTION & INDUSTRY CO.	44	MCDERMOTT INTERNATIONAL	36	SUMMA TURIZM YATIRIMCILIGI AS	164
CCC GROUP INC.	199	ESER CONSTRUCTION AND TRADE CO. INC.	205	MERCURY ENGINEERING	103	TUV	
CEGELEC	31	THE FACILITY GROUP	213	MICHEL'S CORP.	212	TAIKISHA LTD.	62
CENGIZ CONSTRUCTION INDUSTRY AND TRADE	117	FCC, FOMENTO DE CONSTR. Y CONTRATAS	22	M.A. MORTENSON CO.	178	TASEI CORP.	24
CGC OVERSEAS CONSTRUCTION CO. LTD.	137	FERROVIAL AGROMAN SA	25	MUSHRIF TRADING & CONTRACTING CO., KSCC	221	TAKENAKA CORP.	35
CH2M HILL COS.	105	FLATIRON CONSTRUCTION	196	NANTONG CONSTRUCTION GROUP JOINT-STOCK CO.	171	TECHINT GROUP	37
CHINA CHONGQING INTERNATIONAL CONSTRUCTION CORP.	201	FLUOR CORP.	10	NATIONAL PETROLEUM CONSTRUCTION	76	TECHNIP	7
CHINA CIVIL ENGINEERING CONSTRUCTION CORP.	82	FOSTER WHEELER LTD.	27	NISHIMATSU CONSTRUCTION CO. LTD.	133	TECNICAS REUNIDAS SA	47
CHINA COMMUNICATIONS CONSTRUCTION GROUP	14	GHI				TEKFEN CONSTRUCTION & INSTALLATION CO.	69
CHINA DALIAN INTERNATIONAL COOPERATION (GROUP) HOLDINGS	154	GAMA	64	JAN DE NUL GROUP	42	TIC HOLDINGS INC.	125
CHINA GEZHOUBA GROUP CORP.	150	GAP INSAAT YATIRIM VE DIS TICARET AS	121	NUROL CONSTRUCTION AND TRADING CO.	111	TODA CORP.	162
CHINA HENAN INTERNATIONAL COOPERATION GROUP CO.	155	GHELLA SPA	80	OBAYASHI CORP.	32	TODINI COSTRUZIONI GENERALI SPA	134
CHINA HUANQIU CONTRACTING & ENGINEERING CORP.	192	GRANDI LAVORI FINCOSIT SPA	225	OHL SA (OBRASCON HUARTE LAIN SA)	30	TORCON INC.	194
CHINA INTERNATIONAL WATER & ELECTRIC CORP. (CWE)	97	GRANIT CONSTRUCTION STOCK CO.	142	CONSTRUTORA NORBERTO ODEBRECHT	21	TOYO ENGINEERING CORP.	40
CHINA JIANGSU CONSTRUCTION CORP.	177	GREAT LAKES DREDGE & DOCK CORP. LLC	172	ORASCOM CONSTRUCTION INDUSTRIES (OCI)	53	TSO	202
CHINA JIANGSU INTERNATIONAL ECON-TECH. COOPERATIVE	140	GS ENGINEERING & CONSTRUCTION	52	PQR			
CHINA JIANGXI CORP. FOR INT'L ECO. & TECH. COOPERATION	193	GUANGDONG XINGUANG INT'L GROUP	219	PARSONS	87	TURNER INDUSTRIES GROUP LLC	170
CHINA LIAONING INT'L ECO. & TECH. COOPERATION GROUP	216	CONSTRUTORA ANDRADE GUTIERREZ SA	106	PCL CONSTRUCTION ENTERPRISES	19	TUTOR-SALIBA CORP.	180
CHINA METALLURGICAL GROUP CORP.	95	HANJIN HEAVY INDUSTRIES & CONSTR. CO.	114	PENTA-OCEAN CONSTRUCTION CO. LTD.	78	VECO CORP.	123
CHINA NATIONAL CHEMICAL ENGINEERING GROUP	88	B.L. HARBERT INTERNATIONAL	129	PERINI CORP.	135	VEIDEKKE ASA	60
CHINA NATIONAL MACHINERY INDUSTRY CORP.	55	HARBIN POWER ENGINEERING CO. LTD.	102	PETROFAC LTD.	29	VINCI	3
		HAZAMA CORP.	101	E. PIHL & SON AS	74	WXYZ	
		HAZINEDAROGLU CONSTR. GROUP	128	POMERLEAU	220	WALBRIDGE ALDINGER	204
		HEBERGER BAU AG	116	PRIZIOSO SAS	153	WASHINGTON GROUP INTERNATIONAL	65
				PRIMORIS CORP.	174	WEIHAI INTERNATIONAL ECO. & TECH. COOPERATION CO. LTD.	179
				QINGDAO CONSTRUCTION GROUP CORP.	126	WESTON SOLUTIONS INC.	191
				QUATTROGEMINI LTD.	203	WHARTON-SMITH INC.	222
				RASEN CONSTRUCTION & INVESTMENT INC.	198	WORLEYPARSONS LTD.	109
				RENAISSANCE CONSTRUCTION	61	YAPI MERKEZI INSAAT VE SANAYI AS	124
				RIZZANI DE ECCHER SPA	84	THE YATES COS. INC.	217
						YUKSEL INSAAT CO. INC.	85
						ZACHRY CONSTRUCTION CORP.	156
						ZHEJIANG CONSTRUCTION INVESTMENT GROUP	144
						ZHONGYUAN PETROLEUM EXPLORATION BUREAU	90
						ED. ZUBLIN AG	63

The Top Global Contractors

It was not all that long ago that a billion-dollar-a-year construction company was a rarity. Now, with expanding markets both at home and abroad along with too many acquisitions to count, industry firms from around the world are generating billion-dollar revenue figures on a routine basis. On ENR's Top 225 Global Contractors list, 21 companies topped \$10 billion in revenue in 2006, and 131 firms from all corners of the world exceeded the \$1-billion mark. The group amassed \$651.15 billion in total revenue in 2006, up 15.7% from \$562.84 billion in 2005.

HOW TO USE THE TABLES

- **COMPANIES** are ranked on the Top Global Contractors list by their total 2006 construction contracting revenue, both at home and abroad. This differs from the Top International Contractors ranking (pp. 38-40, 42-44), which ranks firms based only on revenue from projects outside their home countries. Revenue is in U.S. \$ millions (*). Firms not ranked last year are designated **. Markets may not add up to 100% due to omission of "other" miscellaneous market category and rounding.
- **FIGURES:** Includes prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction management "at-risk" contracts when a firm's risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.
- **GENERAL BUILDING**=commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.
- **MANUFACTURING**=auto assembly, electronic assembly, textile plants, etc.

- **POWER**=thermal and hydroelectric powerplants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.
- **WATER SUPPLY**=dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and drinking water treatment plants, pumping stations, etc.
- **SEWERAGE/SOLID WASTE**=sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.
- **INDUSTRIAL PROCESS**=pulp and paper mills, steel mills, nonferrous metal refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.
- **PETROLEUM**=refineries, petrochemical plants, offshore facilities, pipelines, etc.
- **TRANSPORTATION**=airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.
- **HAZARDOUS WASTE**=chemical and nuclear waste treatment, asbestos and lead abatement, etc.
- **TELECOMMUNICATIONS**=transmission lines and cabling, towers and antennae, Web hotels, etc.

The Top 225 Global Contractors

(Based on Total Firm Contracting Revenue)

RANK 2007	RANK 2006	FIRM	2006 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2006 (\$ MIL.)	MARKETS (% OF 2006 GLOBAL REVENUE)								
			TOTAL	INTERNATIONAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
1	1	VINCI, Rueil-Malmaison, France	32,699.0	11,065.0	29,197.0	18	0	6	3	0	3	42	0	4
2	2	BOUYGUES, Paris, France	24,960.0	9,576.0	30,053.0	33	0	7	1	1	1	55	0	1
3	4	CHINA RAILWAY ENGINEERING CORP., Beijing, China	21,295.9	658.3	27,694.6	8	0	0	0	0	3	72	0	0
4	3	HOCHTIEF AG, Essen, Germany	19,795.0	17,598.9	25,973.5	55	0	1	1	1	2	20	0	3
5	8	GRUPO ACS, Madrid, Spain	18,526.6	3,004.0	NA	20	0	12	2	14	17	33	0	1
6	7	CHINA RAILWAY CONSTRUCTION CORP., Beijing, China	17,326.8	414.8	22,353.0	7	0	1	6	5	0	79	0	0
7	12	CHINA STATE CONSTRUCTION ENG'G CORP., Beijing, China	16,146.9	2,956.1	24,608.8	76	3	2	0	1	3	7	0	0
8	5	SKANSKA AB, Solna, Sweden	15,722.2	12,347.1	18,219.6	62	1	2	1	2	7	22	0	1
9	6	BECHTEL, San Francisco, Calif., U.S.A.	15,367.0	8,931.0	13,904.0	1	0	19	0	0	39	21	13	7
10	20	CHINA COMMUNICATIONS CONSTRUCTION GROUP, Beijing, China	14,734.4	3,380.7	20,513.5	1	0	0	0	0	0	77	0	0
11	10	TAISEI CORP., Tokyo, Japan	14,176.0	2,069.0	14,343.0	58	10	2	3	2	0	18	0	0
12	9	KAJIMA CORP., Tokyo, Japan	13,981.4	2,150.6	14,582.2	57	14	2	2	2	3	9	0	2
13	19	EFFAGE, Asnieres-sur-Seine, France	13,970.0	2,010.0	12,645.0	30	10	18	0	2	1	25	0	1
14	15	STRABAG SE, Vienna, Austria	13,502.0	10,799.0	11,050.0	37	8	8	2	0	7	33	0	4
15	14	SHIMIZU CORP., Tokyo, Japan	12,672.6	1,343.2	13,271.6	55	17	1	1	2	6	11	0	1
16	13	OBAYASHI CORP., Tokyo, Japan	12,462.0	1,779.0	10,120.0	56	11	1	1	3	5	20	1	0
17	24	FCC, FOMENTO DE CONSTR. Y CONTRATAS, Madrid, Spain	11,894.2	2,155.3	NA	35	0	4	6	7	3	43	0	1
18	26	CHINA METALLURGICAL GROUP CORP., Beijing, China	11,628.0	307.0	23,158.0	14	5	1	0	0	73	3	0	0
19	18	TAKENAKA CORP., Osaka, Japan	11,293.0	1,649.0	10,751.0	70	20	0	0	0	0	5	0	0
20	17	FLUOR CORP., Irving, Texas, U.S.A.	11,273.7	6,338.5	19,276.2	20	4	8	0	0	57	3	6	3
21	21	ROYAL BAM GROUP NV, Bunnik, The Netherlands	10,844.0	5,892.0	NA	51	0	0	0	0	0	45	0	0
22	25	BILFINGER BERGER AG, Mannheim, Germany	9,967.0	6,553.0	12,563.0	33	0	8	0	3	21	35	0	0
23	22	BALFOUR BEATTY PLC, London, U.K.	9,073.0	2,380.0	9,962.0	43	1	11	6	1	1	35	0	1
24	28	BOVIS LEND LEASE, Harrow, Middlesex, U.K.	8,353.0	5,680.0	10,829.0	89	2	0	0	0	2	2	0	4
25	27	TECHNIP, Paris La Defense, France	8,245.0	8,084.0	7,714.0	0	0	0	0	0	100	0	0	0
26	23	KBR, Houston, Texas, U.S.A.	8,150.2	7,426.4	3,697.7	8	0	0	0	0	14	9	0	0
27	29	LEIGHTON HOLDINGS LTD., St. Leonards, NSW, Australia	7,608.0	1,263.0	7,792.0	17	2	2	2	3	7	30	1	7
28	33	SACYR VALLEHERMOSO, Madrid, Spain	6,912.0	1,361.0	7,864.0	43	0	1	3	6	0	42	0	0
29	16	FERROVIAL AGROMAN SA, Madrid, Spain	6,523.0	2,027.0	7,031.0	34	0	1	13	0	2	49	0	1
30	35	SHANGHAI CONSTR. (GROUP) GENERAL CO., Shanghai, China	6,276.3	580.0	6,282.5	63	8	0	0	0	0	13	0	0

RANK 2007	RANK 2006	FIRM	2006 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2006 (\$ MIL.)	MARKETS (% OF 2006 GLOBAL REVENUE)								
			TOTAL	INTERNATIONAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
31	31	GS ENGINEERING & CONSTRUCTION, Seoul, S. Korea	6,177.6	961.9	9,817.2	38	18	2	0	4	24	10	0	1
32	**	DAEWOO E&C CO. LTD., Seoul, S. Korea	6,011.9	864.8	9,086.0	56	0	10	1	3	9	20	1	0
33	34	SAMSUNG CORP., Sungnam-si, S. Korea	5,654.0	1,113.3	8,037.0	43	36	1	1	0	4	14	0	0
34	36	HYUNDAI ENGINEERING & CONSTR. CO., Seoul, S. Korea	5,444.2	1,246.1	9,341.0	49	0	18	3	1	6	23	0	0
35	39	SINOHYDRO CORP., Beijing, China	5,107.5	979.8	5,811.3	6	2	72	10	1	0	7	0	0
36	42	KIEWIT CORP., Omaha, Neb., U.S.A.	4,525.4	684.6	3,705.5	10	2	11	8	4	15	49	0	0
37	48	OHL SA (OBRASCON HUARTE LAIN SA), Madrid, Spain	4,325.0	1,801.4	4,739.2	32	0	0	3	1	0	53	0	0
38	46	PCL CONSTRUCTION ENTERPRISES, Denver, Colo., U.S.A.	4,110.0	2,527.0	4,827.0	58	0	4	4	1	17	15	0	0
39	45	JACOBS, Pasadena, Calif., U.S.A.	3,987.4	1,886.7	9,830.2	1	5	1	1	1	68	15	10	0
40	43	NISHIMATSU CONSTRUCTION CO. LTD., Tokyo, Japan	3,949.3	156.4	3,380.8	60	11	2	5	3	0	10	5	0
41	68	CONSOLIDATED CONTRACTORS INT'L CO., Athens, Greece	3,941.2	3,941.2	5,386.5	11	0	0	5	2	73	8	0	0
42	41	CEGELEC, Nanterre, France	3,904.0	1,795.0	3,956.0	29	9	18	4	0	21	7	0	5
43	38	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Tokyo, Japan	3,858.0	196.0	3,522.0	65	4	0	2	3	5	18	0	0
44	37	TODA CORP., Tokyo, Japan	3,834.0	105.0	3,540.0	68	7	0	4	3	5	11	0	0
45	44	JGC CORP., Yokohama, Japan	3,804.0	3,159.0	1,738.0	0	0	1	0	0	97	1	1	0
46	**	MAEDA CORP., Tokyo, Japan	3,601.0	292.0	3,588.0	65	0	7	2	1	0	21	0	0
47	54	LARSEN & TOUBRO LTD., Mumbai, India	3,587.0	582.0	6,607.0	17	5	21	6	0	29	13	0	0
48	53	CHIYODA CORP., Yokohama, Japan	3,517.0	3,053.0	4,150.0	0	2	87	0	0	11	0	0	0
49	57	CONSTRUTORA NORBERTO ODEBRECHT, Sao Paulo, Brazil	3,493.0	2,267.0	6,177.0	15	1	12	12	4	18	37	0	0
50	65	THE SHAW GROUP INC., Baton Rouge, La., U.S.A.	3,423.0	160.2	7,148.8	21	0	37	2	3	20	1	16	0
51	50	LOTTE ENGINEERING & CONSTRUCTION CO., Seoul, S. Korea	3,398.7	87.6	6,454.8	84	0	0	0	1	2	10	0	0
52	47	WHITING-TURNER CONTRACTING CO., Baltimore, Md., U.S.A.	3,339.0	0.0	4,500.0	81	4	0	0	1	8	5	0	1
53	51	IMPREGILO SPA, Milan, Italy	3,333.0	1,714.0	5,851.0	2	0	0	25	14	0	54	0	0
54	63	SK ENGINEERING & CONSTRUCTION, Seoul, S. Korea	3,264.4	649.9	4,610.9	43	0	2	1	1	30	13	0	10
55	49	CLARK GROUP, Bethesda, Md., U.S.A.	3,259.4	0.0	3,371.4	77	0	0	0	0	1	16	0	0
56	75	ED. ZUBLIN AG, Stuttgart, Germany	3,200.0	730.0	3,100.0	53	7	5	8	6	11	5	0	0
57	70	CB&I, The Woodlands, Texas, U.S.A.	3,125.0	1,678.0	4,429.0	0	0	2	4	0	94	0	0	0
58	**	MCDERMOTT INTERNATIONAL, Houston, Texas, U.S.A.	3,087.6	1,606.6	6,557.6	0	0	52	0	0	46	0	3	0
59	83	PERINI CORP., Framingham, Mass., U.S.A.	3,043.0	155.0	3,596.0	81	5	3	0	1	2	8	0	0
60	52	WASHINGTON GROUP INTERNATIONAL, Boise, Idaho, U.S.A.	3,014.2	690.6	3,304.1	3	4	23	4	0	14	11	40	0

The Top 225 Global Contractors

RANK 2007	RANK 2006	FIRM	2006 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2006 (\$ MIL.)	MARKETS (% OF 2006 GLOBAL REVENUE)								
			TOTAL	INTERNATIONAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
61	59	GRANITE CONSTRUCTION INC., Watsonville, Calif., U.S.A.	2,969.6	0.0	2,449.6	3	0	0	2	0	0	64	0	0
62	66	THE WALSH GROUP LTD., Chicago, Ill., U.S.A.	2,929.8	0.0	3,845.1	29	0	0	10	6	0	56	0	0
63	64	STRUCTURE TONE, New York, N.Y., U.S.A.	2,862.0	84.0	4,021.0	83	0	0	0	0	3	0	0	0
64	71	DONGFANG ELECTRIC CORP., Chengdu, Sichuan, China	2,803.0	153.0	2,015.0	0	0	98	0	0	0	0	2	0
65	56	GILBANE BUILDING CO., Providence, R.I., U.S.A.	2,785.2	0.0	3,204.0	85	0	1	0	2	5	2	0	5
66	62	BEIJING CONSTRUCTION ENG'G GROUP CO., Beijing, China	2,782.5	95.4	3,558.4	70	2	3	4	2	15	3	1	0
67	32	AMEC PLC, London, U.K.	2,758.0	586.0	1,148.0	27	5	17	4	1	23	17	0	1
68	72	ZHEJIANG CONSTR. INVESTMENT GROUP, Hangzhou, China	2,715.3	142.1	3,053.2	67	3	11	1	0	11	6	0	1
69	69	J.E. DUNN CONSTRUCTION GROUP, Kansas City, Mo., U.S.A.	2,562.1	0.0	3,140.1	99	0	0	0	0	0	0	0	1
70	58	PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan	2,416.2	441.1	2,882.0	33	6	0	5	6	8	42	0	0
71	**	GRUPO ISOLUX CORSAN SA, Madrid, Spain	2,344.8	320.1	3,402.0	25	7	12	5	3	3	33	0	7
72	73	MCCARTHY BUILDING COS. INC., St. Louis, Mo., U.S.A.	2,338.0	0.0	3,702.0	86	2	1	0	4	3	5	0	0
73	80	THE YATES COS. INC., Philadelphia, Miss., U.S.A.	2,235.2	33.2	1,722.3	84	7	1	0	0	3	5	0	0
74	77	VEIDEKKE ASA, Oslo, Norway	2,138.9	805.4	1,651.2	80	0	2	0	0	4	13	0	0
75	79	HENSEL PHELPS CONSTR. CO., Greeley, Colo., U.S.A.	2,130.9	82.4	2,635.4	82	6	0	0	0	0	12	0	0
76	81	CHINA NATIONAL CHEMICAL ENG'G GRP., Beijing, China	2,100.4	367.3	3,077.2	2	1	7	0	1	52	0	0	0
77	11	CENTEX, Dallas, Texas, U.S.A.	2,093.2	0.0	1,744.6	96	0	0	0	0	0	4	0	0
78	85	JOHN SISK & SON LTD., Dublin, Ireland	2,078.4	434.4	1,804.0	76	0	0	0	0	16	7	0	0
79	89	FOSTER WHEELER LTD., Clinton, N.J., U.S.A.	2,022.0	1,920.0	3,287.0	0	0	28	0	0	68	0	1	0
80	**	SAMSUNG ENGINEERING CO. LTD., Seoul, S. Korea	2,018.0	1,079.0	3,163.0	3	27	0	2	13	50	4	0	0
81	84	HUNT CONSTRUCTION GROUP INC., Scottsdale, Ariz., U.S.A.	1,990.0	0.0	1,400.0	85	0	0	0	0	2	14	0	0
82	86	BRASFIELD & GORRIE LLC, Birmingham, Ala., U.S.A.	1,977.9	0.0	1,740.0	88	3	1	0	8	0	1	0	0
83	87	WEBCOR BUILDERS, San Mateo, Calif., U.S.A.	1,887.3	0.0	2,370.8	100	0	0	0	0	0	0	0	0
84	88	PETROFAC LTD., Jersey, Channel Islands, U.K.	1,863.9	1,863.9	2,793.0	0	0	0	0	0	100	0	0	0
85	82	HAZAMA CORP., Tokyo, Japan	1,832.0	289.0	1,661.0	0	0	0	0	0	0	0	0	0
86	94	TOYO ENGINEERING CORP., Chiba, Japan	1,791.0	1,332.0	3,026.0	0	0	0	0	0	100	0	0	0
87	**	PJSC STROYTRANSGAZ, Moscow, Russia	1,753.2	345.9	1,122.1	0	0	0	0	0	100	0	0	0
88	93	ABEINSA, Sevilla, Spain	1,744.8	951.8	1,316.9	5	0	69	0	1	8	4	0	11
89	76	SWINERTON INC., San Francisco, Calif., U.S.A.	1,711.0	0.0	2,972.0	100	0	0	0	0	0	0	0	0
90	97	TIC HOLDINGS INC., Steamboat Springs, Colo., U.S.A.	1,685.3	175.1	2,344.0	0	0	26	10	9	52	3	0	0
91	78	TAIKISHA LTD., Tokyo, Japan	1,673.2	739.3	1,542.0	21	70	0	0	0	6	0	3	0
92	117	OPUS GROUP, Minnetonka, Minn., U.S.A.	1,671.0	20.0	1,660.0	100	0	0	0	0	0	0	0	0
93	128	TECNICAS REUNIDAS SA, Madrid, Spain	1,666.0	1,130.0	2,700.0	0	0	15	0	1	83	1	0	0
94	100	ZACHRY CONSTRUCTION CORP., San Antonio, Texas, U.S.A.	1,660.8	111.7	1,650.0	12	0	24	0	0	40	23	0	1
95	132	HOFFMAN CORP., Portland, Ore., U.S.A.	1,647.4	0.0	NA	42	53	0	0	2	0	2	0	0
96	98	BESIX SA, Brussels, Belgium	1,645.7	1,190.6	1,800.5	41	0	0	0	5	15	35	0	0
97	104	SSANGYONG ENGINEERING & CONSTR. CO., Seoul, S. Korea	1,642.6	211.0	NA	71	0	0	1	1	1	26	0	0
98	124	DPR CONSTRUCTION INC., Redwood City, Calif., U.S.A.	1,584.7	0.0	1,600.0	51	0	0	0	0	38	0	0	11
99	103	TECHINT GROUP, Milan, Italy	1,576.1	1,414.1	1,843.0	2	8	12	1	0	70	6	0	2
100	**	ORASCOM CONSTRUCTION INDUSTRIES (OCI), Cairo, Egypt	1,496.4	954.9	900.0	33	4	2	3	0	44	10	0	2
101	**	ZHONGYUAN PETROLEUM EXPLOR. BUREAU, Puyang City, China	1,492.6	365.4	532.7	0	0	0	0	0	100	0	0	0
102	125	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La., U.S.A.	1,486.6	86.5	413.0	0	0	3	0	0	95	0	2	0
103	**	JAN DE NUL GROUP, Hofstade/Aalst, Belgium	1,461.8	1,252.8	2,334.4	0	0	0	1	1	10	0	3	0
104	105	THE WEITZ CO. LLC, Des Moines, Iowa, U.S.A.	1,444.9	3.2	1,578.9	96	0	0	0	0	4	0	0	0
105	95	CHINA NATIONAL MACHINERY INDUS. CORP., Beijing, China	1,415.0	939.0	5,813.0	13	9	30	6	3	11	11	0	3
106	**	KUMHO INDUSTRIAL CO. LTD. (KUMHO E&C), Seoul, S. Korea	1,406.3	12.2	3,022.2	69	0	0	1	5	1	22	0	0
107	101	M.A. MORTENSON CO., Minneapolis, Minn., U.S.A.	1,406.3	79.5	1,492.8	75	0	25	0	0	0	0	0	0
108	119	SOLETANCHE BACHY, Nanterre, France	1,385.0	982.0	1,450.0	13	2	18	12	9	2	44	0	0
109	106	BARTON MALOW CO., Southfield, Mich., U.S.A.	1,377.4	41.3	1,400.0	70	18	10	0	2	0	0	0	0
110	99	HANJIN HEAVY INDUSTRIES & CONSTR. CO., Seoul, S. Korea	1,348.0	205.0	2,047.9	21	0	7	2	2	0	62	0	0

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			TOTAL	INTERNATIONAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
111	102	ASTALDI SPA, Rome, Italy	1,344.8	842.1	4,163.0	8	0	0	6	3	1	82	0	0
112	126	ENKA CONSTRUCTION & INDUSTRY CO., Istanbul, Turkey	1,324.1	1,245.9	3,462.4	43	4	0	2	0	32	15	0	0
113	110	SHANDONG ELECTRIC POWER CONSTR., Jinan City, China	1,318.7	201.4	3,756.7	0	0	100	0	0	0	0	0	0
114	91	AUSTIN INDUSTRIES, Dallas, Texas, U.S.A.	1,307.7	0.0	1,896.6	38	3	5	0	0	19	35	0	0
115	92	PARSONS, Pasadena, Calif., U.S.A.	1,286.7	376.5	1,496.8	20	0	0	8	4	17	37	14	0
116	96	THE ARAB CONTRACTORS (O.A.O & CO.), Cairo, Egypt	1,243.7	206.7	1,044.8	26	0	4	20	20	4	25	0	1
117	**	MAIRE TECNIMONT, Rome, Italy	1,240.4	885.7	2,989.7	8	0	9	0	0	70	13	0	0
118	109	CH2M HILL COS., Englewood, Colo., U.S.A.	1,214.4	244.9	NA	30	20	6	8	-4	15	0	16	8
119	111	CHINA GEZHOUBA GROUP CORP., Yichang City, China	1,208.6	129.5	2,102.3	0	0	69	8	0	0	6	0	0
120	114	SUFFOLK CONSTRUCTION CO. INC., Boston, Mass., U.S.A.	1,208.0	0.0	1,311.1	100	0	0	0	0	0	0	0	0
121	120	JOANNOU & PARASKEVAIDES (OVERSEAS) GROUP, Guernsey, U.K.	1,192.7	1,192.7	2,791.8	42	0	1	2	1	13	42	0	0
122	140	BLACK & VEATCH, Overland Park, Kan., U.S.A.	1,182.4	381.1	2,451.6	0	0	63	14	8	11	0	0	4
123	**	DAQING OILFIELD CONSTRUCTION CO., Daqing City, China	1,166.0	0.0	NA	4	0	0	0	0	85	11	0	0
124	127	BEIJING UNI-CONSTRUCTION GROUP CO., Beijing, China	1,158.3	66.0	495.7	100	0	0	0	0	0	0	0	0
125	113	BE&K INC., Birmingham, Ala., U.S.A.	1,158.1	85.0	1,850.0	49	1	3	0	0	46	0	0	0
126	138	CONSTRUTORA ANDRADE GUTIERREZ SA, Sao Paulo, Brazil	1,092.6	240.8	1,655.8	5	0	32	10	8	10	35	0	0
127	135	QINGDAO CONSTRUCTION GROUP CORP., Qingdao City, China	1,088.0	175.0	1,006.0	95	1	0	1	1	1	2	0	0
128	134	CONSTRUCOES E COMERCIO CAMARGO CORREA, Sao Paulo, Brazil	1,069.4	63.3	1,665.3	11	5	30	3	1	12	26	0	0
129	147	E. PIHL & SON AS, Kgs. Lyngby, Denmark	1,020.6	540.9	1,283.3	47	1	5	0	2	7	37	0	0
130	123	MANHATTAN CONSTRUCTION CO., Tulsa, Okla., U.S.A.	1,020.5	41.0	1,357.0	96	0	0	0	0	0	4	0	0
131	**	CHINA PETROLEUM PIPELINE BUREAU, Langfang City, China	1,003.9	108.8	2,075.6	0	0	1	0	0	75	4	0	2
132	122	THE LANE CONSTRUCTION CORP., Meriden, Conn., U.S.A.	991.0	0.0	1,164.0	0	0	0	0	0	0	100	0	0
133	121	AECON GROUP INC., Toronto, Ontario, Canada	984.9	110.6	NA	22	1	11	0	3	22	32	0	7
134	**	FAGEN INC., Granite Falls, Minn., U.S.A.	982.1	0.0	1,628.0	0	0	0	0	0	100	0	0	0
135	159	DAY & ZIMMERMANN GROUP, Philadelphia, Pa., U.S.A.	961.0	28.0	427.0	19	0	75	0	0	6	0	0	0
136	142	DUKE CONSTRUCTION, Indianapolis, Ind., U.S.A.	954.0	0.0	1,052.0	94	0	0	0	0	0	6	0	0
137	137	CTCI CORP., Taipei, Taiwan	920.9	223.7	2,178.0	3	5	33	0	1	45	12	0	0
138	118	WALBRIDGE ALDINGER, Detroit, Mich., U.S.A.	900.0	45.0	1,250.0	37	46	6	0	6	0	6	0	0
139	115	SOCIETA ITALIANA PER CONDOTTE D'ACQUA SPA, Rome, Italy	895.0	138.3	393.8	3	0	0	10	0	0	87	0	0
140	165	ARABIAN CONSTRUCTION CO., Beirut, Lebanon	886.0	872.2	2,177.8	71	0	5	2	0	0	0	0	0
141	141	VALLEYCREST COS., Calabasas, Calif., U.S.A.	870.0	0.0	NA	100	0	0	0	0	0	0	0	0
142	129	PEPPER CONSTRUCTION GROUP, Chicago, Ill., U.S.A.	865.4	0.0	1,491.0	95	0	0	0	4	1	0	0	0
143	112	ALBERICI CORP., St. Louis, Mo., U.S.A.	864.2	172.2	1,563.2	28	29	3	22	6	5	5	0	1
144	212	SINOPEC ENGINEERING INC., Beijing, China	862.5	0.0	3,468.2	0	0	0	0	0	100	0	0	0
145	**	HARDIN CONSTRUCTION CO. LLC, Atlanta, Ga., U.S.A.	813.8	0.0	721.5	100	0	0	0	0	0	0	0	0
146	146	JIANGSU NANTONG NO. 3 CONSTRUCTION GRP., Haimen, China	809.4	59.8	1,722.6	100	0	0	0	0	0	0	0	0
147	178	GAMA, Ankara, Turkey	802.2	725.2	706.6	8	0	19	0	0	57	16	0	0
148	**	CENGIZ CONSTRUCTION INDUSTRY AND TRADE, Istanbul, Turkey	799.4	198.3	3,020.0	5	0	1	3	0	4	36	0	0
149	153	C.M.C. DI RAVENNA, Ravenna, Italy	796.7	302.9	991.7	18	0	0	18	0	0	64	0	0
150	**	RENAISSANCE CONSTRUCTION, Ankara, Turkey	794.5	782.4	1,014.2	92	0	0	0	0	8	0	0	0
151	149	HOLDER CONSTRUCTION CO., Atlanta, Ga., U.S.A.	793.1	0.0	1,173.8	40	0	0	0	0	0	0	0	60
152	185	NATIONAL PETROLEUM CONSTRUCTION, Abu Dhabi, U.A.E.	782.3	460.0	1,042.0	0	0	0	0	0	100	0	0	0
153	167	THE BECK GROUP, Dallas, Texas, U.S.A.	778.1	43.4	527.1	96	0	0	0	4	0	0	0	0
154	**	EMJ CORP., Chattanooga, Tenn., U.S.A.	775.9	0.0	596.9	92	0	8	0	0	0	0	0	0
155	144	ITALIAN-THAI DEVELOPMENT PCL, Bangkok, Thailand	769.0	123.0	1,080.0	51	1	3	15	2	10	16	0	2
156	**	ROY ANDERSON HOLDING CORP., Gulfport, Miss., U.S.A.	752.0	0.0	754.0	98	2	0	0	0	0	0	0	0
157	148	WALTON CONSTRUCTION CO. LLC, Kansas City, Mo., U.S.A.	752.0	0.0	632.0	99	0	0	0	0	0	0	0	0
158	206	TEKFEN CONSTRUCTION & INSTALLATION CO., Istanbul, Turkey	751.0	621.0	797.0	0	0	2	1	0	81	16	0	0
159	151	THE FLINTCO COS. INC., Tulsa, Okla., U.S.A.	747.0	0.0	935.0	100	0	0	0	0	0	0	0	0
160	139	RYAN COS. US INC., Minneapolis, Minn., U.S.A.	747.0	0.0	NA	100	0	0	0	0	0	0	0	0

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			TOTAL	INTERNATIONAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
161	158	BAUER AG, Schrobenhausen, Germany	741.5	441.5	581.3	29	4	8	12	4	17	17	3	3
162	155	TUTOR-SALIBA CORP., Sylmar, Calif., U.S.A.	739.0	78.0	2,773.0	65	0	0	0	0	0	35	0	0
163	156	SUNDT CONSTRUCTION INC., Tempe, Ariz., U.S.A.	726.4	0.0	699.0	76	0	0	4	8	0	11	0	1
164	136	KRAUS-ANDERSON CONSTRUCTION CO., Minneapolis, Minn., U.S.A.	713.0	0.0	933.0	100	0	0	0	0	0	0	0	0
165	182	THE HOWARD S. WRIGHT COS., Seattle, Wash., U.S.A.	710.5	0.0	1,280.0	100	0	0	0	0	0	0	0	0
166	154	TEICHERT CONSTRUCTION, Sacramento, Calif., U.S.A.	691.0	0.0	661.0	69	0	0	7	0	0	23	0	0
167	180	HITT CONTRACTING INC., Fairfax, Va., U.S.A.	687.5	1.8	880.0	100	0	0	0	0	0	0	0	0
168	169	KOKOSING CONSTRUCTION CO., Fredericktown, Ohio, U.S.A.	683.2	0.0	763.1	20	1	2	2	14	3	50	0	0
169	166	LAYNE CHRISTENSEN CO., Mission Woods, Kan., U.S.A.	680.9	122.8	811.0	0	0	0	47	20	8	0	2	0
170	200	ADOLFSON & PETERSON CONSTR., Minneapolis, Minn., U.S.A.	674.0	0.0	500.0	99	1	0	0	0	0	0	0	0
171	217	KHARAFI NATIONAL WLL, Safat, Kuwait	673.0	165.0	906.0	37	4	0	0	3	33	0	0	1
172	174	JAMES G. DAVIS CONSTRUCTION, Rockville, Md., U.S.A.	662.0	0.0	692.0	100	0	0	0	0	0	0	0	0
173	157	SOARES DA COSTA - GRUPO SGPS, Porto, Portugal	661.6	423.2	422.1	71	0	0	2	3	0	24	0	0
174	215	ROBINS & MORTON, Birmingham, Ala., U.S.A.	653.7	0.0	1,016.0	100	0	0	0	0	0	0	0	0
175	195	KRAFT CONSTRUCTION CO. INC., Naples, Fla., U.S.A.	653.3	0.0	482.8	100	0	0	0	0	0	0	0	0
176	90	NURUL CONSTRUCTION AND TRADING CO., Ankara, Turkey	651.0	220.0	475.0	27	8	0	4	3	29	29	0	0
177	170	PANATTONI CONSTRUCTION INC., Sacramento, Calif., U.S.A.	646.2	0.0	789.0	100	0	0	0	0	0	0	0	0
178	202	CHOATE CONSTRUCTION CO., Atlanta, Ga., U.S.A.	644.4	0.0	535.2	93	6	0	0	1	0	0	0	0
179	199	CLAYCO, St. Louis, Mo., U.S.A.	640.0	0.0	950.0	100	0	0	0	0	0	0	0	0
180	196	MERCURY ENGINEERING, Dublin, Ireland	640.0	250.0	680.0	73	22	0	0	0	2	3	0	0
181	176	THE HASKELL CO., Jacksonville, Fla., U.S.A.	636.5	11.0	765.0	49	14	0	3	5	25	4	0	0
182	**	FLATIRON CONSTRUCTION, Longmont, Colo., U.S.A.	626.8	53.0	853.4	0	0	0	1	0	0	98	0	0
183	186	VCC, Little Rock, Ark., U.S.A.	625.0	0.0	650.0	100	0	0	0	0	0	0	0	0
184	188	KITCHELL CORP., Phoenix, Ariz., U.S.A.	612.9	0.0	619.1	100	0	0	0	0	0	0	0	0
185	143	DICK CONSTRUCTION CO., Pittsburgh, Pa., U.S.A.	608.0	77.0	615.0	92	0	0	0	2	0	5	1	0
186	172	CHINA PETROLEUM ENG'G & CONSTR. (GROUP) CORP., Beijing, China	598.0	598.0	658.4	0	0	0	0	0	100	0	0	0
187	**	CHANEN CONSTRUCTION CO. INC., Phoenix, Ariz., U.S.A.	597.7	0.0	597.7	100	0	0	0	0	0	0	0	0
188	**	LAUTH GROUP INC., Indianapolis, Ind., U.S.A.	591.6	0.0	500.0	100	0	0	0	0	0	0	0	0
189	**	SALINI COSTRUTTORI SPA, Rome, Italy	588.5	504.2	2,013.1	5	0	49	15	0	0	30	0	0
190	189	SHAWMUT DESIGN AND CONSTRUCTION, Boston, Mass., U.S.A.	587.7	3.1	624.0	100	0	0	0	0	0	0	0	0
191	161	INSITUFORM TECHNOLOGIES INC., Chesterfield, Mo., U.S.A.	579.8	134.0	573.8	0	0	0	0	92	8	0	0	0
192	**	OKLAND CONSTRUCTION CO., Salt Lake City, Utah, U.S.A.	579.0	0.0	435.0	98	2	0	0	0	0	0	0	0
193	173	THE LAYTON COS., Sandy, Utah, U.S.A.	577.1	0.0	577.5	82	3	2	0	1	5	5	0	1
194	**	NANTONG CONSTRUCTION GROUP JOINT-STOCK CO., Nantong, China	572.5	86.2	540.6	74	3	3	0	0	15	2	0	2
195	193	MESSER CONSTRUCTION, Cincinnati, Ohio, U.S.A.	572.3	0.0	717.3	98	0	0	0	0	0	2	0	0
196	198	MICHEL'S CORP., Brownsville, Wis., U.S.A.	565.7	36.8	565.7	0	9	18	0	5	33	13	0	11
197	175	POMERLEAU, Montreal, Quebec, Canada	565.6	30.6	668.4	73	0	0	5	4	1	17	0	0
198	152	INDUSTRIAL DEV'T & RENOVATION ORG. OF IRAN, Tehran, Iran	562.6	14.5	940.6	4	15	1	1	0	77	2	0	0
199	197	CORE CONSTRUCTION GROUP, Morton, Ill., U.S.A.	556.2	0.0	549.3	96	0	0	0	0	1	3	0	0
200	**	HATHAWAY DINWIDDIE CONSTR., San Francisco, Calif., U.S.A.	555.8	0.0	649.4	100	0	0	0	0	0	0	0	0
201	205	HINDUSTAN CONSTRUCTION CO. LTD., Mumbai, India	549.4	13.3	319.5	0	0	12	28	0	2	46	8	0
202	168	WILLIAMS BROTHERS CONSTRUCTION, Houston, Texas, U.S.A.	548.4	0.0	392.4	0	0	0	0	0	0	100	0	0
203	163	THE BOLDT CO., Appleton, Wis., U.S.A.	546.9	0.0	522.0	81	3	7	2	0	4	2	0	0
204	160	DEVCON CONSTRUCTION INC., Milpitas, Calif., U.S.A.	545.0	0.0	650.0	95	5	0	0	0	0	0	0	0
205	**	STELLAR, Jacksonville, Fla., U.S.A.	545.0	76.0	510.0	14	0	15	0	0	71	0	0	0
206	**	ASRC ENERGY SERVICES, Anchorage, Alaska, U.S.A.	540.5	57.7	48.3	0	0	0	0	0	100	0	0	0
207	208	GHELLA SPA, Rome, Italy	534.0	425.0	1,066.0	0	0	2	0	0	0	98	0	0
208	133	SHANGHAI TUNNEL ENGINEERING CO. LTD., Shanghai, China	531.0	38.4	1,225.4	2	4	0	0	0	0	90	0	0
209	190	YUKSEL INSAAT CO. INC., Ankara, Turkey	528.9	381.9	504.8	67	0	0	18	2	0	12	0	0
210	218	CHINA CIVIL ENGINEERING CONSTR. CORP., Beijing, China	518.2	419.8	8,961.7	54	3	0	8	0	3	30	0	2

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211	223	L.F. DRISCOLL CO., Bala Cynwyd, Pa., U.S.A.	517.2	0.0	542.0	100	0	0	0	0	0	0	0	0
212	192	AMES CONSTRUCTION INC., Burnsville, Minn., U.S.A.	517.1	0.0	576.1	19	0	1	6	14	17	43	0	0
213	184	POWER CONSTRUCTION CO. LLC, Schaumburg, Ill., U.S.A.	512.0	0.0	600.0	100	0	0	0	0	0	0	0	0
214	201	MCGOUGH COS., St. Paul, Minn., U.S.A.	510.8	0.0	771.0	86	0	0	0	0	11	0	0	3
215	204	RIZZANI DE ECCHER SPA, Pozzuolo del Friuli, Udine, Italy	502.0	382.7	869.0	30	0	0	0	0	0	70	0	0
216	216	PRIMORIS CORP., Lake Forest, Calif., U.S.A..	501.0	85.0	NA	16	0	16	12	5	51	0	0	0
217	183	SOYAK CO., Istanbul, Turkey	498.5	75.4	440.0	87	0	9	1	0	3	0	0	0
218	**	MOSS & ASSOCIATES LLC, Ft. Lauderdale, Fla., U.S.A.	497.9	3.5	399.7	100	0	0	0	0	0	0	0	0
219	209	MATRIX SERVICE CO., Tulsa, Okla., U.S.A.	493.9	15.8	355.0	0	0	11	0	1	85	0	0	0
220	213	GRANDI LAVORI FINCOSIT SPA, Rome, Italy	493.2	24.8	216.0	4	0	0	0	0	0	96	0	0
221	**	CLANCY & THEYS CONSTRUCTION CO., Raleigh, N.C., U.S.A.	491.8	0.0	541.8	100	0	0	0	0	0	0	0	0
222	**	MIRAX GROUP, Moscow, Russia	491.0	0.0	NA	100	0	0	0	0	0	0	0	0
223	130	RSEA ENGINEERING CORP., Taipei, Taiwan	489.6	12.1	214.7	24	0	4	0	1	0	71	0	0
224	**	WEEKS MARINE INC., Cranford, N.J., U.S.A.	485.9	21.1	513.0	0	0	0	0	0	0	97	0	0
225	**	MCCONNELL DOWELL CORP., Burwood East, Victoria, Australia	484.0	248.2	791.9	0	0	37	10	2	22	29	0	0

Where To Find the Top 225 Global Contractors

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
A		DEF		MNO		STUV	
ABEINSA	88	C.M.C. DI RAVENNA	149	KAJIMA CORP.	12	SACYR VALLEHERMOSO	28
GRUPO ACS	5	SOCIETA ITALIANA PER CONDOTTE		KBR	26	SALINI COSTRUTTORI SPA	189
ADOLFSON & PETERSON		D'ACQUA SPA	139	KHARAFI NATIONAL WLL	171	SAMSUNG CORP.	33
CONSTRUCTION	170	CONSOLIDATED CONTRACTORS		KIEWIT CORP.	36	SAMSUNG ENGINEERING CO. LTD.	80
AECON GROUP INC.	133	INTERNATIONAL CO.	41	KITCHELL CORP.	184	SHANDONG ELECTRIC POWER	
ALBERICI CORP.	143	CORE CONSTRUCTION GROUP	199	KOKOSING CONSTRUCTION CO.	168	CONSTRUCTION	113
AMEC PLC	67	CTCI CORP.	137	KRAFT CONSTRUCTION CO. INC.	175	SHANGHAI CONSTRUCTION (GROUP)	
AMES CONSTRUCTION INC.	212	DEF		KRAUS-ANDERSON CONSTRUCTION		GENERAL CO.	30
ROY ANDERSON HOLDING CORP.	156	DAEWOO E&C CO. LTD.	32	CO.	164	SHANGHAI TUNNEL ENGINEERING	
THE ARAB CONTRACTORS		DAQING OILFIELD CONSTRUCTION		(KUMHO E&C)	106	CO. LTD.	208
(O.A.O & CO.)	116	CO.	123	THE LANE CONSTRUCTION CORP.	132	THE SHAW GROUP INC.	50
ARABIAN CONSTRUCTION CO.	140	JAMES G. DAVIS CONSTRUCTION	172	LARSEN & TOUBRO LTD.	47	SHAWMUT DESIGN AND CONSTR.	190
ASRC ENERGY SERVICES	206	DAY & ZIMMERMANN GROUP	135	LAUTH GROUP INC.	188	SHIMIZU CORP.	15
ASTALDI SPA	111	DEVCON CONSTRUCTION INC.	204	LAYNE CHRISTENSEN CO.	169	SINOHYDRO CORP.	35
AUSTIN INDUSTRIES	114	DICK CONSTRUCTION CO.	185	THE LAYTON COS.	193	SINOPEC ENGINEERING INC.	144
B		DONGFANG ELECTRIC CORP.	64	LEIGHTON HOLDINGS LTD.	27	JOHN SISK & SON LTD.	78
BALFOUR BEATTY PLC	23	DPR CONSTRUCTION INC.	98	LOTTE ENGINEERING &		SK ENGINEERING & CONSTRUCTION	54
ROYAL BAM GROUP NV	21	L.F. DRISCOLL CO.	211	CONSTRUCTION CO.	51	SKANSKA AB	8
BARTON MALOW CO.	109	DUKE CONSTRUCTION	136	MNO		SOARES DA COSTA - GRUPO SGPS	173
BAUER AG	161	J.E. DUNN CONSTRUCTION GROUP	69	MAEDA CORP.	46	SOLETANCHE BACHY	108
BE&K INC.	125	EIFFAGE	13	MAIRE TECNIMONT	117	SOYAK CO.	217
BECHTEL	9	EMJ CORP.	154	MANHATTAN CONSTRUCTION CO.	130	SSANGYONG ENGINEERING &	
THE BECK GROUP	153	ENKA CONSTRUCTION & INDUSTRY		MATRIX SERVICE CO.	219	CONSTR. CO.	97
BEIJING CONSTRUCTION		CO.	112	MCCARTHY BUILDING COS. INC.	72	STELLAR	205
ENGINEERING GROUP CO.	66	FAGEN INC.	134	MCCONNELL DOWELL CORP.	225	STRABAG SE	14
BEIJING UNI-CONSTRUCTION		FCC, FOMENTO DE CONSTR. Y		MCDERMOTT INTERNATIONAL	58	PJSC STROYTRANSGAZ	87
GROUP CO.	124	CONTRATAS	17	MCGOUGH COS.	214	STRUCTURE TONE	63
BESIX SA	96	FERROVIAL AGROMAN SA	29	MERCURY ENGINEERING	180	SUFFOLK CONSTRUCTION CO. INC.	120
BILFINGER BERGER AG	22	FLATIRON CONSTRUCTION	182	MESSER CONSTRUCTION	195	SUMITOMO MITSUI CONSTRUCTION	
BLACK & VEATCH	122	THE FLINTCO COS. INC.	159	CO. LTD.	43	SUNDT CONSTRUCTION INC.	163
THE BOLDT CO.	203	FLUOR CORP.	20	MICHEL'S CORP.	196	SWINERTON INC.	89
BOUYGUES	2	FOSTER WHEELER LTD.	79	MIRAX GROUP	222	TAIKISHA LTD.	91
BOVIS LEND LEASE	24	GHI		M.A. MORTENSON CO.	107	TAISEI CORP.	11
BRASFIELD & GORRIE LLC	82	GAMA	147	MOSS & ASSOCIATES LLC	218	TAKENAKA CORP.	19
C		GHELLA SPA	207	NANTONG CONSTRUCTION GROUP		TECHINT GROUP	99
CONSTRUCOES E COMERCIO		GILBANE BUILDING CO.	65	JOINT-STOCK CO.	194	TECHNIP	25
CAMARGO CORREA	128	GRANDI LAVORI FINCOSIT SPA	220	NATIONAL PETROLEUM		TECNICAS REUNIDAS SA	93
CB&I	57	GRANITE CONSTRUCTION INC.	61	CONSTRUCTION	152	TEICHERT CONSTRUCTION	166
CEGELEC	42	GS ENGINEERING &		CO. LTD.	40	TEKFEN CONSTRUCTION &	
CENGIZ CONSTRUCTION INDUSTRY		CONSTRUCTION	31	JAN DE NUL GROUP	103	INSTALLATION CO.	158
AND TRADE	148	CONSTRUTORA ANDRADE		NUROL CONSTRUCTION AND		TIC HOLDINGS INC.	90
CENTEX	77	GUTIERREZ SA	126	TRADING CO.	176	TODA CORP.	44
CH2M HILL COS.	118	HANJIN HEAVY INDUSTRIES &		OBAYASHI CORP.	16	TOYO ENGINEERING CORP.	86
CHANEN CONSTRUCTION CO. INC.	187	CONSTR. CO.	110	OHL SA (OBRASCON HUARTE		TURNER INDUSTRIES GROUP LLC	102
CHINA CIVIL ENGINEERING		HARDIN CONSTRUCTION CO. LLC	145	LAIN SA)	37	TUTOR-SALIBA CORP.	162
CONSTRUCTION CORP.	210	THE HASKELL CO.	181	CONSTRUTORA NORBERTO		VALLEYCREST COS.	141
CHINA COMMUNICATIONS		HATHAWAY DINWIDDIE CONSTR.	200	ODEBRECHT	49	VCC	183
CONSTRUCTION GROUP	10	HAZAMA CORP.	85	OKLAND CONSTRUCTION CO.	192	VEIDECHE ASA	74
CHINA GEZHOUBA GROUP CORP.	119	HENSEL PHELPS CONSTR. CO.	75	OPUS GROUP	92	VINCI	1
CHINA METALLURGICAL GROUP		HINDUSTAN CONSTRUCTION		ORASCOM CONSTRUCTION		WXYZ	
CORP.	18	CO. LTD.	201	INDUSTRIES (OCI)	100	WALBRIDGE ALDINGER	138
CHINA NATIONAL CHEMICAL		HITT CONTRACTING INC.	167	PQR		THE WALSH GROUP LTD.	62
ENGINEERING GROUP	76	HOCHTIEF AG	4	PANATTONI CONSTRUCTION INC.	177	WALTON CONSTRUCTION CO. LLC	157
CHINA NATIONAL MACHINERY		HOFFMAN CORP.	95	PARSONS	115	WASHINGTON GROUP	
INDUSTRY CORP.	105	HOLDER CONSTRUCTION CO.	151	PCL CONSTRUCTION ENTERPRISES	38	INTERNATIONAL	60
CHINA PETROLEUM ENGINEERING		HUNT CONSTRUCTION GROUP		PENTA-OCEAN CONSTRUCTION		WEBCOR BUILDERS	83
& CONSTRUCTION (GROUP) CORP.	186	INC.	81	CO. LTD.	70	WEEKS MARINE INC.	224
CHINA PETROLEUM PIPELINE		HYUNDAI ENGINEERING &		PEPPER CONSTRUCTION GROUP	142	THE WEITZ CO. LLC	104
BUREAU	131	CONSTRUCTION CO.	34	PERINI CORP.	59	WHITING-TURNER CONTRACTING	
CHINA RAILWAY CONSTRUCTION		IMPREGILO SPA	53	PETROFAC LTD.	84	CO.	52
CORP.	6	INDUSTRIAL DEVELOPMENT		E. PIHL & SON AS	129	WILLIAMS BROTHERS	
CHINA RAILWAY ENGINEERING		& RENOVATION ORG. OF IRAN	198	POWERLEAU	197	CONSTRUCTION	202
CORP.	3	INSITUFORM TECHNOLOGIES INC.	191	POWER CONSTRUCTION CO. LLC	213	THE HOWARD S. WRIGHT COS.	165
CHINA STATE CONSTRUCTION		GRUPO ISOLUX CORSAN SA	71	PRIMORIS CORP.	216	THE YATES COS. INC.	73
ENGINEERING CORP.	7	ITALIAN-THAI DEVELOPMENT PCL	155	QINGDAO CONSTRUCTION		YUKSEL INSAAT CO. INC.	209
CHIYODA CORP.	48	JKL		GROUP CORP.	127	ZACHRY CONSTRUCTION CORP.	94
CHOATE CONSTRUCTION CO.	178	JACOBS	39	RENAISSANCE CONSTRUCTION	150	ZHEJIANG CONSTRUCTION	
CLANCY & THEYS CONSTRUCTION		JGC CORP.	45	RIZZANI DE ECCHER SPA	215	INVESTMENT GROUP	68
CO.	221	JIANGSU NANTONG NO. 3		ROBINS & MORTON	174	ZHONGYUAN PETROLEUM EXPLOR.	
CLARK GROUP	55	CONSTRUCTION GRP.	146	RSEA ENGINEERING CORP.	223	BUREAU	101
CLAYCO	179	JOANNOU & PARASKEVAIDES		RYAN COS. US INC.	160	ED. ZUBLIN AG	56
		(OVERSEAS) GROUP	121				

A. NORTH AMERICA**CANADA**

Alberici Corp.
 AMEC plc
 ASRC Energy Services
 Baran Group Ltd.
 Bauer AG
 Bechtel
 Bilfinger Berger AG
 Bird Construction Income Fund
 BOUYGUES
 CB&I
 CCC Group Inc.
 CEGELEC
 CH2M HILL Cos.
 China Communications Construction Grp.
 China Int'l Water & Electric Corp. (CWE)
 China Metallurgical Group Corp.
 China Shanghai SFECO
 Consolidated Contractors Int'l Co.
 Day & Zimmermann Group
 Earth Tech Inc.
 Flatiron Construction
 Fluor Corp.
 Foster Wheeler Ltd.
 Grupo ACS
 Hazama Corp.
 HOCHTIEF AG
 Insituform Technologies Inc.
 Jacobs
 KBR
 Kiewit Corp.
 Larsen & Toubro Ltd.
 Layne Christensen Co.
 Lease Crutcher Lewis
 M.A. Mortenson Co.
 McDermott International
 Michels Corp.
 Parsons
 PCL Construction Enterprises
 Primoris Corp.
 Rizzani de Eccher SpA
 Royal BAM Group nv
 STRABAG SE
 Taikisha Ltd.
 Techint Group
 TECHNIP
 The Lauren Corp.
 The Shaw Group Inc.
 TIC Holdings Inc.
 VECO Corp.
 VINCI
 Walbridge Aldinger
 Washington Group International
 Weston Solutions Inc.

UNITED STATES

Aecon Group Inc.
 AMEC plc
 Astaldi SpA

Balfour Beatty plc
 Bauer AG
 Bilfinger Berger AG
 BOUYGUES
 Bovis Lend Lease
 China Communications Construction Grp.
 China Int'l Water & Electric Corp. (CWE)
 China State Construction Eng'g Corp.
 Construtora Norberto Odebrecht
 E. Pihl & Son AS
 FCC, Fomento de Constr. y Contratas
 Ferrovial Agroman SA
 Grandi Lavori Fincosit SpA
 Grupo ACS
 Hazama Corp.
 HOCHTIEF AG
 IMPREGILO SpA
 JGC Corp.
 Kajima Corp.
 Larsen & Toubro Ltd.
 Maeda Corp.
 Obayashi Corp.
 OHL SA (Obrascon Huarte Lain SA)
 Petrofac Ltd.
 Pomerleau
 Rizzani de Eccher SpA
 Royal BAM Group nv
 Samsung Corp.
 Shimizu Corp.
 SKE Group
 Soares Da Costa - Grupo SGPS
 Societa Italiana Per Condotte D'Acqua SpA
 Soletanche Bachy
 Sumitomo Mitsui Construction Co. Ltd.
 Taikisha Ltd.
 Taisei Corp.
 Takenaka Corp.
 Techint Group
 TECHNIP
 VINCI
 WorleyParsons Ltd.

B. LATIN AMERICA**ARGENTINA**

Abeinsa
 Black & Veatch
 Bovis Lend Lease
 CB&I
 CH2M HILL Cos.
 China Communications Construction Grp.
 Construtora Norberto Odebrecht
 FCC, Fomento de Constr. y Contratas
 Grupo ACS
 Grupo Isolux Corsan SA
 IMPREGILO SpA
 Jan De Nul Group
 Larsen & Toubro Ltd.
 OHL SA (Obrascon Huarte Lain SA)
 Santos CMI Construction Inc.
 Soletanche Bachy

Techint Group
Tecnicas Reunidas SA
VINCI

BOLIVIA

Astaldi SpA
Construcoes e Comercio Camargo Correa
Construtora Norberto Odebrecht
Ferrovial Agroman SA
Fluor Corp.
Grupo ACS
Guangdong Xinguang Int'l Group
Hazama Corp.
Santos CMI Construction Inc.
Washington Group International

BRAZIL

Abeinsa
Alberici Corp.
Bechtel
BOUYGUES
Bovis Lend Lease
CCC Group Inc.
CEGELEC
China Civil Engineering Constr. Corp.
China Communications Construction Grp.
China Metallurgical Group Corp.
CITIC Construction
Construtora Andrade Gutierrez SA
Earth Tech Inc.
FCC, Fomento de Constr. y Contratas
Foster Wheeler Ltd.
Grupo ACS
HOCHTIEF AG
Hyundai Engineering & Constr. Co.
IMPREGILO SpA
KBR
Larsen & Toubro Ltd.
Maire Tecnimont
OHL SA (Obrascon Huarte Lain SA)
SACYR Vallehermoso
Santos CMI Construction Inc.
Shandong Electric Power Constr.
Taikisha Ltd.
Techint Group
TECHNIP
The Beck Group
Toda Corp.
Toyo Engineering Corp.
VINCI
Washington Group International

CHILE

Abeinsa
AMEC plc
Balfour Beatty plc
Bechtel
BOUYGUES
CB&I
China Communications Construction Grp.
Ed. Zublin AG

FCC, Fomento de Constr. y Contratas
Ferrovial Agroman SA
Fluor Corp.
Foster Wheeler Ltd.
Grupo ACS
Grupo Isolux Corsan SA
HOCHTIEF AG
IMPREGILO SpA
Insituform Technologies Inc.
OHL SA (Obrascon Huarte Lain SA)
SACYR Vallehermoso
Soletanche Bachy
STRABAG SE
Techint Group
TECHNIP
Tecnicas Reunidas SA
The Shaw Group Inc.
VINCI

COLOMBIA

Abeinsa
CB&I
CCC Group Inc.
China National Machinery Indus. Corp.
Construcoes e Comercio Camargo Correa
FCC, Fomento de Constr. y Contratas
Ferrovial Agroman SA
Grandi Lavori Fincosit SpA
Grupo ACS
Grupo Isolux Corsan SA
Soletanche Bachy
Techint Group
TECHNIP

COSTA RICA

Abeinsa
Astaldi SpA
Bechtel
FCC, Fomento de Constr. y Contratas
Ghella SpA
Manhattan Construction Co.
OHL SA (Obrascon Huarte Lain SA)
SACYR Vallehermoso
Soares Da Costa - Grupo SGPS
Solel Boneh International Ltd.

ECUADOR

Aecon Group Inc.
Construtora Andrade Gutierrez SA
Construtora Norberto Odebrecht
Grupo ACS
Hazama Corp.
IMPREGILO SpA
KBR
OHL SA (Obrascon Huarte Lain SA)
Primoris Corp.
Taisei Corp.
Techint Group
VINCI
Zachry Construction Corp.
Zhongyuan Petroleum Explor. Bureau

EL SALVADOR

Astaldi SpA
FCC, Fomento de Constr. y Contratas
Grupo ACS
Jan De Nul Group

GUATEMALA

Abeinsa
Astaldi SpA
FCC, Fomento de Constr. y Contratas
Fluor Corp.
Grupo ACS
Hazama Corp.
Solel Boneh International Ltd.
Soletanche Bachy

GUYANA

Baran Group Ltd.
CEGELEC
China Civil Engineering Constr. Corp.
China Metallurgical Group Corp.
China National Machinery Indus. Corp.
China Nat'l Machinery Import & Export Corp.

HONDURAS

Astaldi SpA
Grupo ACS
Hazama Corp.
Santos CMI Construction Inc.

MEXICO

Abeinsa
Alberici Corp.
AMEC plc
Barton Malow Co.
Black & Veatch
BOUYGUES
Bovis Lend Lease
Caddell Construction Co. Inc.
CB&I
CEGELEC
CH2M HILL Cos.
China Communications Construction Grp.
Construtora Andrade Gutierrez SA
Construtora Norberto Odebrecht
Daewoo Engineering Co.
Earth Tech Inc.
Ed. Zublin AG
FCC, Fomento de Constr. y Contratas
Fluor Corp.
Foster Wheeler Ltd.
Grupo ACS
Grupo Isolux Corsan SA
Hazama Corp.
Insituform Technologies Inc.
Jacobs
Jan De Nul Group
KBR
Layne Christensen Co.
McDermott International

OHL SA (Obrascon Huarte Lain SA)
Primoris Corp.
Rizzani de Eccher SpA
Samsung Engineering Co. Ltd.
Santos CMI Construction Inc.
Shimizu Corp.
SK Engineering & Construction
Soletanche Bachy
Stellar
Structure Tone
Taikisha Ltd.
Techint Group
Tecnicas Reunidas SA
The Beck Group
The Shaw Group Inc.
TIC Holdings Inc.
VINCI
Walbridge Aldinger
Washington Group International
Weston Solutions Inc.

NICARAGUA

Abeinsa
CB&I
FCC, Fomento de Constr. y Contratas
Grupo ACS
Grupo Isolux Corsan SA
Jan De Nul Group
Manhattan Construction Co.
TIC Holdings Inc.
Zachry Construction Corp.

PANAMA

Bilfinger Berger AG
Caddell Construction Co. Inc.
CB&I
China Communications Construction Grp.
Construtora Norberto Odebrecht
E. Pihl & Son AS
FCC, Fomento de Constr. y Contratas
Grupo ACS
OHL SA (Obrascon Huarte Lain SA)
Soletanche Bachy
The Shaw Group Inc.

PARAGUAY

Abeinsa

PERU

Abeinsa
CB&I
China Int'l Water & Electric Corp. (CWE)
China Liaoning Int'l Eco. & Tech. Coop. Group
Construcoes e Comercio Camargo Correa
Construtora Andrade Gutierrez SA
Construtora Norberto Odebrecht
Ed. Zublin AG
Energoprojekt Holding
Fluor Corp.
Grupo ACS
IMPREGILO SpA

Jan De Nul Group
Penta-Ocean Construction Co. Ltd.
Primoris Corp.
Techint Group
The Shaw Group Inc.

URUGUAY

Abeinsa
Ferrovial Agroman SA
Grupo Isolux Corsan SA
Jan De Nul Group
Santos CMI Construction Inc.
Techint Group

VENEZUELA

Astaldi SpA
CB&I
China National Machinery Indus. Corp.
China Petroleum Eng'g & Constr. (Group) Corp.
China Railway Engineering Corp.
CITIC Construction
Construcoes e Comercio Camargo Correa
Construtora Norberto Odebrecht
Earth Tech Inc.
FCC, Fomento de Constr. y Contratas
Fluor Corp.
Foster Wheeler Ltd.
Ghella SpA
Grupo ACS
Grupo Isolux Corsan SA
IMPREGILO SpA
KBR
Soletanche Bachy
Techint Group
TECHNIP
The Shaw Group Inc.
Washington Group International

SURINAME

CCC Group Inc.
China Dalian Int'l Coop'n (Group) Holdings
Construcoes e Comercio Camargo Correa
Weihai International Eco. & Tech. Coop. Co. Ltd.

C. CARIBBEAN ISLANDS**GREATER ANTILLES**

BESIX SA
BOUYGUES
CCC Group Inc.
China Civil Engineering Constr. Corp.
China National Machinery Indus. Corp.
Construtora Norberto Odebrecht
E. Pihl & Son AS
Ferrovial Agroman SA
Fluor Corp.
Ghella SpA
Grupo ACS
Grupo Isolux Corsan SA
IMPREGILO SpA
Larsen & Toubro Ltd.

Parsons
Shanghai Constr. (Group) General Co.
VINCI
Washington Group International

PUERTO RICO

Alberici Corp.
AMEC plc
B.L. Harbert International
Baran Group Ltd.
CB&I
CH2M HILL Cos.
Ferrovial Agroman SA
Flatiron Construction
Fluor Corp.
Foster Wheeler Ltd.
Jacobs
KBR
Manhattan Construction Co.
Parsons
Soletanche Bachy
Stellar
The Shaw Group Inc.
Torcon Inc.
Washington Group International

CUBA

BOUYGUES
CEGELEC
Dick Construction Co.
KBR

LESSER ANTILLES

ABB Lummus Global
B.L. Harbert International
Bauer AG
Bechtel
Black & Veatch
BOUYGUES
China National Machinery Indus. Corp.
China Nat'l Complete Plant Imp. & Exp. Corp.
Consolidated Contractors Int'l Co.
Dick Construction Co.
E. Pihl & Son AS
Fluor Corp.
Hensel Phelps Constr. Co.
HOCHTIEF AG
Manhattan Construction Co.
McDermott International
Michels Corp.
Parsons
PCL Construction Enterprises
Petrofac Ltd.
Samsung Engineering Co. Ltd.
Santos CMI Construction Inc.
Soletanche Bachy
TECHNIP
The Yates Cos. Inc.
Turner Industries Group LLC
VINCI
Wharton-Smith Inc.

D. EUROPE**ALBANIA**

Bechtel
China National Chemical Eng'g Grp.
Enka Construction & Industry Co.
Granit Construction Stock Co.
Maire Tecnimont
SKE Group
STRABAG SE
VINCI
Washington Group International

ARMENIA

Fluor Corp.

AUSTRIA

Balfour Beatty plc
Baran Group Ltd.
Bauer AG
Bilfinger Berger AG
BOUYGUES
Bovis Lend Lease
CEGELEC
Ed. Zublin AG
FCC, Fomento de Constr. y Contratas
Fluor Corp.
HOCHTIEF AG
Royal BAM Group nv
SKE Group
Techint Group
The Shaw Group Inc.
VINCI

AZERBAIJAN

Bechtel
BOUYGUES
CB&I
CEGELEC
Cengiz Construction Industry and Trade
Consolidated Contractors Int'l Co.
Kolin Turizm, Insaat, Sanayi ve Ticaret AS
Mak-Yol Constr. Indus. Tourism & Trading
McConnell Dowell Corp.
McDermott International
OHL SA (Obrascon Huarte Lain SA)
Petrofac Ltd.
TECHNIP
Tekfen Construction & Installation Co.
Todini Costruzioni Generali SpA
Washington Group International
Yapi Merkezi Insaat ve Sanayi AS

BELARUS

Foster Wheeler Ltd.
PJSC Stroytransgaz

BELGIUM

AMEC plc
Baran Group Ltd.

Bilfinger Berger AG
BOUYGUES
Bovis Lend Lease
CEGELEC
China Communications Construction Grp.
Ed. Zublin AG
EIFFAGE
FCC, Fomento de Constr. y Contratas
Grupo ACS
Grupo Isolux Corsan SA
HOCHTIEF AG
Insituform Technologies Inc.
Jacobs
KBR
Larsen & Toubro Ltd.
Prezioso SAS
Royal BAM Group nv
SKE Group
Soletanche Bachy
STRABAG SE
Takenaka Corp.
Techint Group
TECHNIP
The Facility Group
TSO
VINCI

BULGARIA

Bauer AG
Bechtel
Dogus Insaat Ve Ticaret AS
Ed. Zublin AG
FCC, Fomento de Constr. y Contratas
Fluor Corp.
GAMA
Granit Construction Stock Co.
Hazama Corp.
Hazinedaroglu Construction Group
HOCHTIEF AG
OHL SA (Obrascon Huarte Lain SA)
Penta-Ocean Construction Co. Ltd.
SACYR Vallehermoso
Salini Costruttori SpA
SKE Group
STRABAG SE
Taisei Corp.
Techint Group
Tekfen Construction & Installation Co.
VINCI
Yapi Merkezi Insaat ve Sanayi AS

CZECH REP.

ABB Lummus Global
Bauer AG
Bilfinger Berger AG
BOUYGUES
Bovis Lend Lease
CEGELEC
China National Machinery Indus. Corp.
Earth Tech Inc.
Ed. Zublin AG

FCC, Fomento de Constr. y Contratas
 Foster Wheeler Ltd.
 Grupo ACS
 Heberger Bau AG
 HOCHTIEF AG
 Jacobs
 Kajima Corp.
 OHL SA (Obrascon Huarte Lain SA)
 Shimizu Corp.
 SKE Group
 Solel Boneh International Ltd.
 Soletanche Bachy
 STRABAG SE
 Takenaka Corp.
 Techint Group
 VINCI

DENMARK

BOUYGUES
 CEGELEC
 China Communications Construction Grp.
 E. Pihl & Son AS
 Ed. Zublin AG
 Fluor Corp.
 Heerema Fabrication Grp. BV
 HOCHTIEF AG
 IMPREGILO SpA
 McDermott International
 Soletanche Bachy
 STRABAG SE
 Techint Group
 The Shaw Group Inc.
 Veidekke ASA
 VINCI

ESTONIA

Foster Wheeler Ltd.

FINLAND

BOUYGUES
 Ed. Zublin AG
 Foster Wheeler Ltd.
 HOCHTIEF AG
 IMPREGILO SpA
 Jacobs
 PJSC Stroytransgaz
 Techint Group
 TECHNIP
 The Shaw Group Inc.
 VINCI

FRANCE

Abeinsa
 Bauer AG
 BESIX SA
 Bilfinger Berger AG
 Bovis Lend Lease
 China Communications Construction Grp.
 Day & Zimmermann Group
 Ed. Zublin AG
 FCC, Fomento de Constr. y Contratas

Foster Wheeler Ltd.
 Grupo ACS
 HOCHTIEF AG
 Jacobs
 KBR
 Larsen & Toubro Ltd.
 Maire Tecnimont
 SKE Group
 Taikisha Ltd.
 Takenaka Corp.
 Techint Group
 The Shaw Group Inc.
 TSO

GEORGIA

Bechtel
 Bovis Lend Lease
 China National Machinery Indus. Corp.
 Fluor Corp.
 KBR
 Nurol Construction and Trading Co.
 Petrofac Ltd.
 Yapi Merkezi Insaat ve Sanayi AS
 Yuksel Insaat Co. Inc.

GERMANY

Aecon Group Inc.
 AMEC plc
 Balfour Beatty plc
 Baran Group Ltd.
 BOUYGUES
 Bovis Lend Lease
 CEGELEC
 China Civil Engineering Constr. Corp.
 China Communications Construction Grp.
 Earth Tech Inc.
 EIFFAGE
 Energoprojekt Holding
 FCC, Fomento de Constr. y Contratas
 Fluor Corp.
 Foster Wheeler Ltd.
 Granit Construction Stock Co.
 Grupo ACS
 Hensel Phelps Constr. Co.
 IMPREGILO SpA
 Jacobs
 Jan De Nul Group
 Royal BAM Group nv
 STRABAG SE
 Takenaka Corp.
 Techint Group
 TECHNIP
 The Facility Group
 The Shaw Group Inc.
 VINCI
 Washington Group International

GREECE

Bilfinger Berger AG
 BOUYGUES
 Bovis Lend Lease

FCC, Fomento de Constr. y Contratas
 Fluor Corp.
 Grupo ACS
 IMPREGILO SpA
 Jacobs
 Joannou & Paraskevaides (Overseas) Group
 KBR
 Maire Tecnimont
 PJSC Stroytransgaz
 Soletanche Bachy
 STRABAG SE
 Techint Group
 Todini Costruzioni Generali SpA
 TSO
 VINCI
 Yapi Merkezi Insaat ve Sanayi AS

HUNGARY

Bauer AG
 Bilfinger Berger AG
 BOUYGUES
 Bovis Lend Lease
 CEGELEC
 Earth Tech Inc.
 Ed. Zublin AG
 FCC, Fomento de Constr. y Contratas
 HOCHTIEF AG
 KBR
 Obayashi Corp.
 OHL SA (Obrascon Huarte Lain SA)
 Samsung Engineering Co. Ltd.
 Shimizu Corp.
 Solel Boneh International Ltd.
 Soletanche Bachy
 STRABAG SE
 Taikisha Ltd.
 Takenaka Corp.
 Techint Group
 TECHNIP
 VINCI
 Washington Group International

IRELAND

Balfour Beatty plc
 Bauer AG
 Bilfinger Berger AG
 Black & Veatch
 BOUYGUES
 Bovis Lend Lease
 Earth Tech Inc.
 Ed. Zublin AG
 EIFFAGE
 Energoprojekt Holding
 FCC, Fomento de Constr. y Contratas
 Ferrovial Agroman SA
 Fluor Corp.
 Foster Wheeler Ltd.
 GAMA
 Grupo ACS
 Heberger Bau AG
 HOCHTIEF AG

Jacobs
 KBR
 Mercury Engineering
 Nishimatsu Construction Co. Ltd.
 Parsons
 Royal BAM Group nv
 Soletanche Bachy
 STRABAG SE
 Structure Tone
 Techint Group
 TECHNIP
 The Shaw Group Inc.
 VINCI
 Washington Group International

ITALY

Aecon Group Inc.
 Balfour Beatty plc
 Bauer AG
 Bilfinger Berger AG
 BOUYGUES
 Bovis Lend Lease
 CEGELEC
 China Communications Construction Grp.
 EIFFAGE
 FCC, Fomento de Constr. y Contratas
 Ferrovial Agroman SA
 Fluor Corp.
 Foster Wheeler Ltd.
 Grupo ACS
 Jacobs
 KBR
 SACYR Vallehermoso
 SKE Group
 STRABAG SE
 Structure Tone
 Taikisha Ltd.
 Takenaka Corp.
 TECHNIP
 VINCI

LATVIA

BE&K Inc.
 STRABAG SE
 VINCI

LITHUANIA

STRABAG SE
 VINCI

MOLDOVA

STRABAG SE
 Summa Turizm Yatirimciligi AS

NETHERLANDS

ABB Lummus Global
 Balfour Beatty plc
 Bauer AG
 Bechtel
 BESIX SA
 BOUYGUES

Bovis Lend Lease
CB&I
CEGELEC
China Communications Construction Grp.
Ed. Zublin AG
Fluor Corp.
Grupo ACS
HOCHTIEF AG
IMPREGILO SpA
Insituform Technologies Inc.
Jacobs
Jan De Nul Group
Larsen & Toubro Ltd.
Prezioso SAS
SKE Group
Soletanche Bachy
STRABAG SE
Takenaka Corp.
TECHNIP
The Facility Group
The Shaw Group Inc.
VINCI
Washington Group International

NORWAY

Bechtel
Bilfinger Berger AG
CB&I
E. Pihl & Son AS
Ed. Zublin AG
Grupo ACS
Heerema Fabrication Grp. BV
Insituform Technologies Inc.
KBR
Prezioso SAS
Soletanche Bachy
STRABAG SE
Techint Group
TECHNIP
Veidekke ASA
VINCI

POLAND

ABB Lummus Global
Bauer AG
BE&K Inc.
BESIX SA
Bilfinger Berger AG
Black & Veatch
BOUYGUES
Bovis Lend Lease
CEGELEC
China Civil Engineering Constr. Corp.
China Communications Construction Grp.
E. Pihl & Son AS
Ed. Zublin AG
EIFFAGE
FCC, Fomento de Constr. y Contratas
Ferrovial Agroman SA
Fluor Corp.
Foster Wheeler Ltd.

Grupo ACS
Grupo Isolux Corsan SA
GS Engineering & Construction
Heberger Bau AG
HOCHTIEF AG
Insituform Technologies Inc.
Jacobs
Kajima Corp.
Maire Tecnimont
Mercury Engineering
Shimizu Corp.
Solel Boneh International Ltd.
Soletanche Bachy
STRABAG SE
Takenaka Corp.
Techint Group
VINCI
Washington Group International

PORTUGAL

Abeinsa
Balfour Beatty plc
BOUYGUES
Bovis Lend Lease
CEGELEC
Construtora Andrade Gutierrez SA
Construtora Norberto Odebrecht
Ed. Zublin AG
EIFFAGE
FCC, Fomento de Constr. y Contratas
Ferrovial Agroman SA
Foster Wheeler Ltd.
Grupo ACS
Grupo Isolux Corsan SA
Heberger Bau AG
Jacobs
KBR
Prezioso SAS
SACYR Vallehermoso
Soletanche Bachy
Techint Group
The Shaw Group Inc.
VINCI
Weston Solutions Inc.

ROMANIA

Abeinsa
Astaldi SpA
Baran Group Ltd.
Bauer AG
Bechtel
BOUYGUES
Bovis Lend Lease
China Communications Construction Grp.
Ed. Zublin AG
Enka Construction & Industry Co.
Eser Construction and Trade Co. Inc.
FCC, Fomento de Constr. y Contratas
Fluor Corp.
Grupo Isolux Corsan SA
Hazinedaroglu Construction Group

Heberger Bau AG
Jiangsu Nantong No. 3 Construction Grp.
Parsons
Penta-Ocean Construction Co. Ltd.
SK Engineering & Construction
SKE Group
Soares Da Costa - Grupo SGPS
Soletanche Bachy International Ltd.
Soletanche Bachy
STRABAG SE
Summa Turizm Yatirimciligi AS
Taikisha Ltd.
Takenaka Corp.
Techint Group
Todini Costruzioni Generali SpA
VINCI
Walbridge Aldinger
Yapi Merkezi Insaat ve Sanayi AS
Yuksel Insaat Co. Inc.

RUSSIA

ABB Lummus Global
Alarko Contracting Group
ASRC Energy Services
Bauer AG
Baytur Construction and Contracting Co.
BE&K Inc.
Bechtel
BOUYGUES
Bovis Lend Lease
Caddell Construction Co. Inc.
CB&I
CEGELEC
CH2M HILL Cos.
China Civil Engineering Constr. Corp.
China Communications Construction Grp.
China Dalian Int'l Coop'n (Group) Holdings
China National Chemical Eng'g Grp.
China State Construction Eng'g Corp.
Chiyoda Corp.
Daewoo E&C Co. Ltd.
Ed. Zublin AG
Energoprojekt Holding
Enka Construction & Industry Co.
Fluor Corp.
Foster Wheeler Ltd.
GAMA
GS Engineering & Construction
Hazama Corp.
Hazinedaroglu Construction Group
HOCHTIEF AG
Jan De Nul Group
JGC Corp.
Jiangsu Nantong No. 3 Construction Grp.
Kajima Corp.
Kayi Insaat San. Ve Tic AS
KBR
Lotte Engineering & Construction Co.
Maire Tecnimont
McDermott International
Mercury Engineering

Nantong Construction Group Joint-Stock Co.
Parsons
Petrofac Ltd.
Quattrogemini Ltd.
Rasen Construction & Investment Inc.
Renaissance Construction
Rizzani de Eccher SpA
Shimizu Corp.
Soletanche Bachy
STRABAG SE
Summa Turizm Yatirimciligi AS
Taikisha Ltd.
Taisei Corp.
Techint Group
TECHNIP
The Shaw Group Inc.
Toyo Engineering Corp.
VINCI
Washington Group International
Yapi Merkezi Insaat ve Sanayi AS

SLOVAKIA

Bauer AG
Bilfinger Berger AG
BOUYGUES
Bovis Lend Lease
CEGELEC
Ed. Zublin AG
FCC, Fomento de Constr. y Contratas
OHL SA (Obrascon Huarte Lain SA)
Samsung Engineering Co. Ltd.
SKE Group
Soletanche Bachy
STRABAG SE
Taikisha Ltd.
Taisei Corp.
Takenaka Corp.
Techint Group
VINCI

SPAIN

Aecon Group Inc.
BOUYGUES
Bovis Lend Lease
CB&I
CEGELEC
CH2M HILL Cos.
China Communications Construction Grp.
EIFFAGE
Fluor Corp.
Foster Wheeler Ltd.
Grupo Isolux Corsan SA
Heberger Bau AG
Institutform Technologies Inc.
Jacobs
Jan De Nul Group
KBR
SKE Group
Soletanche Bachy
Takenaka Corp.
Techint Group

TECHNIP
VINCI
Washington Group International

SWEDEN

Balfour Beatty plc
Bilfinger Berger AG
CEGELEC
China Communications Construction Grp.
E. Pihl & Son AS
Earth Tech Inc.
Ed. Zublin AG
Fluor Corp.
Grupo ACS
HOCHTIEF AG
IMPREGILO SpA
Jacobs
Maire Tecnimont
Soletanche Bachy
STRABAG SE
Techint Group
Veidekke ASA
VINCI

SWITZERLAND

Balfour Beatty plc
Bauer AG
Bilfinger Berger AG
BOUYGUES
Bovis Lend Lease
CEGELEC
China Railway Engineering Corp.
Ed. Zublin AG
FCC, Fomento de Constr. y Contratas
Grupo ACS
HOCHTIEF AG
IMPREGILO SpA
Insituform Technologies Inc.
Soletanche Bachy
STRABAG SE
Techint Group
VINCI
Washington Group International

UKRAINE

Baran Group Ltd.
Bauer AG
Bechtel
China Communications Construction Grp.
Dogus Insaat Ve Ticaret AS
Enka Construction & Industry Co.
Foster Wheeler Ltd.
Granit Construction Stock Co.
HOCHTIEF AG
Renaissance Construction
Rizzani de Eccher SpA
Soletanche Bachy
STRABAG SE
Techint Group
VINCI
Yapi Merkezi Insaat ve Sanayi AS

Yuksek Insaat Co. Inc.

UNITED KINGDOM

Abeinsa
Bauer AG
BE&K Inc.
Bechtel
BESIX SA
Black & Veatch
BOUYGUES
CB&I
CEGELEC
CH2M HILL Cos.
China Communications Construction Grp.
China National Machinery Indus. Corp.
E. Pihl & Son AS
Earth Tech Inc.
EIFFAGE
Energoprojekt Holding
FCC, Fomento de Constr. y Contratas
Ferrovial Agroman SA
Fluor Corp.
Foster Wheeler Ltd.
Grupo ACS
Heerema Fabrication Grp. BV
HOCHTIEF AG
IMPREGILO SpA
Insituform Technologies Inc.
Jacobs
Jan De Nul Group
John Sisk & Son Ltd.
Kajima Corp.
KBR
Nishimatsu Construction Co. Ltd.
Perini Corp.
Petrofac Ltd.
Royal BAM Group nv
Shimizu Corp.
Soletanche Bachy
Structure Tone
Taikisha Ltd.
Taisei Corp.
Takenaka Corp.
Techint Group
TECHNIP
The Shaw Group Inc.
TSO
VINCI
Washington Group International

YUGOSLAVIA (FORMER)

CEGELEC
China National Machinery Indus. Corp.
FCC, Fomento de Constr. y Contratas
Granit Construction Stock Co.
Mercury Engineering
OHL SA (Obrascon Huarte Lain SA)
SKE Group
STRABAG SE
VINCI

BOSNIA & HERZEGOVINA

FCC, Fomento de Constr. y Contratas
Granit Construction Stock Co.
Obayashi Corp.
SKE Group
STRABAG SE
Yapi Merkezi Insaat ve Sanayi AS

CROATIA

Bechtel
BOUYGUES
Ed. Zublin AG
Enka Construction & Industry Co.
FCC, Fomento de Constr. y Contratas
Granit Construction Stock Co.
Jan De Nul Group
Kajima Corp.
OHL SA (Obrascon Huarte Lain SA)
SKE Group
STRABAG SE
VINCI

FYR MACEDONIA

China Int'l Water & Electric Corp. (CWE)
Granit Construction Stock Co.
KBR
STRABAG SE
Techint Group

SLOVENIA

CEGELEC
FCC, Fomento de Constr. y Contratas
SKE Group
STRABAG SE
Techint Group
VINCI

E. MIDDLE EAST**AFGHANISTAN**

China National Machinery Indus. Corp.
China Nat'l Complete Plant Imp. & Exp. Corp.
China Railway Construction Corp.
Ed. Zublin AG
Fluor Corp.
Grupo ACS
Guangdong Xinguang Int'l Group
KBR
Kolin Turizm, Insaat, Sanayi ve Ticaret AS
Nurol Construction and Trading Co.
Orascom Construction Industries (OCI)
Perini Corp.
Rizzani de Eccher SpA
Sinohydro Corp.
Taisei Corp.
The Shaw Group Inc.
VINCI
Washington Group International
Yuksel Insaat Co. Inc.

BAHRAIN

Al-Arrab Contracting Co. Ltd.
BOUYGUES
CB&I
CEGELEC
Consolidated Contractors Int'l Co.
Ed. Zublin AG
Great Lakes Dredge & Dock Corp. LLC
HOCHTIEF AG
Jacobs
JGC Corp.
Leighton Holdings Ltd.
Mercury Engineering
Orascom Construction Industries (OCI)
Parsons
TECHNIP
The Shaw Group Inc.
VINCI

CYPRUS

BOUYGUES
HOCHTIEF AG
Joannou & Paraskevaides (Overseas) Group
KBR
VINCI

IRAN

Beijing Construction Eng'g Group Co.
CEGELEC
China Communications Construction Grp.
China Gezhouba Group Corp.
China Metallurgical Group Corp.
China National Machinery Indus. Corp.
China Nonferrous Metal Ind. Frgn. Eng'g & Const.
China Railway Construction Corp.
China Railway Engineering Corp.
China Shanghai SFECO
China Wanbao Engineering Corp.
CITIC Construction
CTCI Corp.
Grupo ACS
GS Engineering & Construction
Harbin Power Engineering Co. Ltd.
Hyundai Engineering & Constr. Co.
JGC Corp.
Maire Tecnimont
Mushrif Trading & Contracting Co., KSCC
Petrofac Ltd.
Sinohydro Corp.
Taisei Corp.
Techint Group

Toyo Engineering Corp.
VINCI
Yapi Merkezi Insaat ve Sanayi AS

IRAQ

AMEC plc
Arabian Construction Co.
Bechtel
Black & Veatch
Cengiz Construction Industry and Trade

CH2M HILL Cos.
 China National Chemical Eng'g Grp.
 Fluor Corp.
 Hazinedaroglu Construction Group
 HOCHTIEF AG
 Hyundai Engineering & Constr. Co.
 KBR
 Kharafi National WLL
 Mak-Yol Constr. Indus. Tourism & Trading
 Orascom Construction Industries (OCI)
 Parsons
 Perini Corp.
 Taikisha Ltd.
 Techint Group
 The Arab Contractors (O.A.O & Co.)
 The Shaw Group Inc.
 VINCI
 Washington Group International
 Weston Solutions Inc.
 Yapi Merkezi Insaat ve Sanayi AS
 Yuksel Insaat Co. Inc.

ISRAEL

Aecon Group Inc.
 Black & Veatch
 Bovis Lend Lease
 CH2M HILL Cos.
 China Civil Engineering Constr. Corp.
 China Jiangsu Construction Corp.
 Ed. Zublin AG
 Grupo ACS
 Jacobs
 Jiangsu Nantong No. 3 Construction Grp.
 Larsen & Toubro Ltd.
 Techint Group
 TSO
 VINCI

JORDAN

Al-Arrab Contracting Co. Ltd.
 BOUYGUES
 CH2M HILL Cos.
 China Chongqing Int'l Construction Corp.
 China Communications Construction Grp.
 China Int'l Water & Electric Corp. (CWE)
 Consolidated Contractors Int'l Co.
 GAMA
 Grupo Isolux Corsan SA
 Kolin Turizm, Insaat, Sanayi ve Ticaret AS
 Sinohydro Corp.
 Societa Italiana Per Condotte D'Acqua SpA
 VINCI
 Yapi Merkezi Insaat ve Sanayi AS
 Yuksel Insaat Co. Inc.

KUWAIT

Bechtel
 Bovis Lend Lease
 CB&I
 CEGELEC
 China Gezhouba Group Corp.

China Jiangsu Construction Corp.
 China Jiangsu Int'l Econ-Tech. Coop.
 China National Chemical Eng'g Grp.
 Consolidated Contractors Int'l Co.
 Construtora Norberto Odebrecht
 Contracting & Trading Co.
 Fluor Corp.
 Foster Wheeler Ltd.
 Grupo ACS
 GS Engineering & Construction
 HOCHTIEF AG
 Hyundai Engineering & Constr. Co.
 KBR
 Larsen & Toubro Ltd.
 Maire Tecnimont
 Petrofac Ltd.
 SK Engineering & Construction
 Soletanche Bachy
 Techint Group
 TECHNIP
 Tecnicas Reunidas SA
 Tekfen Construction & Installation Co.
 The Arab Contractors (O.A.O & Co.)
 VINCI

LEBANON

Arabian Construction Co.
 Bauer AG
 China Communications Construction Grp.
 China Int'l Water & Electric Corp. (CWE)
 Consolidated Contractors Int'l Co.
 Contracting & Trading Co.
 Ed. Zublin AG
 HOCHTIEF AG
 KBR
 Kharafi National WLL
 STFA Construction Group
 The Arab Contractors (O.A.O & Co.)
 VINCI

OMAN

Bechtel
 BESIX SA
 BOUYGUES
 Bovis Lend Lease
 CB&I
 China Communications Construction Grp.
 Chiyoda Corp.
 Consolidated Contractors Int'l Co.
 Enka Construction & Industry Co.
 Fluor Corp.
 Foster Wheeler Ltd.
 GS Engineering & Construction
 HOCHTIEF AG
 Jacobs
 JGC Corp.
 Joannou & Paraskevaides (Overseas) Group
 Larsen & Toubro Ltd.
 Parsons
 Petrofac Ltd.
 Sinohydro Corp.

STFA Construction Group
 STRABAG SE
 Tecnicas Reunidas SA
 Tekfen Construction & Installation Co.
 The Arab Contractors (O.A.O & Co.)
 The Shaw Group Inc.
 VINCI
 Weston Solutions Inc.
 WorleyParsons Ltd.

PAKISTAN

China Communications Construction Grp.
 China Gezhouba Group Corp.
 China Int'l Water & Electric Corp. (CWE)
 China Liaoning Int'l Eco. & Tech. Coop. Group
 China Metallurgical Group Corp.
 China National Chemical Eng'g Grp.
 China National Machinery Indus. Corp.
 China Petroleum Eng'g & Constr. (Group) Corp.
 China Shanghai SFECO
 China Wanbao Engineering Corp.
 China Zhongyuan Engineering Corp.
 Descon Engineering Ltd.
 Dongfang Electric Corp.
 Ed. Zublin AG
 Harbin Power Engineering Co. Ltd.
 HOCHTIEF AG
 IMPREGILO SpA
 Joannou & Paraskevaides (Overseas) Group
 Orascom Construction Industries (OCI)
 Shimizu Corp.
 Sinohydro Corp.
 STFA Construction Group
 Taisei Corp.
 Techint Group
 VINCI

QATAR

Al-Arrab Contracting Co. Ltd.
 Arabian Construction Co.
 Astaldi SpA
 Baytur Construction and Contracting Co.
 BE&K Inc.
 Bechtel
 Beijing Uni-Construction Group Co.
 BESIX SA
 Bilfinger Berger AG
 BOUYGUES
 CB&I
 CEGELEC
 CH2M HILL Cos.
 China Communications Construction Grp.
 China Jiangsu Construction Corp.
 China State Construction Eng'g Corp.
 Chiyoda Corp.
 Consolidated Contractors Int'l Co.
 Contracting & Trading Co.
 CTCI Corp.
 Daewoo E&C Co. Ltd.
 Descon Engineering Ltd.
 Ed. Zublin AG

Fluor Corp.
 Foster Wheeler Ltd.
 GAMA
 Great Lakes Dredge & Dock Corp. LLC
 Grupo Isolux Corsan SA
 GS Engineering & Construction
 HOCHTIEF AG
 IMPREGILO SpA
 Jacobs
 Jan De Nul Group
 JGC Corp.
 Jiangsu Nantong No. 3 Construction Grp.
 Joannou & Paraskevaides (Overseas) Group
 KBR
 Kharafi National WLL
 Larsen & Toubro Ltd.
 Leighton Holdings Ltd.
 McDermott International
 Mercury Engineering
 Mushrif Trading & Contracting Co., KSCC
 National Petroleum Construction
 Nurol Construction and Trading Co.
 Orascom Construction Industries (OCI)
 Parsons
 Petrofac Ltd.
 Prezioso SAS
 Qingdao Construction Group Corp.
 Rizzani de Eccher SpA
 Royal BAM Group nv
 Samsung Corp.
 Sinohydro Corp.
 STFA Construction Group
 STRABAG SE
 Taisei Corp.
 Takenaka Corp.
 Techint Group
 TECHNIP
 Tekfen Construction & Installation Co.
 The Arab Contractors (O.A.O & Co.)
 Toyo Engineering Corp.
 VINCI
 Washington Group International
 Yuksel Insaat Co. Inc.

SAUDI ARABIA

ABB Lummus Global
 Al-Arrab Contracting Co. Ltd.
 AMEC plc
 Arabian Construction Co.
 Astaldi SpA
 Bauer AG
 Bechtel
 BOUYGUES
 Bovis Lend Lease
 CB&I
 CEGELEC
 China Civil Engineering Constr. Corp.
 China Communications Construction Grp.
 China Dalian Int'l Coop'n (Group) Holdings
 China Jiangsu Construction Corp.
 China Metallurgical Group Corp.

China National Machinery Indus. Corp.
 China Railway Construction Corp.
 China Railway Engineering Corp.
 Chiyoda Corp.
 Consolidated Contractors Int'l Co.
 Contracting & Trading Co.
 CTCI Corp.
 Descon Engineering Ltd.
 Fluor Corp.
 Foster Wheeler Ltd.
 GAMA
 Grupo ACS
 HOCHTIEF AG
 Hyundai Engineering & Constr. Co.
 IMPREGILO SpA
 Jacobs
 JGC Corp.
 Jiangsu Nantong No. 3 Construction Grp.
 Joannou & Paraskevaides (Overseas) Group
 KBR
 Larsen & Toubro Ltd.
 Maire Tecnimont
 McDermott International
 National Petroleum Construction
 Parsons
 Samsung Engineering Co. Ltd.
 Stellar
 STFA Construction Group
 STRABAG SE
 Techint Group
 TECHNIP
 Tecnicas Reunidas SA
 Tekfen Construction & Installation Co.
 The Arab Contractors (O.A.O & Co.)
 Toyo Engineering Corp.
 VINCI
 Yuksel Insaat Co. Inc.
 Zhongyuan Petroleum Explor. Bureau

SYRIA

Arabian Construction Co.
 China Petroleum Eng'g & Constr. (Group) Corp.
 China Petroleum Pipeline Eng'g Corp.
 Grupo ACS
 Grupo Isolux Corsan SA
 Petrofac Ltd.
 PJSC Stroytransgaz
 Taisei Corp.
 Techint Group
 VINCI
 Yapi Merkezi Insaat ve Sanayi AS

TURKEY

Abeinsa
 Aecon Group Inc.
 Alarko Contracting Group
 AMEC plc
 Astaldi SpA
 Bauer AG
 Baytur Construction and Contracting Co.
 CEGELEC

CH2M HILL Cos.
 China Civil Engineering Constr. Corp.
 China Metallurgical Group Corp.
 China National Machinery Indus. Corp.
 CITIC Construction
 Earth Tech Inc.
 Enka Construction & Industry Co.
 Eser Construction and Trade Co. Inc.
 FCC, Fomento de Constr. y Contratas
 Foster Wheeler Ltd.
 GS Engineering & Construction
 Hazama Corp.
 HOCHTIEF AG
 KBR
 Kolin Turizm, Insaat, Sanayi ve Ticaret AS
 Mak-Yol Constr. Indus. Tourism & Trading
 OHL SA (Obrascon Huarte Lain SA)
 STRABAG SE
 Taikisha Ltd.
 Taisei Corp.
 Techint Group
 Tecnicas Reunidas SA
 VINCI

U.A.E.

ABB Lummus Global
 Abeinsa
 Al-Arab Contracting Co. Ltd.
 Balfour Beatty plc
 Bauer AG
 Baytur Construction and Contracting Co.
 Bechtel
 Beijing Construction Eng'g Group Co.
 Beijing Uni-Construction Group Co.
 BESIX SA
 Bilfinger Berger AG
 Black & Veatch
 BOUYGUES
 Bovis Lend Lease
 CB&I
 CEGELEC
 CH2M HILL Cos.
 China Civil Engineering Constr. Corp.
 China Communications Construction Grp.
 China Jiangsu Construction Corp.
 China Jiangsu Int'l Econ-Tech. Coop.
 China Railway Construction Corp.
 China Railway Engineering Corp.
 China State Construction Eng'g Corp.
 Chiyoda Corp.
 Consolidated Contractors Int'l Co.
 Construtora Norberto Odebrecht
 Contracting & Trading Co.
 Daewoo E&C Co. Ltd.
 Descon Engineering Ltd.
 Ed. Zublin AG
 FCC, Fomento de Constr. y Contratas
 Fluor Corp.
 Foster Wheeler Ltd.
 Grupo ACS
 Heberger Bau AG

HOCHTIEF AG
 Hyundai Engineering & Constr. Co.
 IMPREGILO SpA
 Italian-Thai Development PCL
 Jacobs
 Jan De Nul Group
 Jiangsu Nantong No. 3 Construction Grp.
 Joannou & Paraskevaides (Overseas) Group
 Kajima Corp.
 Kharafi National WLL
 Larsen & Toubro Ltd.
 Leighton Holdings Ltd.
 McConnell Dowell Corp.
 McDermott International
 Mushrif Trading & Contracting Co., KSCC
 Nuroil Construction and Trading Co.
 Obayashi Corp.
 Orascom Construction Industries (OCI)
 Parsons
 Penta-Ocean Construction Co. Ltd.
 Petrofac Ltd.
 Prezioso SAS
 Qingdao Construction Group Corp.
 Rizzani de Eccher SpA
 Royal BAM Group nv
 Salini Costruttori SpA
 Samsung Corp.
 Shimizu Corp.
 Soletanche Bachy
 Stellar
 STFA Construction Group
 STRABAG SE
 Taisei Corp.
 Takenaka Corp.
 Techint Group
 TECHNIP
 The Arab Contractors (O.A.O & Co.)
 VINCI
 Walbridge Aldinger
 Washington Group International
 Yapi Merkezi Insaat ve Sanayi AS
 Yuksel Insaat Co. Inc.
 Zhongyuan Petroleum Explor. Bureau

YEMEN, NORTH

CGC Overseas Construction Co. Ltd.
 China Communications Construction Grp.
 China National Machinery Indus. Corp.
 Consolidated Contractors Int'l Co.
 Daewoo E&C Co. Ltd.
 GAMA
 Guangdong Xinguang Int'l Group
 Hyundai Engineering & Constr. Co.
 Jacobs
 JGC Corp.
 KBR
 Qingdao Construction Group Corp.
 Sinohydro Corp.
 SK Engineering & Construction
 TECHNIP
 The Arab Contractors (O.A.O & Co.)

Zhongyuan Petroleum Explor. Bureau

F. ASIA/AUSTRALIA

AUSTRALIA

AMEC plc
 Balfour Beatty plc
 Bauer AG
 Bechtel
 Bilfinger Berger AG
 Black & Veatch
 BOUYGUES
 Bovis Lend Lease
 CB&I
 CCC Group Inc.
 CH2M HILL Cos.
 China Communications Construction Grp.
 Earth Tech Inc.
 Fluor Corp.
 Foster Wheeler Ltd.
 Grupo ACS
 HOCHTIEF AG
 Jacobs
 Jan De Nul Group
 KBR
 Layne Christensen Co.
 McDermott International
 Royal BAM Group nv
 Shanghai Constr. (Group) General Co.
 Soletanche Bachy
 STRABAG SE
 Techint Group
 TECHNIP
 The Shaw Group Inc.
 Toyo Engineering Corp.
 VINCI
 Washington Group International
 Zhejiang Constr. Investment Group

BANGLADESH

China Communications Construction Grp.
 China Metallurgical Group Corp.
 China National Chemical Eng'g Grp.
 China National Machinery Indus. Corp.
 China Nat'l Complete Plant Imp. & Exp. Corp.
 China Nat'l Machinery Import & Export Corp.
 China Railway Engineering Corp.
 China Wanbao Engineering Corp.
 Harbin Power Engineering Co. Ltd.
 Larsen & Toubro Ltd.
 Lotte Engineering & Construction Co.
 Shandong Electric Power Constr.
 Shanghai Constr. (Group) General Co.
 Shimizu Corp.
 TSO

BRUNEI

Foster Wheeler Ltd.

MYANMAR (BURMA)

B.L. Harbert International

CEGELEC
 China Communications Construction Grp.
 China Gezhouba Group Corp.
 China HuanQiu Contracting & Eng'g Corp.
 China Metallurgical Group Corp.
 China National Machinery Indus. Corp.
 China Wanbao Engineering Corp.
 CITIC Construction
 Hazama Corp.
 Italian-Thai Development PCL
 Sinohydro Corp.

CHINA (P.R.C.)

ABB Lummus Global
 Abeinsa
 Balfour Beatty plc
 BE&K Inc.
 Bechtel
 Bilfinger Berger AG
 Black & Veatch
 BOUYGUES
 Bovis Lend Lease
 C.M.C. di Ravenna
 Caddell Construction Co. Inc.
 CB&I
 CEGELEC
 CH2M HILL Cos.
 China Jiangsu Construction Corp.
 Chiyoda Corp.
 CTCI Corp.
 Daewoo Engineering Co.
 Earth Tech Inc.
 Ed. Zublin AG
 Energoprojekt Holding
 Fluor Corp.
 Foster Wheeler Ltd.
 Grupo ACS
 GS Engineering & Construction
 HOCHTIEF AG
 Hyundai Engineering & Constr. Co.
 IMPREGILO SpA
 Italian-Thai Development PCL
 JGC Corp.
 Kajima Corp.
 Larsen & Toubro Ltd.
 Leighton Holdings Ltd.
 Maeda Corp.
 Maire Tecnimont
 McDermott International
 Nishimatsu Construction Co. Ltd.
 Obayashi Corp.
 Rizzani de Eccher SpA
 Samsung Corp.
 Samsung Engineering Co. Ltd.
 Shimizu Corp.
 SK Engineering & Construction
 Soletanche Bachy
 STRABAG SE
 Structure Tone
 Sumitomo Mitsui Construction Co. Ltd.
 Taikisha Ltd.

Taisei Corp.
 Takenaka Corp.
 Techint Group
 TECHNIP
 The Shaw Group Inc.
 Toda Corp.
 Toyo Engineering Corp.
 VINCI
 Zachry Construction Corp.

MACAU

Beijing Construction Eng'g Group Co.
 Bilfinger Berger AG
 BOUYGUES
 China Civil Engineering Constr. Corp.
 China Communications Construction Grp.
 China National Machinery Indus. Corp.
 China Overseas Engineering Group Co. Ltd.
 China Railway Construction Corp.
 China Railway Engineering Corp.
 China State Construction Eng'g Corp.
 Guangdong Xinguang Int'l Group
 Leighton Holdings Ltd.
 Shanghai Constr. (Group) General Co.
 Soletanche Bachy
 VINCI
 Zhejiang Constr. Investment Group

HONG KONG

AMEC plc
 Balfour Beatty plc
 Bauer AG
 Bilfinger Berger AG
 BOUYGUES
 Bovis Lend Lease
 China Civil Engineering Constr. Corp.
 China Communications Construction Grp.
 China Int'l Water & Electric Corp. (CWE)
 China Metallurgical Group Corp.
 China National Chemical Eng'g Grp.
 China National Machinery Indus. Corp.
 China Railway Construction Corp.
 China Railway Engineering Corp.
 China State Construction Eng'g Corp.
 China Wu Yi Corp. Ltd.
 CITIC Construction
 Earth Tech Inc.
 Guangdong Xinguang Int'l Group
 Hyundai Engineering & Constr. Co.
 IMPREGILO SpA
 Jacobs
 Jan De Nul Group
 Leighton Holdings Ltd.
 Maeda Corp.
 Nishimatsu Construction Co. Ltd.
 Penta-Ocean Construction Co. Ltd.
 Rizzani de Eccher SpA
 ShangHai Tunnel Engineering Co. Ltd.
 Shimizu Corp.
 Soletanche Bachy
 Structure Tone

Techint Group
The Shaw Group Inc.
TSO
VINCI
Zhejiang Constr. Investment Group

INDIA

ABB Lummus Global
Abeinsa
Aecon Group Inc.
Bechtel
Black & Veatch
BOUYGUES
Bovis Lend Lease
CH2M HILL Cos.
China Communications Construction Grp.
China Gezhouba Group Corp.
China Metallurgical Group Corp.
China National Machinery Indus. Corp.
China Petroleum Pipeline Bureau
Consolidated Contractors Int'l Co.
Daewoo E&C Co. Ltd.
Dongfang Electric Corp.
Ed. Zublin AG
Fluor Corp.
Foster Wheeler Ltd.
Grupo ACS
GS Engineering & Construction
Hyundai Engineering & Constr. Co.
Italian-Thai Development PCL
Jacobs
Jan De Nul Group
Jiangsu Nantong No. 3 Construction Grp.
KBR
Leighton Holdings Ltd.
Maire Tecnimont
McDermott International
National Petroleum Construction
Petrofac Ltd.
PJSC Sroytransgaz
Samsung Corp.
Samsung Engineering Co. Ltd.
SEPCOIII Electric Power Construction
Shandong Electric Power Constr.
Shanghai Electric Group Co. Ltd.
Shimizu Corp.
Sinohydro Corp.
Soletanche Bachy
Ssangyong Engineering & Constr. Co.
STRABAG SE
Sumitomo Mitsui Construction Co. Ltd.
Taikisha Ltd.
Taisei Corp.
TECHNIP
The Yates Cos. Inc.
Toyo Engineering Corp.
TSO
VINCI
Weston Solutions Inc.

INDONESIA

B.L. Harbert International
Bauer AG
Black & Veatch
BOUYGUES
Bovis Lend Lease
CEGELEC
China Communications Construction Grp.
China Metallurgical Group Corp.
China National Chemical Eng'g Grp.
China National Machinery Indus. Corp.
Chiyoda Corp.
CITIC Construction
Fluor Corp.
Guangdong Xinguang Int'l Group
Hazama Corp.
Hyundai Engineering & Constr. Co.
Jacobs
JGC Corp.
Kajima Corp.
KBR
Leighton Holdings Ltd.
McConnell Dowell Corp.
McDermott International
Obayashi Corp.
Parsons
Penta-Ocean Construction Co. Ltd.
Petrofac Ltd.
Royal BAM Group nv
SEPCOIII Electric Power Construction
Shimizu Corp.
Sinohydro Corp.
SK Engineering & Construction
Soletanche Bachy
Ssangyong Engineering & Constr. Co.
Taikisha Ltd.
Taisei Corp.
Takenaka Corp.
Techint Group
TECHNIP
The Shaw Group Inc.
VINCI
Zhongyuan Petroleum Explor. Bureau

JAPAN

ABB Lummus Global
Bechtel
Bovis Lend Lease
CB&I
CH2M HILL Cos.
China Civil Engineering Constr. Corp.
China Communications Construction Grp.
China Jiangsu Construction Corp.
China Metallurgical Group Corp.
Day & Zimmermann Group
Jacobs
Jiangsu Nantong No. 3 Construction Grp.
Lotte Engineering & Construction Co.
Obayashi Corp.
Parsons
Structure Tone
Techint Group

The Shaw Group Inc.
VINCI
Washington Group International
Weston Solutions Inc.

KAZAKHSTAN

Alarko Contracting Group
Baytur Construction and Contracting Co.
Bechtel
Beijing Construction Eng'g Group Co.
Black & Veatch
CB&I
CEGELEC
CGC Overseas Construction Co. Ltd.
China National Chemical Eng'g Grp.
China Nonferrous Metal Ind. Frgn. Eng'g & Const.
China Petroleum Eng'g & Constr. (Group) Corp.
China Petroleum Pipeline Bureau
China Petroleum Pipeline Eng'g Corp.
Consolidated Contractors Int'l Co.
Dogus Insaat Ve Ticaret AS
Ed. Zublin AG
Energoprojekt Holding
Enka Construction & Industry Co.
Eser Construction and Trade Co. Inc.
Fluor Corp.
Foster Wheeler Ltd.
GAMA
JGC Corp.
Jiangsu Nantong No. 3 Construction Grp.
Kayi Insaat San. Ve Tic AS
KBR
McDermott International
Petrofac Ltd.

Renaissance Construction
Rizzani de Eccher SpA
Soyak Co.
Tekfen Construction & Installation Co.
Todini Costruzioni Generali SpA
VINCI
Washington Group International
Yuksel Insaat Co. Inc.
Zhongyuan Petroleum Explor. Bureau

KOREA, SOUTH

ABB Lummus Global
AMEC plc
Bechtel
BOUYGUES
CB&I
CH2M HILL Cos.
China Communications Construction Grp.
China Dalian Int'l Coop'n (Group) Holdings
China State Construction Eng'g Corp.
Heerema Fabrication Grp. BV
KBR
Parsons
Soletanche Bachy
Structure Tone
Taikisha Ltd.

Taisei Corp.
Techint Group
TECHNIP
The Shaw Group Inc.
VINCI
Weston Solutions Inc.
Daewoo E&C Co. Ltd.

KYRGYZSTAN

China Communications Construction Grp.
China Railway Engineering Corp.
Fluor Corp.
Guangdong Xinguang Int'l Group
Petrofac Ltd.

MALAYSIA

Balfour Beatty plc
Bauer AG
Beijing Construction Eng'g Group Co.
BOUYGUES
Bovis Lend Lease
CEGELEC
China Communications Construction Grp.
China Metallurgical Group Corp.
China National Machinery Indus. Corp.
China Railway Construction Corp.
China Railway Engineering Corp.
China Zhongyuan Engineering Corp.
CTCI Corp.
Daewoo E&C Co. Ltd.
Ed. Zublin AG
Foster Wheeler Ltd.
Guangdong Xinguang Int'l Group
Hazama Corp.
Hyundai Engineering & Constr. Co.
Jacobs
JGC Corp.
Jiangsu Nantong No. 3 Construction Grp.
Kajima Corp.
KBR
Larsen & Toubro Ltd.
Leighton Holdings Ltd.
McDermott International
Nishimatsu Construction Co. Ltd.
Obayashi Corp.
Penta-Ocean Construction Co. Ltd.
Petrofac Ltd.
Shimizu Corp.
Sinohydro Corp.
Soletanche Bachy
Taikisha Ltd.
Taisei Corp.
Takenaka Corp.
Techint Group
TECHNIP
Toda Corp.
Toyo Engineering Corp.
TSO
VINCI

NEPAL

Caddell Construction Co. Inc.
China Civil Engineering Constr. Corp.
China Int'l Water & Electric Corp. (CWE)
China Railway Engineering Corp.
Enka Construction & Industry Co.
Hazama Corp.
Sinohydro Corp.
 STRABAG SE
Taisei Corp.

NEW ZEALAND

Bovis Lend Lease
 CH2M HILL Cos.
China Communications Construction Grp.
Jacobs
Leighton Holdings Ltd.
McConnell Dowell Corp.
Soletanche Bachy
 TECHNIP
 VINCI

PACIFIC ISLANDS

Bechtel
 BOUYGUES
 CEGELEC
 CH2M HILL Cos.
Dick Construction Co.
Leighton Holdings Ltd.
Maeda Corp.
McConnell Dowell Corp.
Nishimatsu Construction Co. Ltd.
Penta-Ocean Construction Co. Ltd.
Qingdao Construction Group Corp.
Shanghai Constr. (Group) General Co.
Techint Group
The Facility Group
Tutor-Saliba Corp.

PAPUA N.GUINEA

CB&I
China Jiangsu Int'l Econ-Tech. Coop.
China Overseas Engineering Group Co. Ltd.
 KBR
Leighton Holdings Ltd.
Petrofac Ltd.
 VINCI
Weihai International Eco. & Tech. Coop. Co. Ltd.

PHILIPPINES

Bauer AG
Black & Veatch
Bovis Lend Lease
 CB&I
China Communications Construction Grp.
China Int'l Water & Electric Corp. (CWE)
China National Machinery Indus. Corp.
China State Construction Eng'g Corp.
 CTCI Corp.
Daewoo E&C Co. Ltd.
Earth Tech Inc.
Fluor Corp.

Foster Wheeler Ltd.
Hanjin Heavy Industries & Constr. Co.
Hazama Corp.
 HOCHTIEF AG
Italian-Thai Development PCL
JGC Corp.
Kajima Corp.
 KBR
Leighton Holdings Ltd.
McConnell Dowell Corp.
Nishimatsu Construction Co. Ltd.
Obayashi Corp.
Penta-Ocean Construction Co. Ltd.
Qingdao Construction Group Corp.
Shimizu Corp.
Sumitomo Mitsui Construction Co. Ltd.
Taikisha Ltd.
Taisei Corp.
Takenaka Corp.
Techint Group
The Shaw Group Inc.
Tutor-Saliba Corp.
 VINCI

SINGAPORE

ABB Lummus Global
Balfour Beatty plc
Bauer AG
Beijing Uni-Construction Group Co.
 BOUYGUES
Bovis Lend Lease
 CB&I
 CEGELEC
 CH2M HILL Cos.
China Civil Engineering Constr. Corp.
China Communications Construction Grp.
China Dalian Int'l Coop'n (Group) Holdings
China Jiangsu Construction Corp.
China Jiangsu Int'l Econ-Tech. Coop.
China Metallurgical Group Corp.
China Overseas Engineering Group Co. Ltd.
China State Construction Eng'g Corp.
Chiyoda Corp.
Daewoo E&C Co. Ltd.
Ed. Zublin AG
Foster Wheeler Ltd.
Heerema Fabrication Grp. BV
Hyundai Engineering & Constr. Co.
Jacobs
Jan De Nul Group
JGC Corp.
Jiangsu Nantong No. 3 Construction Grp.
Kajima Corp.
 KBR
Leighton Holdings Ltd.
McConnell Dowell Corp.
McDermott International
Nishimatsu Construction Co. Ltd.
Obayashi Corp.
Penta-Ocean Construction Co. Ltd.
Qingdao Construction Group Corp.

Samsung Corp.
Shanghai Constr. (Group) General Co.
ShangHai Tunnel Engineering Co. Ltd.
Shimizu Corp.
Soletanche Bachy
Ssangyong Engineering & Constr. Co.
Structure Tone
Sumitomo Mitsui Construction Co. Ltd.
Taikisha Ltd.
Taisei Corp.
Takenaka Corp.
Techint Group
TECHNIP
The Shaw Group Inc.
Toda Corp.
Toyo Engineering Corp.
TSO
VINCI

SRI LANKA

Black & Veatch
CH2M HILL Cos.
China Communications Construction Grp.
China HuanQiu Contracting & Eng'g Corp.
China National Chemical Eng'g Grp.
China National Machinery Indus. Corp.
China Nat'l Complete Plant Imp. & Exp. Corp.
China Overseas Engineering Group Co. Ltd.
China Railway Engineering Corp.
E. Pihl & Son AS
Ed. Zublin AG
Energoprojekt Holding
Hazama Corp.
Kajima Corp.
Larsen & Toubro Ltd.
Leighton Holdings Ltd.
Nishimatsu Construction Co. Ltd.
Penta-Ocean Construction Co. Ltd.
Sinohydro Corp.
Sumitomo Mitsui Construction Co. Ltd.
Taisei Corp.
Techint Group

TAIWAN (R.O.C.)

ABB Lummus Global
Abeinsa
Bechtel
Black & Veatch
BOUYGUES
Bovis Lend Lease
CH2M HILL Cos.
China Communications Construction Grp.
China HuanQiu Contracting & Eng'g Corp.
Chiyoda Corp.
Daewoo E&C Co. Ltd.
Fluor Corp.
HOCHTIEF AG
Hyundai Engineering & Constr. Co.
Italian-Thai Development PCL
JGC Corp.
Leighton Holdings Ltd.

Maeda Corp.
Nishimatsu Construction Co. Ltd.
Obayashi Corp.
Parsons
Penta-Ocean Construction Co. Ltd.
Shimizu Corp.
Structure Tone
Sumitomo Mitsui Construction Co. Ltd.
Taikisha Ltd.
Taisei Corp.
Takenaka Corp.
Techint Group
VINCI
Washington Group International

TAJKISTAN

China Communications Construction Grp.
China Liaoning Int'l Eco. & Tech. Coop. Group
Enka Construction & Industry Co.
Nishimatsu Construction Co. Ltd.
Rizzani de Eccher SpA
Sinohydro Corp.

THAILAND

ABB Lummus Global
Baran Group Ltd.
Bauer AG
Bechtel
Bilfinger Berger AG
Black & Veatch
BOUYGUES
Bovis Lend Lease
CB&I
CEGELEC
China Communications Construction Grp.
China Int'l Water & Electric Corp. (CWE)
China National Machinery Indus. Corp.
China Petroleum Pipeline Bureau
China Railway Engineering Corp.
China State Construction Eng'g Corp.
CTCI Corp.
Daewoo Engineering Co.
Earth Tech Inc.
Ed. Zublin AG
Foster Wheeler Ltd.
GS Engineering & Construction
Hazama Corp.
Kajima Corp.
Larsen & Toubro Ltd.
Leighton Holdings Ltd.
Maeda Corp.
McConnell Dowell Corp.
McDermott International
Nishimatsu Construction Co. Ltd.
Obayashi Corp.
Rizzani de Eccher SpA
Samsung Corp.
Samsung Engineering Co. Ltd.
Shimizu Corp.
SK Engineering & Construction
Sumitomo Mitsui Construction Co. Ltd.

Taikisha Ltd.
Taisei Corp.
Takenaka Corp.
Techint Group
TECHNIP
Toda Corp.
Toyo Engineering Corp.
TSO
VINCI
WorleyParsons Ltd.

TURKMENISTAN

BOUYGUES
China National Machinery Indus. Corp.
China Petroleum Eng'g & Constr. (Group) Corp.
CITIC Construction
Consolidated Contractors Int'l Co.
GAP Insaat Yatirim ve Dis Ticaret AS
Nurul Construction and Trading Co.
STFA Construction Group
TECHNIP
Yapi Merkezi Insaat ve Sanayi AS

UZBEKISTAN

Bechtel
China National Machinery Indus. Corp.
CITIC Construction
Energoprojekt Holding
Eser Construction and Trade Co. Inc.
Fluor Corp.
Orascom Construction Industries (OCI)
Shimizu Corp.
Sinohydro Corp.
Washington Group International
Yuksel Insaat Co. Inc.

VIETNAM

Baran Group Ltd.
Bilfinger Berger AG
China Communications Construction Grp.
China HuanQiu Contracting & Eng'g Corp.
China Metallurgical Group Corp.
China National Chemical Eng'g Grp.
China National Machinery Indus. Corp.
China Nonferrous Metal Ind. Frgn. Eng'g & Const.
China Railway Engineering Corp.
China Shanghai SFECO
China State Construction Eng'g Corp.
China Wanbao Engineering Corp.
CTCI Corp.
Daewoo E&C Co. Ltd.
Dongfang Electric Corp.
Fluor Corp.
Foster Wheeler Ltd.
GS Engineering & Construction
Harbin Power Engineering Co. Ltd.
Hazama Corp.
HOCHTIEF AG
Italian-Thai Development PCL
JGC Corp.
Kajima Corp.

Leighton Holdings Ltd.
Maeda Corp.
McDermott International
Nishimatsu Construction Co. Ltd.
Obayashi Corp.
Penta-Ocean Construction Co. Ltd.
Samsung Engineering Co. Ltd.
Shanghai Electric Group Co. Ltd.
Shimizu Corp.
Soletanche Bachy
STRABAG SE
Structure Tone
Sumitomo Mitsui Construction Co. Ltd.
Taikisha Ltd.
Taisei Corp.
Techint Group
TECHNIP
VINCI

LAOS

China Gezhouba Group Corp.
China Henan Int'l Cooperation Grp. Co.
China Int'l Water & Electric Corp. (CWE)
China National Machinery Indus. Corp.
China Railway Engineering Corp.
China Wanbao Engineering Corp.
Hazama Corp.
Italian-Thai Development PCL
Leighton Holdings Ltd.
McConnell Dowell Corp.
Nishimatsu Construction Co. Ltd.
Obayashi Corp.
Shimizu Corp.
Sinohydro Corp.
Sumitomo Mitsui Construction Co. Ltd.

MONGOLIA

Beijing Construction Eng'g Group Co.
China Metallurgical Group Corp.
China National Machinery Indus. Corp.
China Railway Engineering Corp.
China Shanghai SFECO
Fluor Corp.
Hazama Corp.
Sinohydro Corp.

G. NORTH AFRICA**ALGERIA**

Abeinsa
Aska Construction Co.
Astaldi SpA
Bauer AG
Bechtel
BESIX SA
Bilfinger Berger AG
BOUYGUES
C.M.C. di Ravenna
Caddell Construction Co. Inc.
CB&I
CEGELEC

CGC Overseas Construction Co. Ltd.
 China Civil Engineering Constr. Corp.
 China Petroleum Eng'g & Constr. (Group) Corp.
 China State Construction Eng'g Corp.
 China Wanbao Engineering Corp.
 China Zhongyuan Engineering Corp.
 CITIC Construction
 Consolidated Contractors Int'l Co.
 EIFFAGE
 Enka Construction & Industry Co.
 FCC, Fomento de Constr. y Contratas
 Grupo ACS
 Grupo Isolux Corsan SA
 Hazama Corp.
 IMPREGILO SpA
 JGC Corp.
 Jiangsu Nantong No. 3 Construction Grp.
 Kajima Corp.
 Kayi Insaat San. Ve Tic AS
 KBR
 Nishimatsu Construction Co. Ltd.
 Nurol Construction and Trading Co.
 OHL SA (Obrascon Huarte Lain SA)
 Orascom Construction Industries (OCI)
 Petrofac Ltd.
 PJSC Stroytransgaz
 Qingdao Construction Group Corp.
 SACYR Vallehermoso
 Sinohydro Corp.
 SKE Group
 Societa Italiana Per Condotte D'Acqua SpA
 Soletanche Bachy
 Stellar
 STFA Construction Group
 STRABAG SE
 Taisei Corp.
 TECHNIP
 Tecnicas Reunidas SA
 The Arab Contractors (O.A.O & Co.)
 Todini Costruzioni Generali SpA
 TSO
 VINCI
 Yapi Merkezi Insaat ve Sanayi AS
 Zhejiang Constr. Investment Group

EGYPT

Arabian Construction Co.
 Balfour Beatty plc
 Bauer AG
 Bechtel
 BESIX SA
 Bilfinger Berger AG
 CEGELEC
 CH2M HILL Cos.
 China Communications Construction Grp.
 China HuanQiu Contracting & Eng'g Corp.
 China State Construction Eng'g Corp.
 Consolidated Contractors Int'l Co.
 Ed. Zublin AG
 EIFFAGE
 FCC, Fomento de Constr. y Contratas

Fluor Corp.
 Foster Wheeler Ltd.
 Grupo ACS
 GS Engineering & Construction
 HOCHTIEF AG
 Joannou & Paraskevaides (Overseas) Group
 Kajima Corp.
 KBR
 Kharafi National WLL
 Larsen & Toubro Ltd.
 Parsons
 Petrofac Ltd.
 Taisei Corp.
 Techint Group
 TECHNIP
 TSO
 VINCI
 Washington Group International

ETHIOPIA

CGC Overseas Construction Co. Ltd.
 China Communications Construction Grp.
 China Gezhouba Group Corp.
 China Int'l Water & Electric Corp. (CWE)
 China Jiangsu Int'l Econ-Tech. Coop.
 China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n
 China Wanbao Engineering Corp.
 Consolidated Contractors Int'l Co.
 Joannou & Paraskevaides (Overseas) Group
 Kajima Corp.
 Kharafi National WLL
 Salini Costruttori SpA
 Sinohydro Corp.
 Zhongyuan Petroleum Explor. Bureau

LIBYA

Abeinsa
 BESIX SA
 Bilfinger Berger AG
 CEGELEC
 China Civil Engineering Constr. Corp.
 China Petroleum Pipeline Bureau
 Consolidated Contractors Int'l Co.
 Daewoo E&C Co. Ltd.
 Energoprojekt Holding
 Enka Construction & Industry Co.
 Grupo ACS
 Hyundai Engineering & Constr. Co.
 IMPREGILO SpA
 Joannou & Paraskevaides (Overseas) Group
 KBR
 Kolin Turizm, Insaat, Sanayi ve Ticaret AS
 Maire Tecnimont
 Nurol Construction and Trading Co.
 Orascom Construction Industries (OCI)
 Soyak Co.
 STRABAG SE
 Techint Group
 TECHNIP
 Tekfen Construction & Installation Co.
 The Arab Contractors (O.A.O & Co.)

VINCI
Yapi Merkezi Insaat ve Sanayi AS

MOROCCO

Abeinsa
Astaldi SpA
BESIX SA
BOUYGUES
CEGELEC
China Communications Construction Grp.
China Int'l Water & Electric Corp. (CWE)
China Nat'l Complete Plant Imp. & Exp. Corp.
China Overseas Engineering Group Co. Ltd.
China Railway Engineering Corp.
Dogus Insaat Ve Ticaret AS
EIFFAGE
Grupo ACS
Grupo Isolux Corsan SA
Jacobs
KBR
Mak-Yol Constr. Indus. Tourism & Trading
Orascom Construction Industries (OCI)
Salini Costruttori SpA
SKE Group
Soletanche Bachy
Techint Group
Tekfen Construction & Installation Co.
The Arab Contractors (O.A.O & Co.)
VINCI

NIGER

China Communications Construction Grp.
McDermott International
SKE Group
VINCI

SUDAN

B.L. Harbert International
Bauer AG
C.M.C. di Ravenna
China Chongqing Int'l Construction Corp.
China Communications Construction Grp.
China Int'l Water & Electric Corp. (CWE)
China Jiangsu Int'l Econ-Tech. Coop.
China National Machinery Indus. Corp.
China Overseas Engineering Group Co. Ltd.
China Petroleum Eng'g & Constr. (Group) Corp.
China Petroleum Pipeline Bureau
China Petroleum Pipeline Eng'g Corp.
China Railway Construction Corp.
China Wanbao Engineering Corp.
GAP Insaat Yatirim ve Dis Ticaret AS
Harbin Power Engineering Co. Ltd.
Jan De Nul Group
Nantong Construction Group Joint-Stock Co.
Petrofac Ltd.
PJSC Stroytransgaz
Shandong Electric Power Constr.
Shandong Hong Chang Road & Bridge Eng'g Co.
Sinohydro Corp.
The Arab Contractors (O.A.O & Co.)

VINCI
Yapi Merkezi Insaat ve Sanayi AS
Zhongyuan Petroleum Explor. Bureau

SUB SAHARA

Abeinsa
Bilfinger Berger AG
BOUYGUES
CEGELEC
CGC Overseas Construction Co. Ltd.
China Jiangsu Int'l Econ-Tech. Coop.
China National Machinery Indus. Corp.
China Nat'l Complete Plant Imp. & Exp. Corp.
China Overseas Engineering Group Co. Ltd.
Construtora Norberto Odebrecht
E. Pihl & Son AS
Enka Construction & Industry Co.
Fluor Corp.
Grupo Isolux Corsan SA
KBR
Layne Christensen Co.
Petrofac Ltd.
Qingdao Construction Group Corp.
The Arab Contractors (O.A.O & Co.)
VINCI

TUNISIA

Bechtel
BOUYGUES
CEGELEC
China Int'l Water & Electric Corp. (CWE)
Grupo ACS
Jan De Nul Group
Petrofac Ltd.
SKE Group
STFA Construction Group
Taisei Corp.
TECHNIP
The Arab Contractors (O.A.O & Co.)
Todini Costruzioni Generali SpA
VINCI

H. CENTRAL AND SOUTHERN AFRICA

ANGOLA

Bauer AG
Beijing Construction Eng'g Group Co.
CB&I
CEGELEC
CGC Overseas Construction Co. Ltd.
China Communications Construction Grp.
China Jiangsu Int'l Econ-Tech. Coop.
China National Chemical Eng'g Grp.
China National Machinery Indus. Corp.
China Overseas Engineering Group Co. Ltd.
China Railway Construction Corp.
China Railway Engineering Corp.
Construcoes e Comercio Camargo Correa
Construtora Norberto Odebrecht
Fluor Corp.
Grupo ACS

Grupo Isolux Corsan SA
Heerema Fabrication Grp. BV
 HOCHTIEF AG
Insituform Technologies Inc.
Jan De Nul Group
Kajima Corp.
Prezioso SAS
Qingdao Construction Group Corp.
SACYR Vallehermoso
Shimizu Corp.
Sinohydro Corp.
Soares Da Costa - Grupo SGPS
 TECHNIP
 VINCI

BENIN

BOUYGUES
Shanghai Constr. (Group) General Co.
 VINCI

BOTSWANA

China Civil Engineering Constr. Corp.
China Jiangsu Int'l Econ-Tech. Coop.
China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n
China Overseas Engineering Group Co. Ltd.
China Railway Engineering Corp.
China State Construction Eng'g Corp.
Consolidated Contractors Int'l Co.
Jiangsu Nantong No. 3 Construction Grp.
Layne Christensen Co.
Qingdao Construction Group Corp.
The Arab Contractors (O.A.O & Co.)

BURKINA FASO

Bilfinger Berger AG
 BOUYGUES
Layne Christensen Co.
 VINCI

BURUNDI

China Communications Construction Grp.

CAMEROON

BESIX SA
Bilfinger Berger AG
 BOUYGUES
Caddell Construction Co. Inc.
 CEGELEC
CGC Overseas Construction Co. Ltd.
China Communications Construction Grp.
Enka Construction & Industry Co.
Fluor Corp.
 KBR
Shimizu Corp.
 VINCI

CAPE VERDE ISLAND

China Liaoning Int'l Eco. & Tech. Coop. Group
China Railway Engineering Corp.
SACYR Vallehermoso

CONGO

Astaldi SpA
Beijing Construction Eng'g Group Co.
Beijing Uni-Construction Group Co.
 BOUYGUES
 CEGELEC
China Communications Construction Grp.
China Jiangsu Int'l Econ-Tech. Coop.
China National Machinery Indus. Corp.
Prezioso SAS
Sinohydro Corp.
 TECHNIP
 TSO
 VINCI
Weihai International Eco. & Tech. Coop. Co. Ltd.

GABON

BOUYGUES
 CEGELEC
China Dalian Int'l Coop'n (Group) Holdings
China National Machinery Indus. Corp.
Prezioso SAS
Shanghai Constr. (Group) General Co.
 SKE Group
 TSO
 VINCI

GAMBIA

China Overseas Engineering Group Co. Ltd.
Kharafi National WLL

GHANA

B.L. Harbert International
China Int'l Water & Electric Corp. (CWE)
China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n
China National Machinery Indus. Corp.
China Nat'l Complete Plant Imp. & Exp. Corp.
China Railway Engineering Corp.
Daewoo E&C Co. Ltd.
E. Pihl & Son AS
Energoprojekt Holding
Layne Christensen Co.
Qingdao Construction Group Corp.
Royal BAM Group nv
Shanghai Constr. (Group) General Co.
SK Engineering & Construction
 SKE Group
Solel Boneh International Ltd.
 STRABAG SE
Taisei Corp.
The Arab Contractors (O.A.O & Co.)
TIC Holdings Inc.
 VINCI

GUINEA

Bechtel
Beijing Construction Eng'g Group Co.
Bilfinger Berger AG
 BOUYGUES
Caddell Construction Co. Inc.
 CB&I

China Communications Construction Grp.
 China Dalian Int'l Coop'n (Group) Holdings
 China Henan Int'l Cooperation Grp. Co.
 China Jiangsu Int'l Econ-Tech. Coop.
 China Overseas Engineering Group Co. Ltd.
 China Wu Yi Corp. Ltd.
 Consolidated Contractors Int'l Co.
 Energoprojekt Holding
 Enka Construction & Industry Co.
 Fluor Corp.
 Grupo Isolux Corsan SA
 Layne Christensen Co.
 Soares Da Costa - Grupo SGPS
TECHNIP
 Toda Corp.
VINCI
 Washington Group International

IVORY COAST

BOUYGUES
 China Liaoning Int'l Eco. & Tech. Coop. Group
 China Nat'l Complete Plant Imp. & Exp. Corp.
 China Railway Engineering Corp.
 Fluor Corp.
 Solel Boneh International Ltd.
TECHNIP
VINCI

KENYA

Abeinsa
 China Communications Construction Grp.
 China National Machinery Indus. Corp.
 China Wu Yi Corp. Ltd.
 Consolidated Contractors Int'l Co.
KBR
 Larsen & Toubro Ltd.
 Royal BAM Group nv
STRABAG SE
 Taisei Corp.
 Techint Group
VINCI

LESOTHO

HOCHTIEF AG
 Qingdao Construction Group Corp.

LIBERIA

Abeinsa
 China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n
 Qingdao Construction Group Corp.
SKE Group

MALAWI

C.M.C. di Ravenna
 China Jiangsu Int'l Econ-Tech. Coop.
 Consolidated Contractors Int'l Co.

MOZAMBIQUE

C.M.C. di Ravenna
 China Henan Int'l Cooperation Grp. Co.
 China Metallurgical Group Corp.

China Petroleum Pipeline Eng'g Corp.
 Consolidated Contractors Int'l Co.
 Grupo Isolux Corsan SA
 Nantong Construction Group Joint-Stock Co.
 SACYR Vallehermoso
 Sinohydro Corp.
 Soares Da Costa - Grupo SGPS

NIGERIA

Abeinsa
 B.L. Harbert International
 Bilfinger Berger AG
BOUYGUES
CB&I
CEGELEC
 CGC Overseas Construction Co. Ltd.
 China Civil Engineering Constr. Corp.
 China Liaoning Int'l Eco. & Tech. Coop. Group
 China National Machinery Indus. Corp.
 China Railway Construction Corp.
 China Railway Engineering Corp.
 Consolidated Contractors Int'l Co.
 Contracting & Trading Co.
 Daewoo E&C Co. Ltd.
EIFFAGE
 Energoprojekt Holding
 Fluor Corp.
 Foster Wheeler Ltd.
IMPREGILO SpA
 Jan De Nul Group
JGC Corp.
 Jiangsu Nantong No. 3 Construction Grp.
KBR
 Orascom Construction Industries (OCI)
 Petrofac Ltd.
 Prezioso SAS
 Salini Costruttori SpA
SEPCOIII Electric Power Construction
 Shandong Electric Power Constr.
SKE Group
 Solel Boneh International Ltd.
 Taisei Corp.
 Techint Group
TECHNIP
 The Arab Contractors (O.A.O & Co.)
VINCI
 Zhongyuan Petroleum Explor. Bureau

RWANDA

B.L. Harbert International
 China Communications Construction Grp.
 Shimizu Corp.
STRABAG SE
 The Arab Contractors (O.A.O & Co.)
VINCI

SENEGAL

Bilfinger Berger AG
BOUYGUES
CEGELEC
 China Henan Int'l Cooperation Grp. Co.

China National Machinery Indus. Corp.
E. Pihl & Son AS
EIFFAGE
Grupo Isolux Corsan SA
SKE Group
Toda Corp.
VINCI

SIERRA LEONE

Caddell Construction Co. Inc.
China National Machinery Indus. Corp.
Enka Construction & Industry Co.
Jiangsu Nantong No. 3 Construction Grp.
Salini Costruttori SpA
VINCI

SOUTH AFRICA

Aecon Group Inc.
B.L. Harbert International
BOUYGUES
Bovis Lend Lease
C.M.C. di Ravenna
CB&I
China Jiangsu Int'l Econ-Tech. Coop.
China Metallurgical Group Corp.
China Overseas Engineering Group Co. Ltd.
China State Construction Eng'g Corp.
CITIC Construction
Consolidated Contractors Int'l Co.
Fluor Corp.
Foster Wheeler Ltd.
Grupo ACS
HOCHTIEF AG
KBR
Qingdao Construction Group Corp.
Royal BAM Group nv
Soletanche Bachy
Taikisha Ltd.
Techint Group
TECHNIP
VINCI

SWAZILAND

C.M.C. di Ravenna
Consolidated Contractors Int'l Co.
VINCI

TANZANIA

Beijing Construction Eng'g Group Co.
BOUYGUES
China Chongqing Int'l Construction Corp.
China Civil Engineering Constr. Corp.
China Communications Construction Grp.
China Henan Int'l Cooperation Grp. Co.
China Railway Engineering Corp.
E. Pihl & Son AS
Jiangsu Nantong No. 3 Construction Grp.
Kajima Corp.
KBR
Larsen & Toubro Ltd.
Layne Christensen Co.

Sinohydro Corp.
SKE Group
Veidekke ASA

UGANDA

B.L. Harbert International
China Chongqing Int'l Construction Corp.
China Civil Engineering Constr. Corp.
China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n
China Nat'l Complete Plant Imp. & Exp. Corp.
CITIC Construction
Energoprojekt Holding
Jiangsu Nantong No. 3 Construction Grp.
Salini Costruttori SpA
Solel Boneh International Ltd.
The Arab Contractors (O.A.O & Co.)
VINCI

D.R. CONGO (ZAIRE)

Baran Group Ltd.
Beijing Uni-Construction Group Co.
BESIX SA
CEGELEC
Layne Christensen Co.
Prezioso SAS
Sinohydro Corp.
VINCI

ZAMBIA

China Civil Engineering Constr. Corp.
China Henan Int'l Cooperation Grp. Co.
China Jiangsu Int'l Econ-Tech. Coop.
China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n
China Nonferrous Metal Ind. Frgn. Eng'g & Const.
Consolidated Contractors Int'l Co.
Energoprojekt Holding
Layne Christensen Co.
Shimizu Corp.

ZIMBABWE

China Int'l Water & Electric Corp. (CWE)
China Jiangsu Int'l Econ-Tech. Coop.
China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n
China Metallurgical Group Corp.
China National Machinery Indus. Corp.
Energoprojekt Holding
Nantong Construction Group Joint-Stock Co.
Salini Costruttori SpA
Techint Group

I. ANTARCTIC/ARCTIC

AMEC plc
Bechtel
E. Pihl & Son AS
VECO Corp.

RANK	COMPANY	SUBSIDIARY
1	HOCHTIEF AG	<i>Durst Bau GmbH Hochtief (UK) Construction Ltd. Hochtief do Brazil SA Hochtief Gebäudemanagement GmbH Hochtief Polska Sp. z.o.o. Hochtief Russia Hochtief VSB as Leighton Holdings Lufthansa Gebäudemanagement Turner Construction</i>
2	Skanska AB	<i>Skanska Construction U.K. Skanska CZ Skanska Holding A/S Skanska Inc. Skanska Norge A/S Skanska Oy Skanska SA (Argentina) Skanska SA (Poland) Skanska Sverige AB</i>
3	VINCI	<i>ASF CFE COUFIROUTE ESCOTA Eurovia Freyssinet GTM-Construction SOGEA VINCI Concessions VINCI Construction Filiales Internationales VINCI Construction Grand Projects VINCI Energies VINCI Immobilier VINCI PLC VINCI-Construction</i>
4	STRABAG SE	<i>Dywidag Ed. Zublin AG Strabag AG, Koln</i>
5	BOUYGUES	<i>Bouygues Construction Bouygues Immobilier COLAS</i>
6	Bechtel	<i>Bechtel Communications Bechtel Construction Co. Bechtel Oil, Gas & Chemicals Bechtel Power Corp. Bechtel Systems and Infrastructure Inc. BECON Construction Co.</i>
7	TECHNIP	<i>Technip Brazil Technip Far East Technip France Technip Germany Technip Italy SpA Technip Offshore Norge</i>
8	KBR	<i>Technip U.K. Ltd. Technip USA TPG Devonport Royal Dockyard DLP KBR Inc. KBR Ltd. KBR Services Inc. Kinhill Ltd. M.W. Kellogg Ltd.</i>
9	Bilfinger Berger AG	<i>Abigroup Ltd. Boulderstone Hornibrook Bilfinger Berger (Thai) Construction Bilfinger Berger Baugesellschaft mbH Fru-Con Hydrobudowa-6 SA Julius Berger PLC Razel SA</i>
10	Fluor Corp.	<i>Fluor Daniel Global Services Government Industrial Infrastructure Oil & Gas Power</i>
11	Royal BAM Group NV	<i>Ascon Ltd. Edmund Nuttall Ltd. Flatiron HBG UK Ltd.</i>
12	Bovis Lend Lease	<i>Bovis Lend Lease Inc. Bovis Lend Lease Ltd. Bovis Lend Lease Overseas Holdings Ltd. Bovis Lend Lease Pty Ltd.</i>
13	Consolidated Contractors Int'l Co.	<i>Acwa Services Ltd. CCC (Underwater Engineering) Morganti Group Inc. N.P.C.C. Sicon</i>
14	China Communications Construction Group	<i>Beijing United Development Co. Ltd. Capital Expressway Develop. Co. Ltd. CHEC Guongzhou Port Construction Corp. CHEC Second Navigational Eng'g Bureau CHEC Shang Hai Port Construction Co. CHEC Shanghai Dredging Corp. CHEC Tianjin Dredging Corp. Chenzhou Road Construction Machinery Factory of CRBC China Communication Information Center China Communications First Design Inst. of Navigational Eng'g China Communications Planning & Design Inst. for Water Transport. China Communications Second Highway Survey Design and Res. Inst. China Harbor Eng'g (Group) Co. Tianjin Ind'l & Trading Co. Ltd.</i>

- China Harbour Engineering Co. Ltd.
China Highway Eng'g Consulting Corp.
China Highway Vehicle and Machinery Co. Ltd.
China National Communications Materials & Eqpt. Corp.
China Road and Bridge Engineering Co.
Chuwa Bussan Co. Ltd.
CRBC International Co. Ltd.
Dazhenhwa Tianjin Construction Co. Ltd.
Guangzhou Port Machinery Industry Corp.
Shanghai CHEC Equipment Eng'g Co. Ltd.
Shanghai Jiangtian Business Co. Ltd.
Shanghai Port Machinery Co. Ltd.
Shanghai Zhenhua Port Machinery Co. Ltd.
The Bridge Technology Co. Ltd. of CRBC
The First CHEC Port Construction Corp.
The First Highway Engineering Bureau of CRBC
The First Highway Survey & Design Inst. of China
The Fourth Harbour Eng'g Investig. & Design Inst.
The Second Highway Engineering Bureau of CRBC
The Second Investig. and Design Inst., China Transport. Eng'g
The Third Harbour Eng'g Investig. & Design Inst., China Transport. Eng'g
The Third Highway Engineering Co. Ltd. of CRBC
The Tunnel Construction Eng'g Co. Ltd. of CRBC
Tianjin Zhenhua Logistics Group Co. Ltd.
Tianjin Zhenhua Ready-Mixed Merchandise Concrete
Xian Road Construction Machinery Factory
Xinjin Road Construction Machinery Factory of CRBC
Zhenhua Engineering (Shenzhen) Co. Ltd.
Zhong Jiao Construction Eng'g Co.
- 16 Chiyoda Corp.**
Chiyoda & Public Works Co. Ltd.
Chiyoda (Thailand) Ltd.
Chiyoda Corp. (Shanghai)
Chiyoda International Corp.
Chiyoda Malaysia Sdn. Bhd.
Chiyoda Nigeria Ltd.
Chiyoda Petrostar Ltd.
Chiyoda Philippines Corp.
Chiyoda Singapore (Pte) Ltd.
L&T-Chiyoda Ltd.
PT. Chiyoda International Indonesia
- 17 Grupo ACS**
Clece SA
Continental Auto
Dragados SA
Dragados SPL
Grupo Cobra
Urbaser
- 18 China State Construction Eng'g Corp.**
China Construction (South Pacific Dev. Co. Pte Ltd.)
China Construction America Inc.
- China Overseas Holdings Ltd.
China State Construction Eng'g (Thailand) Co. Ltd.
Societe Nationale des Travaux de Construction de Chine (CSCEC) Agence en Algerie
- 19 PCL Construction Enterprises**
Monad Industrial Contractors Ltd.
PCL Civil Constructors Inc.
PCL Construction Management Inc.
PCL Construction Resources (U.S.A.) Inc.
PCL Construction Resources Inc.
PCL Construction Services Inc.
PCL Constructors Bahamas Ltd.
PCL Constructors Canada Inc.
PCL Constructors Northern Inc.
PCL Constructors Westcoast Inc.
PCL Industrial Construction Inc.
PCL Industrial Constructors Inc.
PCL Industrial Management Inc.
PCL Industrial Services Inc.
PCL Intracon Power Inc.
Teton Industrial Construction Inc.
- 20 Balfour Beatty plc**
Balfour Beatty Capital
Balfour Beatty Civil Engineering
Balfour Beatty Construction LLC
Balfour Beatty Construction Northern
Balfour Beatty Construction Scottish & Southern
Balfour Beatty Infrastructure Inc.
Balfour Beatty Infrastructure Services
Balfour Beatty International
Balfour Beatty Management
Balfour Beatty Power Networks
Balfour Beatty Rail
Balfour Beatty Rail Inc.
Balfour Beatty Utilities
Balfour Kilpatrick
Birse Civils
Haden Building Management
Haden Young
Heery International
Mansell
Stent Foundations
- 21 Construtora Norberto Odebrecht**
Bento Pedroso Construcoes SA
CBPO Engenharia Ltda.
CBPO Ingenieria de Venezuela CA
Construtora Norberto Odebrecht Ecuador
Construtora Norberto Odebrecht Peru
Odebrecht Angola Projectos E Servicios
Odebrecht Construction Inc.
- 22 FCC, Fomento de Constr. y Contratas**
Alpine Mayreder
Aqualia
Portland Valderibas SA
Realia
Versia
- 23 Kajima Corp.**
Kajima Europe BV
Kajima Overseas Asia Pte. Ltd.
Kajima Road Co. Ltd.

- Kajima U.S.A. Inc.
 Taiko Trading Co. Ltd.
- 24 Taisei Corp.**
 Taisei Rotec Co. Ltd.
 Yuraku Real Estate Co. Ltd.
- 25 Ferrovial Agroman SA**
 Budimex Group
 Ferrovial Agroman Chile SA
 Ferrovial Agroman Indiana LLC
 Ferrovial Agroman Ireland Ltd.
 Ferrovial Agroman Latinamerica Ltda
 Webber Group
- 26 EIFFAGE**
 Eiffage Construction
 Eiffage Travaux Publics
 Eiffel
 Forclum
- 27 Foster Wheeler Ltd.**
 Foster Wheeler Birlesik Insaat
 Foster Wheeler Canada Ltd.
 Foster Wheeler Caribe Corp. SA
 Foster Wheeler Constructors Inc.
 Foster Wheeler Eastern Private Ltd.
 Foster Wheeler Energia Oy
 Foster Wheeler Energia Polska Sp. z.o.o
 Foster Wheeler Energy Corp.
 Foster Wheeler Energy Ltd.
 Foster Wheeler Environmental Corp.
 Foster Wheeler France SA
 Foster Wheeler Iberia SA
 Foster Wheeler India Private Ltd.
 Foster Wheeler Italiana SpA
 Foster Wheeler Management Operations Ltd.
 Foster Wheeler North America Corp.
 Foster Wheeler Power Machinery Co. Ltd.
 Foster Wheeler Power Systems
 Foster Wheeler USA Corp.
 Foster Wheeler USA Energia SA
- 29 Petrofac Ltd.**
 Petrofac Engineering India Private Ltd.
 Petrofac International Ltd.
 Petrofac UK Holdings Ltd.
- 30 OHL SA (Obrascon Huarte Lain SA)**
 Community Asphalt (civil works)
 CPVM
 ELSAN-PACSA
 Guinovart & OSHA
 INIMA (environmental services)
 OHL Concesiones (Infrastructure concessions)
 Sato (marine and port construction)
 The Tower Group (building)
 ZPSV
 ZS BRNO
- 31 CEGELEC**
 CEGELEC Abu Dhabi
 CEGELEC Algeria
 CEGELEC Angola
 CEGELEC Austria
 CEGELEC Belgium
 CEGELEC Brazil
 CEGELEC Cameroon
- CEGELEC China
 CEGELEC Czech Rep.
 CEGELEC France
 CEGELEC Germany
 CEGELEC Italy
 CEGELEC Mexico
 CEGELEC Morocco
 CEGELEC Nigeria
 CEGELEC Poland
 CEGELEC Portugal
 CEGELEC Russia
 CEGELEC Sdn Bhd
 CEGELEC Singapore
 CEGELEC Slovakia
 CEGELEC Spain
 CEGELEC Switzerland
 CEGELEC The Netherlands
 CEGELEC U.K.
 COMSIP Al A'Ali Bahrain
 COMSIP Al A'Ali Qatar
 FACEO
 PT Indokomas
 TSA
- 32 Obayashi Corp.**
 Naigai Technos
 Obayashi Corp.
 Obayashi Road
 Thai Obayashi
- 33 IMPREGILO SpA**
 Consorzio Alta Velocita
 Fisia Italimpianti SpA
- 34 CB&I Arabian CBI Ltd.**
 CB&I Constructors Inc.
 CB&I Howe-Baker
 CB&I UK Ltd.
 CBI Co. Ltd.
 CBI Constructors Ltd.
 CBI Constructors Pty. Ltd.
 CBI Constructors SA (Pty) Ltd.
 CBI Eastern Anstalt
 CBI Overseas LLC
 CBI Services Inc.
 CBI Venezolana SA
 Horton CBI Ltd.
- 35 Takenaka Corp.**
 Asahi Facilities Inc.
 TAK Realty Co. Ltd.
 Takenaka (China) Construction Co. Ltd.
 Takenaka Civil Engineering & Constr. Co. Ltd.
 Takenaka Corp. (U.S.A.)
 Takenaka Europe GmbH
 Thai Takenaka International Ltd.
- 36 McDermott International**
 BWX Technologies Inc.
 J. Ray McDermott SA
 The Babcock & Wilcox Co.
- 37 Techint Group**
 Techint Compagnia Tecnica International
 Techint Compania Tecnica Internacional SACI
 Techint Industrial Technologies (Beijing) Co. Ltd.
 Techint Italimpianti Deutschland GmbH

- Techint Italimpianti Do Brasil Ltda*
Techint SA
Techint SA de CV
Techint Technologies Inc.
- 38 SACYR Vallehermoso**
Itinere
SACYR
SIS
Somague
Testa
Vallehermoso
Valoriza
- 39 Shimizu Corp.**
Daiichi Setsubi Engineering Corp.
Katayama Stratech Corp.
Shimizu Corp. (China)
Shimizu North America LLC
Tokyo Steel Rib & Bridge Construction Co. Ltd.
- 40 Toyo Engineering Corp.**
Toyo Business Engineering Corp.
Toyo Engineering China Ltd.
Toyo Engineering India Ltd.
Toyo Engineering Korea Ltd.
Toyo-Thai Corp. Ltd.
- 41 Leighton Holdings Ltd.**
John Holland Group Pty Ltd.
Leighton Asia (Northern) Ltd.
Leighton Asia (Southern) Pte Ltd.
Leighton Contractors Pty Ltd.
Leighton Properties Pty Ltd.
Thiess Pty Ltd.
- 44 Enka Construction & Industry Co.**
AECO LLC
Çimtas Steel Fabrication & Erection and Installation Co. Inc.
Enka Teknik Gen. Contracting, Maintenance, Operation & Mgmt. Co.
Enmar Closed Joint Stock Co.
Kasktas Sliding Form, Substructure, Drilling, Piling & Insulation Co. Inc.
Titas Soil Excavation, Construction & Contracting Co. Inc.
- 46 BESIX SA**
Cocefi
Entreprises Jacques Delens
Etablissements Wust
Lux TP
Six Construct
Six International
VanHout
- 47 Tecnicas Reunidas SA**
Espindesa
INITEC Plantas Industriales
Technicas Reunidas Internacional
Termotecnica
TR Ecologia
TR Proyectos Industriales
- 48 Samsung Corp.**
Samsung E&C (Shanghai)
Samsung E&C Sdn. Ltd.
Samsung Mexico Eng'g & Constr.
- Samsung Pacific Construction*
- 49 Samsung Engineering Co. Ltd.**
Samsung Engineering (Thailand) Co. Ltd.
Samsung Engineering Construction (Shanghai) Co. Ltd.
Samsung Engineering Consulting (Shanghai) Co. Ltd.
Samsung Engineering Mo Kft.
Samsung Ingeneria Minatitlan SA de CV
Samsung Saudi Arabia Ltd.
- 50 Soletanche Bachy**
Bachy Soletanche Ltd.
Kronsa
Nicholson
Rodio
Soletanche Bachy Chile
Soletanche Bachy Pieux
- 51 Sinohydro Corp.**
Sinohydro Corp. Bureau 11
Sinohydro Corp. Bureau 13
Sinohydro Corp. Bureau 14
Sinohydro Corp. Bureau 5
Sinohydro Corp. Bureau 7
- 52 GS Engineering & Construction**
GS E&C Italy
GS E&C Nanjing
Hanmoo Development
Ladera Co. Ltd.
LG Holdings
- 53 Orascom Construction Industries (OCI)**
Contrack International
- 54 Abeinsa**
Abener SA
Abengoa Brasil SA
Abengoa Mexico
Abentel Telecomunicaciones
Instalaciones Inabensa SA
Teyma Uruguay
- 55 China National Machinery Indus. Corp.**
CAMCO International Co.
China CAMC Engineering Co. Ltd.
China Machine-Building Int'l Corp.
China Nat'l Constructional & Agric. Machinery I/E Corp.
China Nat'l Electric Eqpt. Corp.
China Nat'l Electric Wire & Cable I/E Corp.
China Nat'l Heavy Machinery Corp.
Chinal Nat'l Machinery & Eqpt. I/E Corp.
- 56 Maire Tecnimont**
Maire Engineering do Brazil Ltda
Maire Engineering SpA
Sofregaz SA
TCM ICB
Tecnimont SpA
TPI
- 57 Arabian Construction Co.**
Arabian Construction Co. SAL
Arabian Construction Co. WLL Abu Dhabi
Arabian Construction Co., Egypt
Qatari Arabian Construction Co.
Saudi Arabian Construction Co.

- 58 **Daewoo E&C Co. Ltd.**
Syrian Arabian Construction Co.
Beijing Lufthansa Center Co. Ltd.
BG Env. Co. Ltd.
Clean Water Co. Ltd.
Daeha Co. Ltd.
Daewoo America Development Inc.
Daewoo Construction Philippines Inc.
Daewoo E&C(M) Sdn Bhd
Daewoo Nigeria Ltd.
Daewoo Steel Tech Co. Ltd.
Gio Construction Total Service Co. Ltd.
GK Fixed Link Co. Ltd.
Guilin Daewoo Hotel Co. Ltd.
Gulf Co. for Engineering Construction & Contracting
Korea Road Management Co. Ltd.
Megaworld-Daewoo Corp.
Prugio Sakhalin Ltd.
Prugio Service Co. Ltd.
Tae-cheon Development Co. Ltd.
THT Development Co. Ltd.
Woori Asset Management Co. Ltd.
- 59 **Astaldi SpA**
Astaldi Arabia Ltd.
Astaldi Construction Corp.
Astaldi de Venezuela CA
- 60 **Veidekke ASA**
Hoffmann A/S
Veidekke Anlagning Ost AB
Veidekke Bygg Stockholm AB
Veidekke Construction AB
Veidekke Skane AB
- 61 **Renaissance Construction**
Ergo-Stroy
Renaissance Construction Ltd., Leningrad Region
Renaissance Construction Ltd., Moscow
Renaissance Construction Ltd., St. Petersburg
Renaissance Construction Ltd., St. Petersburg Yarrenstroy
- 62 **Taikisha Ltd.**
P.T. Taikisha Indonesia Engineering
Taikisha (Singapore) Pte Ltd.
Taikisha (Taiwan) Ltd.
Taikisha (Thailand) Co. Ltd.
Taikisha Canada Inc.
Taikisha de Mexico SA de CV
Taikisha do Brazil Ltda
Taikisha Engineering (M) Sdn. Bhd.
Taikisha Engineering India Ltd.
Taikisha Europe Ltd.
Taikisha Hong Kong Ltd.
Taikisha Korea Ltd.
Taikisha Philippines Inc.
Taikisha Trading (Thailand) Co. Ltd.
Taikisha Vietnam Engineering Inc.
Thaiken Maintenance & Service Co. Ltd.
TKA Co. Ltd.
TKS Industrial Co.
Token Interior & Design Co. Ltd.
Wu-Zhou Taikisha Engineering Co. Ltd.
- 63 **Ed. Zublin AG**
ZIG, Zublin International
Zublin Spezialtiefbau
- 64 **GAMA**
Gama Construction Ireland Ltd.
Gama Construction Qatar WLL
Gama Industry Arabia Ltd.
Gate Construction, Industry & Trade Inc.
- 65 **Washington Group International**
Rust Constructors
Washington Safety Management Solutions
Washington Savannah River Co.
Washington Tru Solutions
WG Deutschland GmbH
- 66 **Kiewit Corp.**
Construction Kiewit Cie
Continental Alarm & Detection Co.
Continental Fire Sprinkler Co.
General Construction Co.
Gilbert Industrial Corp.
Gilbert Southern Corp.
GSC Atlanta Inc.
Kiewit Building Group Inc.
Kiewit Construction Co.
Kiewit Energy Group Inc.
Kiewit Enrgy Ltd.
Kiewit Industrial Co.
Kiewit Offhsore Services Ltd.
Kiewit Pacific Co.
Kiewit Texas Construction LP
Kiewit Western Co.
Mass Electric Construction Co.
Peter Kiewit Sons Co.
Twin Mountain Construction II Co.
- 67 **China Railway Engineering Corp.**
China Railway Civil Eng'g Group Corp.
China Railway Electrification Eng'g Group Co. Ltd.
China Railway First Group Co. Ltd.
China Railway Seventh Group Co. Ltd.
China Railway Tunnel Group Co. Ltd.
The Third Engineering Group Co. Ltd.
- 69 **Tekfen Construction & Installation Co.**
Azfen JV
Gate JV
HMB AG
Tekfen Engineering
Tekfen Manufacturing and Engineering
Tekfen TM JV
TGO JV
- 71 **AMEC plc**
AMEC Group Ltd.
AMEC Holdings Inc.
AMEC Inc.
AMEC Investments Ltd.
- 72 **Larsen & Toubro Ltd.**
L&T Infocity Ltd.
L&T Infrastructure Development Projects Ltd.
L&T Oman LLC
L&T Urban Infrastructure Ltd.
Larsen & Toubro International FZE

- 74 E. Pihl & Son AS**
E. Pihl & Søn Grønland ApS
Istak HF
P/F E. Pihl & Søn Føroyar
Pihl Inc.
- 75 Salini Costruttori SpA**
Salini Nigeria Ltd.
- 77 Bauer AG**
Bauer Egypt SAE
Bauer Hong Kong
Bauer Malaysia Sdn. Bhd.
Bauer Spezialtiefbau GmbH
Coastal Caisson Corp.
- 79 John Sisk & Son Ltd.**
John Sisk & Son Ltd. U.K.
- 80 Ghella SpA**
Ghella Sogene CA
Ghella Sogene De Costa Rica SA
Pianoro 2005 SCARL
San Ruffillo SCARL
- 81 Soares Da Costa - Grupo SGPS**
Porto Construction Group LLC
SDC Construction Services LLC
Soares Da Costa Mozambique sarl
- 82 China Civil Engineering Constr. Corp.**
CCECC (East Africa) Ltd.
CCECC Engineering (Uganda) Ltd.
CCECC Nigera Ltd.
China Civil Engineering Construction (Bostwana) Pty Ltd.
China Civil Engineering Construction Co. (H.K.) Ltd.
China Civil Engineering Construction Co. (Macao) Ltd.
- 83 China Railway Construction Corp.**
China Railway 13th Construction Group Co. Ltd.
China Railway 14th Construction Group Co. Ltd.
China Railway 17th Construction Group Co. Ltd.
China Railway 18th Construction Group Co. Ltd.
China Railway 20th Construction Group Co. Ltd.
- 84 Rizzani de Eccher SpA**
Codest International
DEAL Srl
SICEA SpA
Treviso Maggiore
- 85 Yuksel Insaat Co. Inc.**
Aysel Construction Contracting and Trade Co. Inc.
Sasel Electromechanic Co. Inc.
Yuksel Construction Saudia Co.
- 87 Parsons**
Parsons Construction Group
Parsons Commercial Technology Group
Parsons Infrastructure & Technology Group
Parsons Transportation Group
Parsons Water & Infrastructure
- 88 China National Chemical Eng'g Group**
China Second Design Inst. of Chemical Ind.
China Tianchen Chemical Eng'g Co.
China Wuhuan Chemical Eng'g Corp.
CNCEC 11th Construction Co.
- CNCEC 13th Construction Co.*
CNCEC 3rd Construction Co.
CNCEC 7th Construction Co.
East China Eng'g Science & Tech. Co. Ltd.
Hualu Engineering & Technology Co. Ltd.
- 89 SKE Group**
BOS GmbH
Ehrenfels GmbH
SKE International LLC
SKE SFM GmbH
SKE Support Services
SKE Technical Services
TM Stuttgart
- 91 PJSC Stroytransgaz**
Belstroytransgaz Ltd.
LLC PSK Gazstroydetal
LLC SU - 7 Rhythm
- 92 Solel Boneh International Ltd.**
Nigerian Construction & Water Resources Dev. Ltd.
Reynolds Construction Co. (Nigeria) Ltd.
SBI - Togo SA
SBI International Holdings AG
SBI International Holdings AG (Uganda)
SBI International Holdings AG (Kenya)
Solel Boneh (Nigeria) Ltd.
Solel Boneh International Guatemala
Solel Boneh International Guatemala (Costa Rica)
Solel Boneh International SRL
SONITRA - Societe Nationale Ivoirienne de Travaux
SONITRA Ltd. - Ghana
- 93 Grupo Isolux Corsan SA**
Isolux Corsán Polonia Sp. z.o.o.
Isolux de México SA de CV
Isolux Energia e Participações Ltda
Isolux Maroc SA
Isolux Projetos e Instalações Ltda
Isowat Moçambique
- 95 China Metallurgical Group Corp.**
Anshan Coking & Refractory Eng'g Consltg. Corp.
Anshan Eng'g Res. of Metallurgical Industry Inst.
Baotou Eng'g & Res. Inc. of Iron & Steel Industry
Beijing Central Eng'g & Res. Inc. of Iron & Steel Ind.
Beijing Construction Research Corp.
Beijing Inst. for Metallurgical Eqpt. Research
Changsha Metallurgical Eng'g & Res. for Metal Ind.
Chengdu Inst. of Geotech. Investig. & Res.
China Jingye Constr. Eng'g Contract Co.
China No. 1 Metallurgical Construction Corp.
China No. 13 Metallurgical Construction Corp.
China No. 17 Metallurgical Construction Corp.
China No. 18 Metallurgical Construction Corp.
China No. 19 Metallurgical Construction Corp.
China No. 20 Metallurgical Construction Corp.
China No. 22 Metallurgical Construction Corp.
China No. 3 Metallurgical Construction Corp.

- China No. 5 Metallurgical Construction Corp.
China North Metallurgical Construction Corp.
Chongqing Iron & Steel Designing Inst.
Continuous Casting Tech. Eng'g Co. Ltd. of China
Maanshan Iron & Steel Design & Research Inst.
MCC Enterprise (Singapore) Pte Ltd.
MCC Offices (Indonesia, Japan, Los Angeles, Vietnam)
MCC Offices (Myanmar, Philippines, Pakistan, S. Africa)
Metallurgical Constr. Co. (Nigeria) Ltd.
Metallurgical Constr. Co. of Zimbabwe (Private) Ltd.
Metallurgical Construction Corp. (Thailand) Co. Ltd.
Nanhua International Eng'g Co. Ltd
PMCC Holding Sdn Bhd/Malaysia
Qinhuangdao Eng'g & Res. Inst. of Metall. Ind.
Shanghai Baogang Metallurgical Constr. Corp.
Shanghai MCC Hospital
Shenyang Inst. of Geotech. Investig. of Metal. Ind.
Wuhan Iron & Steel Eng'g Design & Research Inst.
Wuhan Metallurgical Constr. Res. Inst.
Wuhan Surveying Geotech. Res. Inst. of Metal. Ind.
Zhong Ye Inc. (Guam)
- 96 C.M.C. di Ravenna**
Consorzio Alta Velocita' CAVET
Rodano Consortile Scarl
- 97 China Int'l Water & Electric Corp. (CWE)**
China Int'l Water & Electric (Beijing) Corp.
China Int'l Water & Electric (Fujian) Corp.
China Int'l Water & Electric (Shanghai) Corp.
CWE Huashui Hydropower Dev't Corp.
Hongkong Resources Engineering Co. Ltd.
- 98 CITIC Construction**
CITIC International Contracting Inc.
CITIC International Cooperation Co. Ltd.
- 99 Maeda Corp.**
MKK Technologies Inc.
Thai Maeda Corp.
- 100 Contracting & Trading Co.**
Buildings & Roads Co. (BARCO) WLL
C.A.T. International Ltd. Qatar WLL
Contracting & Trading Co.
Mothercat Ltd. Nigeria
Niger Construction Ltd. (NIGERCAT)
- 103 Mercury Engineering**
Mercury Ireland
Mercury Libya
Mercury Middle East
Mercury Poland
Mercury Russia
- 104 McConnell Dowell Corp.**
Dutco McConnell Dowell Middle East LLC
Electrix Ltd.
Electrix Pty Ltd.
McConnell Dowell (American Samoa) Ltd.
McConnell Dowell (Fiji) Ltd.
- McConnell Dowell Constructors (Aust) Pty Ltd.
McConnell Dowell Constructors Ltd.
McConnell Dowell New Caledonia
McConnell Dowell S.E.A. Pte Ltd.
McConnell Dowell Thai Ltd.
PT McConnell Dowell Indonesia
- 105 CH2M HILL Cos.**
CH2M Hill Canada Ltd.
CH2M Hill Constructors Inc.
CH2M Hill Hanford
CH2M Hill Inc.
CH2M Hill Industrial Design & Construction Inc.
CH2M Hill International
Lockwood Greene Inc.
Operations Management International Inc.
- 106 Construtora Andrade Gutierrez SA**
Zagope
- 108 ABB Lummus Global**
ABB Lummus Global BV
ABB Lummus Global GmbH
ABB Lummus Global Heat Transfer BV
ABB Lummus Global Inc.
ABB Lummus Global spol sro
ABB Lummus Global, Singapore
Lummus Alizera Ltd.
- 109 WorleyParsons Ltd.**
WorleyParsons Europe Ltd.
WorleyParsons Group Inc.
WorleyParsons International Inc.
WorleyParsons MEG Ltd.
WorleyParsons Services Pty Ltd.
- 110 CTCI Corp.**
Advanced Control & System Inc.
CIMAS Engineering Co. Ltd.
CTCI (Thailand) Co. Ltd.
CTCI Overeas Co. Ltd.
E & C Engineering Corp.
JingDing Engineering & Construction Co. Ltd.
Resources Engineering Service Inc.
ShangDing Engineering & Construction Ltd.
Sino Environmental Service Corp.
- 111 Nurol Construction and Trading Co.**
Mensel International Contracting
Nurol Algiers
Nurol Energy Inc.
Nurol LLC
Nurol Machinery Inc.
Nurol Real Estate Inc
- 112 Ssangyong Engineering & Constr. Co.**
Awabed Ssangyong Contracting Co. Ltd.
Ssangyong Engineering & Construction (America) Inc.
Ssangyong Konstruksi Indonesia
Ssangyong Residences (M) Sdn. Bhd.
- 113 The Arab Contractors (O.A.O & Co.)**
Arab Contractors (OAO) Nigeria Ltd.Co.
Arab Contractors Botswana Ltd. Co.
Arab Contractors Co. for Utility Maintenance
Arab Contractors Ghana Ltd. Co.
Arab Contractors Griven Ltd. Co.
Arab Contractors Investments Co.

- Arab Contractors Medical Center
 Arab Contractors Palestine El-Faraa Co.
 Arab Contractors Rwanda Ltd. Co.
 Egyptian African Co. for Export & Import
 Egyptian Chinese Co. for Investments
 El-Tahrir Co. for Investment (TICO)
 Misr Co. for Investment & Construction
 Salhia Co. for Investment & Development
 The Arab Contractors Oman Ltd. Co.
 The Arab Contractors Printing Co.
 The Arab Contractors Uganda Ltd. Co.
 The Arab Contractors Watani Ltd.Co.
 The Arab Hotel Co. for Media Production City
 The Saudi Arab Contractors Co. Ltd.
- 115 Shandong Electric Power Constr.**
 Shandong Elec. Power Constr. No. 1 Co.
 Shandong Elec. Power Constr. No. 2 Co.
 Shandong Elec. Power Constr. No. 3 Co.
 Shandong Elec. Power Eng'g Consultation
 Institute
 Shandong Elec. Power Equipment Works
 Shandong Elec. Power Piping Constr. Co.
 Shandong Elec. Power Transm. & Subst.. Eng'g
 Co.
 Shenzhen Shandong Nuclear Power Construction
 Co.
- 116 Heberger Bau AG**
 Finsterwalder Bau-Union GmbH
 Heberger Constructii srl
 Heberger CZ sro
 Heberger System-Bau GmbH
 Hellweg Badsysteme GmbH & Co. KG
 PZ Abu Dhabi
- 117 Cengiz Construction Industry and Trade**
 Cengiz Insaat-Cengiz Enerji Ordinary
 Partnership
 Cengiz-Mapa-Makyol Ordinary Partnership
 Makyol-Cengiz Ordinary Partnership
 Nurol-Cengiz-Kiska-Yuksel Ordinary Partnership
 Yuksel-Cengiz Ordinary Partnership
- 119 Sumitomo Mitsui Construction Co. Ltd.**
 Beijing M.B.R. Construction Eng'g Co. Ltd.
 PT. SMCC Utama Indonesia
 SMCC (Thailand) Co. Ltd.
 SMCC Construction India Ltd.
 SMCC Philippines Inc.
 SMCC Shanghai
- 121 GAP Insaat Yatirim ve Dis Ticaret AS**
 Gap Construction Sudan
 Gap Construction Ukraine
 Gap Insaat Dubai FZE
- 122 China Overseas Engineering Group Co. Ltd.**
 Botswana (Pty) Ltd.
 COVEC - Kenya
 COVEC - Mali
 COVEC - Maroc
- 123 VECO Corp.**
 Commonwealth Construction
 Norcon Inc.
 VECO Alaska Inc.
 VECO Canada Ltd.
- VECO Engineering Ltd.
 VECO Middle East N. Africa Region
 VECO Pacific Inc.
 VECO Rocky Mountain Inc.
- 124 Yapi Merkezi Insaat ve Sanayi AS**
 Freysas
 Subor
 Yapi Merkezi Prefabrication
- 125 TIC Holdings Inc.**
 ERS Constructors
 T.E. Ibberson Co.
 TIC - International
 TIC - The Industrial Co. of Wyoming
 TIC - The Industrial Inc.
 TIC Canada
 TIC Canyon Valley Elec
 TIC Maintenance/GSI
 Western Summit Constructors Inc.
- 126 Qingdao Construction Group Corp.**
 Qingdao Construction Group (Singapore) (Pte)
 Ltd.
 Qingdao Hai Chuan Construction & Eng'g Co.
 Ltd.
 Qingdao Installation & Construction Co. Ltd.
 Qingdao No. 1 Architecture Engineering Co. Ltd.
 Tuwana Construction Co. (Pty) Ltd.
- 127 Alberici Corp.**
 Alberici Constructors Inc.
 Alberici Constructors Ltd.
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 Gunther-Nash Inc.
 Hoffman
 Mahrnos-Alberici Construcciones SA de CV
- 128 Hazinedaroglu Construction Group**
 Hazinedaroglu Ozkan Construction Inc.
 Turan Hazinedaroglu Construction Trade Inc.
- 130 Kharafi National WLL**
 ABJ Engineering & Contracting Co. (KSC)
 Egypt National
 Kharafi National Abu Dhabi
 Kharafi National Dubai
 Kharafi National Lebanon
- 131 Heerema Fabrication Group BV**
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 Heerema Vlissingen BV
 Heerema Zwynrecht BV
- 132 The Shaw Group Inc.**
 Emcon/OWT Inc.
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 Shaw Constructors Inc.
 Shaw Energy Delivery Systems Inc.
 Shaw Environmental Inc.
 Shaw Global Energy Services Inc.
 Shaw Infrastructure Inc.
 Shaw Overseas (Far East) Ltd.
 Shaw U.K.
 Stone & Webster Asia Ltd.
 Stone & Webster Canada
 Stone & Webster Construction
 Stone & Webster Inc.
 Stone & Webster Ltd.

- 134 Todini Costruzioni Generali SpA**
CGS SpA
Corso del Popolo SpA
Todini Central Asia
- 135 Perini Corp.**
Cherry Hill Construction Inc.
James A. Cummings Inc.
Perini Building Co. Inc.
Perini Management Services Inc.
Rudolph and Sletten Inc.
- 137 CGC Overseas Construction Co. Ltd.**
CGC Nigeria Ltd.
CGCOC Algeria Ltd.
CGCOC Angola Ltd.
CGCOC Cameroon Ltd.
CGCOC Ethiopia Ltd.
CGCOC Saudi Arabia Ltd.
CGCOC Tchad Ltd.
- 138 Dongfang Electric Corp.**
Dongfang Boiler Works
Dongfang Electrical Machinery
Dongfang Steam Turbine Works
Dongfang Electrical Machinery
Zhongzhou Steam Turbine Works
- 139 Descon Engineering Ltd.**
Descon Corp. Ltd.
Descon Engineering Abu Dhabi
Descon Engineering Qatar LLC
Gray Mackenzie Engineering Services LLC
JGC - Descon Ltd.
Olayan Descon
Presson Descon International Ltd.
Tawoos Descon Engineering LLC
- 140 China Jiangsu Int'l Econ-Tech. Coop.**
Construction Co.
Continental Engineering Co.
East African Co.
Overseas Engineering Co.
Zhong Jiang(s) International Pte Ltd.
- 141 Mak-Yol Constr. Indus. Tourism & Trading**
Atlas Madencilik Taahhut ve Deniz Ticaret AS
Makenerji AS
Makliman Isletmeleri AS
Mak-Tur Turizm ve Seyahat Isletmeleri Ticaret AS
Mak-Yapi Insaat Turizm ve Ticaret AS
- 144 Zhejiang Constr. Investment Group**
Asia Construction Holding Ltd.
China Zhejiang Construction Group (H.K.) Co.
Ltd.
Sarl Groupe de Construction et D'investissement du
Zhejiang
Societe de Constr. et de Commerce du Group de
Constr. du Zhejiang-Benin
Zhejiang Construction Investment (S) Pte Ltd.
- 146 Societa Italiana Per Condotte D'Acqua SpA**
Condotte America Inc.
- 148 Shanghai Electric Group Co. Ltd.**
Shanghai Electric Power Generation Group
- 150 China Gezhouba Group Corp.**
CGGC International
Gezhouba Group's No. 1 Engineering Co. Ltd.
- Gezhouba Group's No. 2 Engineering Co. Ltd.*
Gezhouba Group's No. 5 Engineering Co. Ltd.
Gezhouba Group's No. 6 Engineering Co. Ltd.
Gezhouba Stock Co. Ltd.
- 151 Italian-Thai Development PCL**
IOT Joint Venture
ITD-NCC Joint Venture
ITD-NSC Joint Venture
ITD-VIS Joint Venture
ITO Joint Venture
- 152 Layne Christensen Co.**
International Directional Services
Layne De Mexico
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Reynolds Inliner
Stanley Mining Services
Vibration Technology
- 153 Prezioso SAS**
Prezioso Angola
Prezioso Congo
Prezioso Gulf Coatings
Prezioso Nigeria
Robison Prezioso
Technilor
- 157 Aecon Group Inc.**
Aecon Buildings
Aecon Civil and Utilities
Aecon Concessions
Aecon Industrial
- 159 China Petroleum Pipeline Bureau**
China Petroleum Pipeline Coating Co. Ltd.
China Petroleum Pipeline Crossing Co.
China Petroleum Pipeline Liaoyang Pipe Mill
China Petroleum Pipeline Manufacture Co.
China Petroleum Pipeline Material & Equipment
Co.
China Petroleum Pipeline NDT Co.
China Petroleum Pipeline Operation Co.
China Petroleum Pipeline Technique Co.
China Petroleum Longway Consultant Co. Ltd.
China Petroleum No. 5 Pipeline Construction Co.
China Petroleum Pipeline Scientific Research and
Dev't Inst.
- 162 Toda Corp.**
Construtora Toda do Brasil SA
Thai Toda Corp.
Toda America Inc.
Toda Construction (Shanghai) Co. Ltd.
Toda Corp. (Malaysia) Sdn. Bhd.
- 163 China Shanghai SFECO**
Federal Asia Shanghai Import & Export Co. Ltd.
Shanghai Golden Gate Co.
Shanghai Int'l Engineering Co.
Shanghai Jinnan Co. Ltd.
Shanghai Offshore Oil Co.
Shanghai SFECO Real Estate Dev't Co.
Shanghai SFECO Trading Co.
- 164 Summa Turizm Yatirimciligi AS**
Summa Moldova SA
Summa Romania SA
- 165 The Lauren Corp.**

- Kamtech Services Inc.*
Lauren E & C ULC
- 166 Energoprojekt Holding**
Energoprojekt Entel
Energoprojekt Hidroinzenjering
Energoprojekt Industrija
Energoprojekt Niskogradnja
Energoprojekt Oprema
Energoprojekt Urbanizam I Arhitektura
Energoprojekt Visokogradnja
- 167 Baran Group Ltd.**
Baran Engineering
Baran Industries
Baran Raviv Telecom
Baran Rom
BTI
Westmontage
- 168 Beijing Construction Eng'g Group Co.**
BCEGC (Kazakhstan) Co. Ltd.
BCEGC (Mongolia) Co. Ltd.
BCEGC (Tanzania) Co. Ltd.
BCEGC (UAE) Co. Ltd.
Beijing Chang Cheng Construction Corp.
Beijing Construction Eng'g (Malaysia) Sdn Bhd
Chang Cheng Esquares Co. Ltd.
- 169 Lotte Engineering & Construction Co.**
Daewoo Engineering Co.
Doosan Mecatec Co. Ltd.
Hyundai Engineering & Steel Industries Co. Ltd.
Jaewon Tech Co. Ltd.
Samsung Engineering Ltd.
- 170 Turner Industries Group LLC**
Turner Industrial Maintenance
Turner Specialty Services
Turner Specialty Services
- 171 Nantong Construction Group Joint-Stock Co.**
Nantong Architect & Decoration Co. Ltd.
Nantong Architect Science Research Co. Ltd.
Nantong Construction & Installation Co. Ltd.
Nantong Construction Manpower Service Co. Ltd.
Nantong Construction Real Estate Co. Ltd.
Nantong Huaxia Silicate Products Co. Ltd.
Nantong Zhenban Real Estate Co. Ltd.
- 172 Great Lakes Dredge & Dock Corp. LLC**
Lydon Dredging
- 173 BE&K Inc.**
Rintekno Group
- 174 Primoris Corp.**
ARB Inc.
Born Heaters
Cardinal Contractors Inc.
Cardinal Mechanical
Onquest Inc.
- 175 Structure Tone**
Constructors & Associates Inc.
Pavarini Construction
Pavarini McGovern LLC

Structure Tone International
- 180 Tutor-Saliba Corp.**
Black Construction Co.
- 181 Dick Construction Co.**
Dick Construction Hawaii Ltd.
Dick Corp.
Dick Environmental Services Ltd.
Dick Pacific Construction Co Ltd. (Guam)
Dick Pacific Construction Co Ltd. (Saipan)
- 183 Soyak Co.**
Soyak Construction & Trading Co.
Soyak Kazakhstan LLP
Soyak Libya
Soyak Mass Housing Co.
Soyak Yapi Co.
- 185 Beijing Uni-Construction Group Co.**
Beijing Guanghua Const. Inspection and Mgmt. Co. Ltd.
Beijing Jindi Real Estate Dev't. Co. Ltd.
Beijing Residential Constr. Design Research Inst.
Beijing Residential Constr. Facilities & Mater. Co.
Beijing Residential Construction and Install. Co.
Beijing Uni-Construction Decoration Co. Ltd.
Beijing Uni-Construction Jiaye Housing Stock Co. Ltd.
Beijing Uni-Construction Municipal Eng'g Co. Ltd.
Beijing Uni-Construction Real Estate Dev't Co. Ltd.
Beijing Uni-Construction Sixth Dev't & Constr. Co. Ltd.
Beijing Uni-Construction Zhengtong Municipal Eng'g Co. Ltd.
Beijing Zhengrong Constr. Eng'g Co. Ltd.
- 186 Construcoes e Comercio Camargo Correa**
CCCC - Construcoes e Edificacoes Camargo Correa
CCES - Camargo Correa Equipamentos e Sistemas
CNEC Engenharia
- 187 China Wu Yi Corp. Ltd.**
China Wu Yi (Equatorial Guinea) Co. Ltd.
China Wu Yi (Kenya) Co. Ltd.
Hong Kong Wu Yi (Holdings) Co. Ltd.
- 188 Jiangsu Nantong No. 3 Construction Group**
Jiangsu Nantong No. 3 Construction Decoration and Fitment Eng'g Co. Ltd.
Jiangsu Nantong No. 3 Construction Eng'g Gen. Contracting Co. Ltd.
Jiangsu Nantong No. 3 Construction Equipt. Eng'g Co. Ltd.
Jiangsu Nantong No. 3 Construction Labor Co. Ltd.
Jiangsu Nantong No. 3 Construction Oversea Labor Co. Ltd.
Jiangsu Nantong No. 3 Construction Real Estate Dev. Co. Ltd.
Nantong Chenyukun Industrial Co. Ltd.
Nantong Third Construction Vocational School
- 189 China Petroleum Pipeline Eng'g Corp.**
China Petroleum LONGHUI Automation Eng'g Co. Ltd.
Lang Fang Fire-Protection Engineering Co. Ltd.

- 190 **ASRC Energy Services**
Superway Engineering Investigation Co. Ltd.
 AES - Engineering Alaska
 AES - Exploration & Production Technology
 AES - Houston Contracting Co.
 AES - Lynx Express
 AES - Omega
 AES - Operations and Maintenance
 AES - Tri-Ocean
 Natchiq Sakhalin LLC
- 191 **Weston Solutions Inc.**
 MEC Analytical Systems Inc.
 Moorstein Inc.
 Weston APG LLC
 Weston International Holdings Inc.
 Weston Maumee LLC
 Weston of New Jersey Inc.
 Weston Solutions (Delaware) Inc.
 Weston Solutions (IPR) Inc.
 Weston Solutions Global (BVI) Dubai Ltd.
 Weston Solutions Global Inc.
 Weston Solutions Global Inc.
 Weston Solutions Global TCN (BVI) Ltd.
 Weston Solutions India Private Ltd.
 Weston Solutions of Michigan Inc.
 Weston Solutions of Missouri Inc.
 Weston Solutions of New York Inc.
 Weston Westminster LLC
 Weston-BAMC LLC
 Weston-North Beach LLC
 Weston-South Beach LLC
- 192 **China HuanQiu Contracting & Eng'g Corp.**
 Huanqiu Project Management (Beijing) Co. Ltd.
 North China Plng. & Design Inst. of China
 Huanqiu Contr. & Eng'g Co. Ltd.
 Sembawang Huanqiu Eng'g Co. Ltd.
 Shanghai Chemical Industry Design Inst. Co. Ltd.
- 193 **China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n**
 China Jiangxi Corp. for Int'l Eco. & Tech. Coop'n
 (Zambia) Ltd.
 China JiangXi Engineering (Ghana) Ltd.
 China Jiangxi Int'l (Liberia) Ltd.
 China JiangXi Int'l (Namibia) CC
 China Jiangxi Int'l (Uganda) Ltd.
 Jiangxi Int'l (Ethiopia) PLC
 Jiangxi Int'l (Zimbabwe) (Pvt) Ltd.
 JX International Engineering (Zambia) Ltd.
 Three C (Zambia) Ltd.
 Zhong Gan Engineering & Constr. (Pty) Ltd.
- 195 **Al-Arrab Contracting Co. Ltd.**
 Al-Arrab Contracting Co., Jordan
 Al-Arrab Electromechanical Contracting Co.,
 UAE
 Al-Arrab General Contracting Co., UAE
 Al-Arrab Trading & Contracting Co., Qatar
 Specialized Electromechanical Contracting Co.
- 196 **Flatiron Construction**
 FCI Constructors Inc.
 Flatiron Constructors Inc.
 Interbeton Inc.
 Terno Inc.
- 197 **China Nat'l Complete Plant Imp. & Exp. Corp.**
 COMPLANT Equipment Imp. & Exp. Co.
 Dept. I for International Eng'g Project
 Dept. II for International Eng'g Project
 Investment Management Dept.
- 198 **Rasen Construction & Investment Inc.**
 K&Y Construction & Trade Co.
 Soyak International Constr. Inv. Inc.
- 200 **Kayi Insaat San. Ve Tic AS**
 Bilyap Insaat AS
 Kayi Filiali Actaha
 Kayi Filiali Shymkent
 OOO Kasa Stroy
- 201 **China Chongqing Int'l Construction Corp.**
 Africa Co. Ltd.
 Changxing Co.
 Chengzheng Consulting Co. Ltd.
 Jordan Co. Ltd.
 No. 1 Engineering Co.
 No. 2 Engineering Co.
 No. 3 Engineering Co.
 No. 5 Engineering Co.
 Sudan Co. Ltd.
 Uganda Co. Ltd.
- 202 **TSO**
 Egyfrail
 Qualitrack Ltd.
 Railsource Ltd.
 S.E.A. Track Co. Ltd.
 Seatown - TSO JV Ltd.
 Sifel
 TSO Catenaires
- 203 **Quattrogemini Ltd.**
 Quattro LLC
 Quattrogemini Eesti OU
 Quattroservices Oy
 Rakennusgemini Oy
 Stroigemini LLC
- 204 **Walbridge Aldinger**
 Belding Walbridge
 Walbridge Canada
 Walbridge de Mexico
 Walbridge RB
 Walbridge Southern Holding
- 206 **Shandong Hong Chang Road & Bridge Eng'g Co.**
 Nasnii Zam Road & Bridge Eng'g Co. Ltd.
 Teligong Road & Bridge Eng'g Co. Ltd.
 Teshang For Engineering Services Co. Ltd.
- 207 **The Beck Group**
 HC Beck Ltd.
 The Beck Internacional de Mexico
- 208 **Barton Malow Co.**
 Barton Malow Design
- 209 **Manhattan Construction Co.**
 Cantera Concrete Co.
 M.J. Cantera Concrete Co.
 Manhattan Environmental
- 211 **ShangHai Tunnel Engineering Co. Ltd.**
 Shanghai Tunnel Engineering (Hongkong) Co.
 Ltd.

- Shanghai Tunnel Engineering (Pudong) Co. Ltd.*
Shanghai Tunnel Engineering (Singapore) Co. Ltd.
Shanghai Wai Gao Qiao Tunneling Machinery Plant
- 212 Michels Corp.**
Michels Directional Crossings Co.
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- 213 The Facility Group**
Facility Design Builders Inc.
Facility Design Group
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- 214 Santos CMI Construction Inc.**
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- 216 China Liaoning Int'l Eco. & Tech. Coop. Group**
China Liaoning Int'l Engineering Co.
China Liaoning Int'l Jingyuan Co.
Liaoning Int'l Real Estate Dev. Co. Ltd.
- 217 The Yates Cos. Inc.**
Blaine Construction Corp.
Edwards Electric Service LLC
Jesco Inc.
Jesco Maintenance Corp.
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Merit Electrical Inc.
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W.G. Yates & Sons Construction Co.
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- 218 Bird Construction Income Fund**
Bird Construction Co.
Bird Design-Build Ltd.
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- 219 Guangdong Xinguang Int'l Group**
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- 220 Pomerleau**
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- 221 Mushrif Trading & Contracting Co., KSCC**
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Mushrif Trading & Contracting Co.
- 222 Wharton-Smith Inc.**
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- 223 Day & Zimmermann Group**
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Day & Zimmermann International Inc.
Day & Zimmermann NPS Inc.
Day & Zimmermann Services
Mason & Hanger
- 225 Grandi Lavori Fincosit SpA**
GLF Construction Corp.

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Top 600 Specialty Contractors – October 15

ENR Sourcebooks – 2007

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